



# 12th Progress Report

of GIZ Project  
'Modernization of Local Public Services  
in the Republic of Moldova'

Reporting Period: 1 October – 31 December 2014

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Chisinau, Republic of Moldova

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# EXECUTIVE SUMMARY

Since 2010, GIZ is implementing the project 'Modernization of Local Public Services in the Republic of Moldova' (MLPS) under the commission of the German Ministry for Economic Cooperation and Development (BMZ).

The institutional counterpart of MLPS is the Ministry of Regional Development and Construction (MRDC), while the main implementing bodies are the three Regional Development Agencies (RDAs).

The primary beneficiaries of MLPS are the citizens of Local Public Authorities (LPAs) in the three Socio-Economic Development Regions of Moldova.

The project implementation timeframe is set for the period 01/2010 – 12/2015. BMZ and the Government of Moldova have decided, that a follow-up project shall commence in 01/2016.

The overall objective of the project is to improve local public service delivery in selected communities in the Republic of Moldova through supporting the regional and local actors in linking the local needs with the regional and national priorities.

MLPS covers two areas of intervention:

## Intervention Area 1 – Local Public Services

- Support to Regional Development Agencies and Local Public Authorities in planning, developing, implementing and managing pilot projects for the improvement of local public services.
- Under Intervention Area1, MLPS collaborated with MRDC and Regional Development Agencies, as well as many of the above-mentioned partner institutions with a view to supporting various Local Public Authorities of the 1st level from 9 districts ('Rayons') in the implementation of the following pilot projects:

- Improving Water Supply and Sanitation Services in Cahul Rayon
- Improving Water Supply and Sanitation Services in Riscani Rayon
- Improving Water Supply and Sanitation in Leova Rayon
- Improving Solid Waste Management in Soldanesti and Rezina Rayons,
- Improving Solid Waste Management in Floresti Rayon,
- Improving Street Lighting in Tatarauca Veche, Soroca Rayon
- Improving Energy Efficiency for the Rayon Hospital of Orhei
- Improving Energy Efficiency for the Rayon Hospital of Nisporeni

The pilot projects are implemented using the model for efficient and effective service delivery and are supported by MLPS in the following areas:

- Local strategic planning and programming (support on preparing the respective chapter of the Rayon's Socio-Economic Development Strategy and the local development plans);
- Community participation via information campaigns and awareness raising of citizens as clients of the Local Public Services;
- Implementation of measures to improve the infrastructure in the three sectors;
- Strengthening the capacity of the service providers in the three sectors;
- Promotion of Inter-municipal Cooperation for regional provision of public services in the 3 sectors.

## Intervention Area 2 – Regional Planning and Programming

- Support to Regional Development Agencies and Local Public Authorities in regional sector planning and programming.

Under Intervention Area 2, MLPS continued to provide support to all parties involved, with a view to improving regional sector planning and programming in the field of Water Supply and Sanitation, Solid Waste Management, Energy Efficiency in public buildings and Regional and Local Roads.

Apart from its institutional counterparts, MRDC and the Regional Development Agencies, the main partners of the project are:

- Ministry of Environment,
- Ministry of Economy,
- Ministry of Transport,
- State Chancellery,
- Academy of Public Administration,
- Energy Efficiency Agency,
- Regional Development Councils,
- LPAs of the 1st level (mayoralities) and LPAs of the 2nd level (Rayons),
- Congress of Local Authorities of Moldova
- Association of Water Providers
- Chamber of Commerce and Industry

The total budget of MLPS project is EUR 23.8 million for the period 2010-2015.

MLPS is financed by the following donors:

- Government of Germany (EUR 12.6 million)
- Government of Sweden (EUR 5.5 million)
- Government of Romania EUR (0.7 million)
- European Commission (EUR 5 million)

Complementary to MLPS, the BMZ has commissioned the Project 'Fund for Regional Development in the Republic of Moldova' at the end of 2012, which provides financial means to support the implementation of a number of pilot projects aimed at improving local public service delivery in different sectors – Water supply and sanitation, Solid waste management, Energy Efficiency in public

buildings. The current budget of the Fund for Regional Development project is EUR 7.3 million.

#### **ACHIEVEMENTS:**

During the reporting period 1 October to 31 December 2014, MLPS registered substantial progress in implementing the planned activities in both Intervention Areas. The main achievements of MLPS are the following:

In close cooperation with MRDC, Regional Development Councils and Regional Development Agencies, the participatory process of drafting three Regional Sector Programs in the Regional and local roads sector in all three regions has been completed. These documents are going to be presented for public consultations and submitted for approval to respective Regional Development Councils.

To date, more than 150 Possible Project Concepts have been identified and reviewed in Water Supply and Sanitation, Solid Waste Management, Energy Efficiency in public buildings Sectors. After initial screening by Regional Sector Working Groups with MLPS technical assistance, a total of 48 Possible Project Concepts worth EUR 166 million have been proposed for further prioritization by the Inter-ministerial commissions created by order of MRDC:

- 33 Possible Project Concepts in Energy Efficiency with a combined volume of 45 million EUR,
- 3 Possible Project Concepts in Solid Waste Management with a combined volume of 26 million EUR,
- in 12 Possible Project Concepts in Water supply and sanitation worth 95 million EUR

In the field of EE, 4 Viable Project Concepts with a combined volume of EUR 4.3 million are in the process of being developed.

In the field of Solid waste management, significant progress in 3 feasibility studies, including gender mainstreaming and

environmental impact assessments in 3 Solid waste management areas has been achieved. Sites for transfer stations in Development Regions North and Centre have been identified, while the decision on the site in the Center Region is still pending and needs to be resolved urgently.

In the field of Water Supply and Sanitation, 12 Viable Project Concepts have been selected by the Inter-Ministerial Commission on 11 February, 2015 for further development.

In the field of Regional and Local Roads, the methodology of establishing cells and road corridors were agreed with the MRDC and with the Ministry of Transport and Road Infrastructure.

The results of *the Survey on the degree of satisfaction of stakeholders regarding the Regional Development Agencies' capacity to effectively facilitate the process of regional development* carried out by CIVIS show that 66% stakeholders from 33 Local Public Authorities involved in Regional Sector Planning and Programming expressed their satisfaction with the facilitation capacities of Regional Development Agencies.

In close cooperation with MRDC, Regional Development Agencies and relevant Local Public Authorities, MLPS completed the support in the revision of the Memoranda of Understanding (including Logical Frameworks, Risk Logframes as well as Implementation Plans) for all pilot projects according to the model of efficient public service delivery and results-based monitoring and evaluation. All the MoUs were signed by the main counterparts on 16 December. By this a transfer of ownership has been conducted and a systematic planning and results-oriented implementation process has been defined.

One pilot project in the Eenergy Efficiency sector - *Improving the street lighting in Tatarauca Veche* - has been successfully completed.

In the Water supply and sanitation sector, feasibility studies to identify the most adequate solutions for improved service delivery were finalized and approved by Cahul, Leova and Riscani Rayons.

In the Solid waste management sector, the registration of two Joint Stock Companies 'Servicii Salubritate Florești' and 'Salubritate Șoldănești was completed and delegated agreements were signed with 11 LPAs of the first level.

In terms of capacity development of service providers, MLPS in partnership with the National Association 'Moldova Apa Canal' completed a first capacity development program for 32 municipal service providers including 133 participants (38 women and 75 men).

Also, the Chamber of Commerce and Industry in cooperation with MLPS continued to deliver the 7th training for the European Energy Manager (EUREM), exclusively for the 32 Rayon Energy Managers.

#### CHALLENGES:

Although various achievements were recorded during the reporting period, the MLPS project faced several **challenges** during the reporting period:

- RDAs and LPAs were for the first time exposed to a complex and comprehensive approach, which moves away from the local approach delimited by territorial administrative borders towards a regional sector architecture. The approval of the list of Possible Project Concepts which shall be further developed to the phase of Viable Project Concepts with support by the MLPS project was conducted during sessions of Inter-Ministerial Commissions, which were recently created. This created delays in the process of progressing the development of projects to the stages of Viable Project Concepts at pre-final stage and Ready-To-Go. It requires close

coordination and cooperation with the relevant ministries and Local Public Authorities as the applicants of the project concepts.

- Fragmented and uncoordinated national and international funding sources make it difficult to achieve a coherent and sustainable impact. From the perspective of the MLPS-project this is relevant to the following national funding sources: National Fund for Regional Development, Environmental Fund, Energy Efficiency Fund, National Road Fund. There is a financial coverage uncertainty (from the National Fund for Regional Development) for the sorting and transfer stations from Floresti Rayon, as well as for the Parcani Solid Waste Management Centre.
- The start of the World Bank project on Regional and Local Roads is an opportunity for the Regional Planning and Programming approach, as a significant portion of the respective project pipeline could be financed via this project. Delays in the approval of Regional Sector Programs in Regional and Local Roads could jeopardize this opportunity.
- Need for clarification if the Regional Sector Programs are eligible for financing via the upcoming EU-support program for Agriculture and Rural Development. This depends mainly on the program's objectives to be stipulated in the respective Policy Matrix.
- Economic advantages of inter-municipal cooperation regarding service provision deserve stronger promotion. MLPS observes a lack of concept on regionalisation of services at the national level, as well as the need for further capacity development and support. Reluctance of local councils in

approving regionalization of services and creation regional service providers require concerted and convincing efforts by state institutions as well as concrete bylaws in relation to the Law on Inter-Municipal Services.

Pilot Projects and the Project Pipeline require full ownership of all involved local, regional and national institutions. The MLPS-project can provide advisory services, technical assistance and accompaniment, but cannot take decisions on behalf of Moldovan institutions. This issue has constituted a specific challenge during the reporting period in the case of the Solid Waste Management project in Soldanesti and Rezina and in the identification of landfill sites in the framework of the Regional Sector Programs.

- During the public procurement processes of construction works the MLPS-project was confronted with three main challenges:
  - Quality problems of technical documentation prepared on behalf of Local Public Authorities;
  - Relative low number of bids meeting the formal requirements.

This resulted in postponements in the approval of the public procurement documentation packages and in delays due to cancelations or/and because of multiple publications. MLPS observed a lack of qualified companies to present valid and complete bidding documents. The project had to invest considerable resources (in terms of time and consultancy) in updating technical documentation and preparation of the tender documentation and has introduced new internal quality control mechanisms to avoid unnecessary delays. A major challenge is related to the introduction of 'advanced' technologies and techniques

requiring intensive coordination with Moldovan authorities.

International companies that are interested in participating at the tender procedure need to physically come to Moldova to study the documentation as mainly the standard documentation and bill of quantity are electronically disseminated upon request and payment. Further, foreign companies cannot present the required Moldovan licenses allowing them to deliver works. An additional difficulty for them is to prepare offers referring to construct norms originating from the former soviet system. Tender documents are usually prepared only in Romanian language. All this leads to a very weak participation of foreign companies at the tender procedures. Currently, only a consortium with a Moldovan company remains as a solution.

- Outdated standards and norms remain a barrier to project implementation – standards need to be updated to contemporary practice in Europe, both for materials used as well as for the actual implementation of projects. For example, investments in increased energy efficiency of public buildings meet lower standards than in EU countries due to outdated standards for materials and IT systems/databases in use for cost estimations.
- Lack of institutional responsibility for applying and enforcing the legal framework and paying adequate tariff for public services has a negative influence in insuring the sustainability of services operator and investments. This has specifically constituted a challenge in the pilot project in Solid Waste Management in Soldanesti and Rezina Rayons.

- Lack of clarity on the institutional commitment to launch the support to the Energy Efficiency Fund projects.

#### **CONCLUSIONS and RECOMMENDATIONS to partners:**

- To ensure and agree upon an unified message by the Government of Moldova to the donor community and the development banks in relation to the relevance the Regional Sector Programs – both for the regions and the sector ministries. At the policy/MRDC/NCCRD level, there is a need to decide that the systematic planning and pipeline approach will serve as the basis for future funding of the regional development projects. This should apply to National Fund for Regional Development and other national extra-budgetary funds. It is recommended that MRDC initiates the creation of the inter-ministerial working group for the development of the concept for attracting and aligning financial resources for the implementation of systematically developed regional development projects. In this context, it is recommended that MRDC with the support of MLPS presents at the next meeting of the NCCRD recommendations regarding the improvement of inter-ministerial cooperation and implementation of the regional development policy. It is also necessary to further strengthen the donor dialogue via an active platform to promote and mobilize the necessary resources for the implementation of the investment projects coming out from the developed Regional Sector Programs in the four sectors. Also, it is recommended to propose that the European Union Delegation may organize a

meeting with the IFIs in the second quarter of 2015.

- In the case of the pilot projects, it is recommended that the RDAs take on a stronger leadership on further project implementation in accordance with the 5 pillars model for efficient public service delivery and the respective Memoranda of Understanding.
- It is recommended to request the State Chancellery to develop further the Inter-Municipal Cooperation legal and normative framework, as well as operational instruments for regionalization of public services, particularly in relation to Water supply and sanitation and Solid waste management services.
- MLPS recommends proposing to relevant Moldovan institutions to facilitate the participation of international companies at public procurement processes by eliminating discriminating elements and treating the procurements as international ones. It is also proposed to carry out a workshop organized by MRDC, supported by MLPS via the Complementary Private Sector Support, including MIEPO, Chamber of Commerce and Industry and international business associations.
- It is recommended that MRDC renews efforts to identify potential assistance to be provided via national and international community (specifically EU, Romanian Government) and to start the synchronization of the national standards and regulations in construction with the relevant European standards in the immediate future.
- It is recommended that MRDC together with relevant institutions promotes the establishment of procedures/ effective instruments for organizing collection of taxes and fees on a cost recovery basis and consider sanctions at the local level.
- It is recommended that Ministry of Economy, MRDC, MLPS and the Embassy of Sweden jointly decide if/how to proceed with the proposed support to the National Fund for Energy Efficiency.

Details on the progress achieved as per agreed milestones of the MLPS project are presented in the next chapters of this report.



# ABBREVIATIONS AND ACRONYMS

<b>ADA</b>	Austrian Development Agency
<b>AEE</b>	Agency for Energy Efficiency
<b>ALRC</b>	Agency of Land Relations and Cadastre
<b>AMAC</b>	Moldovan Water Supply Association
<b>APA</b>	Academy of Public Administration
<b>BMZ</b>	German Ministry of Economic Cooperation and Development
<b>CALM</b>	Congress of Local Authorities from Moldova
<b>CBC</b>	Cross-Border Cooperation
<b>CCI</b>	Chamber of Commerce and Industry
<b>CD</b>	Capacity Development
<b>CM</b>	Community Mobilisation
<b>CPA</b>	Central Public Administration
<b>CPSS</b>	Complementary Private Service Support
<b>DR</b>	Development Region
<b>EE</b>	Energy Efficiency
<b>EEF</b>	Energy Efficiency Fund
<b>EIA</b>	Environmental Impact Assessment
<b>ENI</b>	European Neighbourhood Instrument
<b>ENPI</b>	The European Neighbourhood Partnership Instrument
<b>FS</b>	Feasibility Study
<b>GIZ</b>	German Development Cooperation through Deutsche Gesellschaft für
<b>GOPA</b>	Gesellschaft für Organisation, Planung und Ausbildung (Consulting Group)
<b>GPS</b>	Global Positioning System
<b>IA</b>	Intervention Area
<b>IMC</b>	Inter-municipal cooperation
<b>INV</b>	Investment measures
<b>ISWMC</b>	Integrated Solid Waste Management Center
<b>JSC</b>	Joint Stock Company

<b>LC</b>	Local Council
<b>LCC</b>	Local Citizens Committee
<b>LPA</b>	Local Public Administration
<b>LPP</b>	Local planning and programming
<b>LPS</b>	Local Public Services
<b>LSC</b>	Local Steering Committee
<b>MDL</b>	Moldovan Lei
<b>MDRC</b>	Ministry of Regional Development and Construction
<b>ME</b>	Municipal Enterprise
<b>M&amp;E</b>	Monitoring and Evaluation
<b>MIEPO</b>	Moldovan Investment and Export Promotion Organization
<b>MoEnv</b>	Ministry of Environment
<b>MLPS</b>	Modernization of Local Public Services
<b>MTRI</b>	Ministry of Transport and Road Infrastructure
<b>MoU</b>	Memorandum of Understanding
<b>NALAS</b>	Network of Associations of Local Authorities of South-East Europe
<b>NCCRD</b>	National Coordination Council of Regional Development
<b>NCFM</b>	National Commission for Financial Markets
<b>NFRD</b>	National Fund for Regional Development
<b>PD</b>	Project Development
<b>PIP</b>	Project Implementation Plan
<b>PMSI</b>	Public Medical-Sanitary Institution
<b>PPC</b>	Possible Project Concept
<b>PPM</b>	Public Property Management
<b>RUTIF</b>	Registry of Urban Technical Infrastructure Facilities
<b>R(S)WG</b>	Regional (Sector) Working Group
<b>RBM</b>	Results Based Monitoring
<b>RC</b>	Rayon Council
<b>RD</b>	Regional Development
<b>RDA</b>	Regional Development Agency
<b>RDC</b>	Regional Development Council
<b>RLR</b>	Regional and local roads
<b>RM</b>	Republic of Moldova
<b>RPP</b>	Regional Planning and Programming

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<b>RSP</b>	Regional Sector Programme
<b>SEDS</b>	Socio-Economic Development Strategy
<b>SIADR</b>	Informational System for RDAs
<b>SWM</b>	Solid Waste Management
<b>SWMZ</b>	Solid Waste Management Zone
<b>TA</b>	Technical Assistance
<b>ToR</b>	Terms of Reference
<b>ToT</b>	Training of Trainers
<b>USAID</b>	United States Agency for International Development
<b>VPC</b>	Viable Project Concept
<b>PWG</b>	Project Working Group
<b>WSS</b>	Water Supply and Sanitation

# INTERVENTION AREA 1. LOCAL PUBLIC SERVICES

## *Progress Review*

This chapter concerns the progress made in achieving various results within **Intervention Area 1 – Local Public Services** following project indicators and monitoring the achievement of planned milestones. These are elaborated based on the assumption that the planned activities will lead to progress in reaching the IA1 specific objective: ***‘The Local Public Authorities effectively cooperate and manage the improvements of local public services in the selected communities in pilot rayons’.***

The progress in reaching this specific objective is measured using the main success indicators presented below:

### **Success indicators for IA1:**

- Indicator 1: 25 planned pilot measures for the improvement of local public services are being implemented in the three project priority sectors (Baseline: 2010: 0; Verification source: Implemented financing agreements);
- Indicator 2: Local public authorities signed 70 formal agreements for the joint delivery of local public services in the three project priority sectors (Baseline: 2010: 0; Verification source: Cooperation agreements);
- Indicator 3: In 35 communities, 50% of implemented measures in the three project priority sectors have improved women’s access to local public services (Baseline: 2010: 0; Verification source: Representative survey in 10 communities).

This information relates to the timeframe 1 October 2014 to 31 December 2014 and

to all the milestones in the 3 sectors (WSS, SWM and EE) and mostly targets the selected communities in the following pilot rayons:

1. Improving Water Supply and Sanitation in communities from Cahul, Riscani and Leova rayons.
2. Improvement of Solid Waste Management Services in Soldanesti, Rezina and Floresti rayons.
3. Improvement of Energy Efficiency in street lighting and public buildings in Soroca, Orhei and Nisporeni rayons.

During the process of achieving the milestones, the MLPS project takes the opportunity to share the experience gained and lessons learned. The activities planned and conducted, as well as the set milestones were designed in a gender-responsive manner, and the prepared documents are gender mainstreamed.

The results oriented model of reporting offers a way to focus activities and milestones along the following pattern:

- Local public authorities effectively cooperate and manage the improvements of local public services;
- Men and women in the MLPS pilot project areas use new or improved services;
- Local public authorities and service providers in MLPS pilot project areas effectively deliver services to their inhabitants;
- Implemented investment measures have reduced environmental pollution in MLPS pilot project areas;
- Best practices and lessons learned for scaling up have been

- disseminated internally and externally;
- Access of men and women to quality and affordable public services in MLPS pilot project areas has improved;
  - Local public authorities are managing public assets in a sustainable manner.

All pilot projects benefit from a five-dimensional support structure where each dimension connects to specific results, leading to the effective and efficient provision of local public services. (Figure 1)

Figure 1. Local Public Service Improvement Model



Overview of progress achieved in IA1 during the period 1 October – 31 December 2014

Activity Area/ IA1 Pilot Project		LPP	IMC	INV	CD	CM	Total
WSS Cahul	Overall rating of progress 1 October-31 December	4	2	2	3	3	3
	Estimated % of overall implementation (2010-2015)	85%	40%	50%	45%	65%	57%
WSS Riscani	Overall rating of progress 1 October-31 December	4	4	3	2	3	3
	Estimated % of overall implementation (2010-2015)	75%	20%	55%	40%	45%	47%
WSS Leova	Overall rating of progress 1 October-31 December	4	N/A	N/A	N/A	N/A	4
	Estimated % of overall implementation (2010-2015)	30%	N/A	N/A	N/A	N/A	N/A
SWM Soldanesti and Rezina	Overall rating of progress 1 October-31 December	2	2	2	2	3	2
	Estimated % of overall implementation (2010-2015)	85%	80%	75%	60%	40%	68%
SWM Floresti	Overall rating of progress 1 October-31 December	3	3	4	2	3	3
	Estimated % of overall implementation (2010-2015)	10%	90%	45%	40%	40%	45%
EE Tatarauca Veche	Overall rating of progress 1 October-31 December	4	4	4	4	4	4
	Estimated % of overall implementation (2010-2015)	100%	100%	100%	100%	100%	100%
EE Orhei	Overall rating of progress 1 October-31 December	3	N/A	3	3	2	3
	Estimated % of overall implementation (2010-2015)	25%	N/A	55%	80%	25%	46%
EE Nisporeni	Overall rating of progress 1 October-31 December	1	N/A	3	2	1	2

	<b>Estimated % of overall implementation (2010-2015)</b>	0%	N/A	25%	19%	0%	11%
<b>TOTAL</b>	<b>Overall rating of progress 1 October-31 December</b>	3	3	3	3	3	3
	<b>Estimated % of overall implementation (2010-2015)</b>	51%	66%	58%	55%	45%	53%

Results and milestones achieved during the period 1 October – 31 December 2014 in IA1

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
<b>WSS Cahul</b>												
<b>Overall rating of progress 1 October – 31 December</b>	4 On track		2 Significant deviation		2 Significant deviation		3 Minor deviation		3 Minor deviation		3 Minor deviation	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>WSS Chapters of Local Development Plans in Cahul, Rosu, Manta, Crihana Veche localities are updated.</li> <li>In Cahul Rayon Council meeting FS WSS Cahul is presented and accepted by the counsellors.</li> <li>Development of the brochure on best practices, presentation of lessons learned from the development of a FS in WSS is initiated.</li> </ul>		<ul style="list-style-type: none"> <li>Action Plan for the institutionalization of Cahul WSS operator is developed and approved.</li> <li>Decision on cooperation between 4 LPAs in Cahul on regional WSS public service operator (Rosu, Crihana Veche, Manta, Cahul) are approved.</li> <li>Partnership Agreement by LPA in order to cooperate in the WSS sector is approved and signed.</li> </ul>		<ul style="list-style-type: none"> <li>Procurement process - contracting construction of sewerage system in Rosu v. - is completed.</li> <li>Contractor is selected and the contract for construction of the sewerage system of rosu v. is signed.</li> <li>GIZ expert for supervision of construction works and sewerage system in Rosu v. is contracted.</li> <li>Public procurement - procurement of construction works of Drinking water treatment plants Cahul is launched.</li> </ul>		<ul style="list-style-type: none"> <li>The methodology of development of 6 modules of the training programme is developed.</li> <li>6 modules from the action plan on capacity development of operators from WSS are developed.</li> <li>Procurement and installation of the GIS module/software (Geographical Information System) for water operator from Cahul</li> <li>Training staff of 'Apa Canal Cahul' on GIS implementation is organised</li> <li>3 training modules organized by AMAC with the support of GIZ attended by 113 representatives of WSS operators from RM are</li> </ul>		<ul style="list-style-type: none"> <li>1 Local Citizens Committee meeting in Rosu is organized.</li> <li>Regulation of the Local Stering Commete of the Project is developed and approved.</li> <li>Local Steering Committee is established.</li> <li>1 local Steering Committee meeting is organized in Cahul.</li> </ul>			



				implemented.		
<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• During 19.11.2014 - 18.12.2014 at meetings of the 3 local councils (Rosu, Manta, Crihana Vache) updated WSS Chapters were approved in local development plans in each locality concerned. These were developed based on data collected on the current situation of water supply services and sanitation in localities Cahul, Rosu, Manta and Crihana Veche. These were discussed at the 8 workshops with local planning group in Cahul, Rosu, Crihana Veche and Manta and attended by 82 representatives from LPA, including (23 men and 59 women). They also organized four public hearings in the respective localities with the participation of 55 representatives, where they discussed drafts of WSS Chapters of local development plans of localities.</li> <li>• After negotiations with representatives of the Swiss project 'ApaSan', village Alexandru Ioan Cuza, Cahul rayon will update the WSS chapter</li> </ul>	<ul style="list-style-type: none"> <li>• Draft Action Plan for the institutionalization of regional operator in Cahul was developed and submitted to the Working Group on 20.10.2014. Also on 15.12.2014 experts presented the analysis of institutional models of IMC to create joint operator of water supply and sanitation by Cahul, Crihana Veche, Manta and Rosu.</li> <li>• Following negotiations with representatives of the Swiss project 'ApaSan' Alexandru Ioan Cuza village, Cahul rayon will be included in the support activities of GIZ in cooperation and organization of WSS public service. Swiss project 'ApaSan' aims to provide investment in infrastructure development in Alexandru Ioan Cuza village.</li> </ul>	<ul style="list-style-type: none"> <li>• Contracting construction of sewerage system in Rosu is not completed. But the offers were evaluated and winning company was identified on 26.12.2014.</li> <li>• Public procurement for the procurement of reconstruction works of Drinking Water Treatment Plant in Cahul are released after updating documentation and expert report from Germany.</li> </ul>	<ul style="list-style-type: none"> <li>• GIZ expert group developed and presented a methodology for developing six modules of the training programme.</li> <li>• GIS Module/software (Geographical Information System) for the operator Apa Canal Cahul was purchased and installed.</li> <li>• 3 training modules organized by AMAC financed by GIZ with the participation of three representatives of the operator Apa Canal Cahul (including 1 male and 2 female) were successfully implemented.</li> </ul>	<ul style="list-style-type: none"> <li>• Local Citizens Committee Meeting (7 men and 13 women) of village Rosu was held on 20.10.2014. At the meeting were discussed questions related to the management of water service and community preparation for the project of construction of the sewerage system in the village.</li> <li>• On 16 December was signed the Memorandum of Understanding between representatives of MRDC, LPA 1 Cahul rayon and Rosu and LPA 2 Cahul city hall, South RDA and GIZ project on the implementation of measures within the MLPS in WSS in Cahul</li> </ul>	

	<p>of the Local Development Plan with the support of GIZ advisors. 'ApaSan' is intended to give investment for WSS infrastructure development in Alexandru Ioan Cuza vilage.</p> <ul style="list-style-type: none"> <li>• WSS Feasibility Study for Cahul was presented and approved at Cahul Rayon Council meeting held on 11.12.2014. This study can be accessed at: <a href="http://www.cahul.md">www.cahul.md</a> and <a href="http://www.apacanalcahul.md">www.apacanalcahul.md</a></li> </ul>					
<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>85%</p>	<p>40%</p>	<p>50%</p>	<p>45%</p>	<p>65%</p>	<p>57%</p>

<p><b>Challenge s/ risks</b></p>	<p>Following the intention of representatives of Swiss Project 'ApaSan' to invest in WSS infrastructure development in the vilage of Alexandru loan Cuza, GIZ support to Alexandru loan Cuza village in updating WSS Chapter of Local Development Plan requires time and additional resources originally not planned.</p>	<p>Lack of cooperation decision of LPAs from Cahul - will blok IMC institutionalization of WSS service. It is necessary to organize several meetings for the presentation of IMC models for organizing WSS service in Cahul, which delays the implementation of activities under the terms established. Following the intention of representatives of Swiss Project 'ApaSan' to invest in WSS infrastructure development in the vilage of Alexandru loan Cuza, GIZ support to Alexandru loan Cuza village in cooperation and regional service organization requires time and additional resources originally not planned.</p>	<p>The procedure for selecting the economic operator extends beyond the planned timeframe, signing of the Contract will be possible after the final decision taken by the Public Procurement Agency.</p>			

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
<b>WSS RISCANI</b>												
Overall rating of progress 1 October – 31 December	4 On track		4 On track		3 Minor deviation		3 Minor deviation		3 Minor deviation		3 Minor deviation	
Planned milestones	<ul style="list-style-type: none"> <li>15 local plans for water and sanitation sector are updated and adjusted to Riscani rayon SEDS.</li> <li>The WSS Feasibility Study is presented to the rayon Working Grup and local councils.</li> <li>Developing a brochure on presentation of lessons learned on elaboration of the WSS FS is initiated.</li> </ul>		<ul style="list-style-type: none"> <li>Action plan to institutionalizing the WSS regional operator for 'Prut cluster' is developed and approved by the Working Group.</li> </ul>		<ul style="list-style-type: none"> <li>Public procurements - the purchasing of sewerage networks construction works in Duruitoarea Veche village are organized.</li> <li>Public procurements - the purchasing of sewerage networks construction works in Costesti town are organized.</li> <li>Public procurements - the purchasing of construction and installation works of the waste water treatment plant in Costesti town are organized.</li> <li>The procurement contract of specialized equipment is implemented; the transfer of ownership to LPA Costesti / ME 'Apa Canal Costesti' is performed.</li> </ul>		<ul style="list-style-type: none"> <li>The methodology of developing 6 modules of the training programme is developed.</li> <li>6 modules of the Action Plan on WSS service operators Capacity Development are developed.</li> <li>3 training modules organized by AMAC with GIZ support and with the participation of ME 'Apa Canal Costesti' are implemented.</li> <li>Acquisition and installation of IT System Management Software at ME 'Apa Canal Costesti' is initiated.</li> <li>Training of staff on the software operation is initiated.</li> <li>Individual assistance (On-the-job training) for WSS operator 'Apa Canal Costesti' is initiated.</li> </ul>		<ul style="list-style-type: none"> <li>The implementation of the awareness raising campaign regarding the importance of the WSS services in Riscani rayon is launched.</li> <li>One working meeting of the Local Citizens Committee is organized.</li> <li>The satisfaction survey on the WSS services is initiated.</li> <li>The baseline study on the population's availability to receive centralized sewerage services is initiated.</li> <li>The Local Steering Committee is established.</li> </ul>			

<p style="text-align: center;"><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• The updating and adjustment process of the WSS development plans of 15 LPAs in Riscani rayon was initiated. On 20.11.2014 a presentation meeting of the ToR was held, with the participation of 2 sector experts (men), representatives of the North RDA and GIZ, Riscani RC and LPAs-1 beneficiary, 30 participants (including 10 women, 20 men ). 15 local planning workshops for the WSS sector were conducted in 15 LPAs in the period 26.11.2014 - 23.12.2014, with the participation of 168 representatives (including 112 women, 56 men).</li> <li>• The Feasibility Study for Aggregating Water Supply Services for Prut Cluster of Riscani Rayon with options for waste water services is developed, including the relevant annexes and maps (5 copies in RO, 3 copies in EN). The FS was presented and accepted by Riscani RC at the RC meeting from 18.12.2014, decision no. 05/02.</li> <li>• The development of a brochure on presentation of lessons learned on developing the WSS FS is initiated. The terms of reference for contracting</li> </ul>	<ul style="list-style-type: none"> <li>• The Action Plan for institutionalization of the WSS regional operator for 'Prut Cluster', Riscani rayon, is developed, coordinated with the stakeholders (GIZ, North RDA, Riscani RC, 15 LPAs from Riscani rayon) and approved by the Working Group.</li> <li>• The process on the institutionalization of the WSS regional operator for 'Prut Cluster' is initiated. The presentation meeting of the ToR was held on 20.11.2014 with participation of 30 representatives of the North RDA, Riscani RC, GIZ, 15 LPAs beneficiaries, including 10 women, 20 men.</li> </ul>	<ul style="list-style-type: none"> <li>• On 11.11.2014 the tender bids on the purchase of the construction and installation services of the treatment plant and sewerage network in the Costesti town and sewerage networks in Duruitoarea Veche village were opened. After evaluating the bids submitted, there were not met conditions of minimum 3 offers qualified for the next stage. The public tender was canceled; the relevant documents were submitted by the North RDA to Public Procurement Agency for repeatedly announcing the contest.</li> <li>• The terms of reference on contracting experts for technical evaluation of the bids were developed and approved, the experts were contracted.</li> <li>• The acquisition contracts of the specialized equipment for ME 'Apa Canal Costesti' were executed; the transfer of ownership over the goods (mobile generator power, mobile pump for dirty water, welding machine, bulldozer-excavator, pickup truck, vidanja tank) to the LPA Costesti was conducted.</li> </ul>	<ul style="list-style-type: none"> <li>• The methodology on development of 6 modules and training materials and conducting the training sessions for the public WSS service providers was developed in accordance with the ToR.</li> <li>• The activity on development of 6 modules from capacity development action plan of the WSS service operators was transferred in Q1 - 2015.</li> <li>• One training module organized by AMAC with the GIZ support with the participation of the accountant of the ME 'Apa Canal Costesti' was implemented. One person (one woman) attended from the ME 'Apa Canal Costesti'.</li> <li>• The purchasing and installation of IT management system for the ME 'Apa Canal Costesti' is initiated: the terms of reference on contracting the expert for developing the specifications were developed.</li> <li>• The staff training on the software operation was transferred in the Q1-2015.</li> <li>• The individual assistance (on - job training) for Costesti WSS operator was excluded from the Project Implementation Plan (PIP) because it will be implemented in the broader framework of the MLPS.</li> </ul>	<ul style="list-style-type: none"> <li>• The implementation of the awareness raising campaign regarding the importance of the WSS services is initiated. The procurement procedure of the services for the campaign implementation was conducted.</li> <li>• 4 informative materials on the project were posted on the website of North RDA.</li> <li>• One meeting of Costesti Local Citizens Committee took place on 09.12.2014 with the participation of 9 members, including 6 women, 3 men.</li> <li>• The Memorandum of Understanding on the implementation of modernization measures for local public services in the sector of water supply and sanitation in Riscani rayon within the project 'Modernization of local public services in the Republic of Moldova' with German Investment Support funding was signed on 16.12.2014.</li> <li>• The baseline study on the population's availability to receive centralized sewerage services was excluded from the PIP.</li> <li>• The terms of reference on population satisfaction survey on the WSS services were reviewed and updated.</li> </ul>	
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	the experts were developed. Collection of materials for brochure is initiated.					
<b>Estimated % of overall implementation (2010-2015)</b>	75%	20%	55%	40%	45%	47%
<b>Challenge s/ risks</b>		<ul style="list-style-type: none"> <li>The launching of the IMC has been delayed due to relevance of ensuring the synchronization with the recommendations of the feasibility study.</li> <li>The process of institutionalizing the WSS regional operator may be delayed or modified conceptually, where LPAs not reach a unanimous decision on the legal form of institutionalization and/or delegation of the WSS service to the new created operator.</li> </ul>	<ul style="list-style-type: none"> <li>The tenders for procurement of construction and installation services of the treatment plant and sewerage network in Costesti town and sewerage networks in Duruitoarea Veche village were canceled due to poor quality of bids submitted and not meeting the qualification requirements of minimum 3 offers per lot.</li> </ul>	<ul style="list-style-type: none"> <li>Development of the terms of reference for implementing the IT management system has been delayed due to difficulties in identifying and contracting an expert in IT for development of technical specifications of the MS.</li> </ul>	<ul style="list-style-type: none"> <li>The activity 'The baseline study on the population's availability to receive centralized sewerage services' was excluded from PIP, being considered as irrelevant at this stage (in coordination with the IA1 management).</li> <li>The implementation of the activity 'The population's satisfaction survey on the WSS services' was transferred in the first quarter of 2015 due to the need of updating the ToR.</li> <li>The Local Project Steering Committee has not been established within the period planned due to delay of signing (on 19.12.2014) the Memorandum of Understanding.</li> </ul>	

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
<b>WSS Leova</b>												
Overall rating of progress 1 October – 31 December	4 On track										4 On track	
Planned milestones	<ul style="list-style-type: none"> <li>Feasibility study on the aggregation of WSS services in Leova is finalized and submitted for acceptance.</li> </ul>											
Progress towards achievement of milestones	<ul style="list-style-type: none"> <li>Feasibility study on the aggregation of WSS services in Leova is finalized and submitted to the working group on 22.12.2014</li> <li>Also, there was a field visit to Cantemir town on 28.10.2014. The purpose of the visit was to investigate the possibility of water supply to Iargara area from existing water treatment plant in Cantemir. During the visit the experts gathered information needed to develop this option.</li> <li>During 25 to 27 November 2014 experts had field visits to Iargara and Borogani villages in order to analyze the situation in the field and collect additional data.</li> </ul>											

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<b>Estimated % of overall implementation (2010-2015)</b>	30%	N/A	N/A	N/A	N/A	N/A
<b>Challenges/ risks</b>						



Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens’ engagement in improving local public services		Average rating	
<b>SWM SOLDANESTI, REZINA</b>												
<b>Overall rating of progress 1 October – 31 December</b>	<b>2 Significant deviation</b>		<b>2 Significant deviation</b>		<b>2 Significant deviation</b>		<b>2 Significant deviation</b>		<b>3 Minor deviation</b>		<b>2 Significant deviation</b>	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>Local development plans, SWM chapter are updated in accordance with Soldanesti rayon SEDS, SWM chapter.</li> </ul>		<ul style="list-style-type: none"> <li>JSC ‘Salubritate Soldanesti’ is registered by the State Chamber of Registration and shares by National Commission of Financial Markets.</li> <li>Best practices and lessons learned on inter-municipal cooperation in SWM public service in Floresti, Rezina and Soldanesti rayons are collected.</li> <li>Delegation contracts with 23 LPAs are signed</li> </ul>		<ul style="list-style-type: none"> <li>Development of technical drawings of ISWMC is finished; technical drawings of ISWMC are approved.</li> <li>Technical drawings for repair works of Baling Station and land arrangement related to the service provider are approved by GIZ construction department;</li> <li>Public Acquisitions for repair works of Baling Station and land arrangement related to the service provider are organized</li> <li>Execution contract for repair works of Baling Station and land arrangement related to the service provider is signed</li> </ul>		<ul style="list-style-type: none"> <li>Implementation methodology of the Capacity Development plan of SWM service providers is developed.</li> <li>Workshops (on-job trainings) for the staff of the newly created SWM service operator in various areas of management and administration are organized.</li> <li>LPA representatives are trained on local tax administration.</li> <li>Operations manual and business plan for SWM service operator is approved by the Board of Directors of JSC ‘Salubritate Soldanesti’</li> <li>SWM tariff calculation methodology is approved by the Board of Directors of JSC ‘Salubritate Soldanesti’.</li> </ul>		<ul style="list-style-type: none"> <li>Awarding contract of Local grant for liquidation of unauthorized dumps and disposal on constructed platforms in Soldanesti and Rezina rayons is signed and action plan is implemented.</li> <li>Information campaign and SWM service is launched.</li> <li>Local Steering Committee (LSC) is established</li> <li>The Regulation on Operation of LSC is developed and approved.</li> <li>1 meeting of LSC is organized.</li> <li>Meetings and workshops with Local Citizens Committees are organized.</li> <li>Public hearings on the environmental impact assessment of ISWMC are organized;</li> </ul>			

<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• Local development plans, SWM chapter in accordance with Soldanesti rayon SEDS, SWM chapter are not still updated by LPA 1. But, ToR for contracting the experts to update the local development plans, SWM chapter are developed and approved.</li> </ul>	<ul style="list-style-type: none"> <li>• JSC ‘Salubritate Soldanesti’ is registered by the State Chamber of Registration;</li> <li>• Delegation contracts with 23 LPAs are not still signed because JSC is not operational;</li> <li>• Collecting best practices and lessons learned on inter-municipal cooperation in SWM public service in Floresti, Rezina and Soldanesti rayons is initiated.</li> </ul>	<ul style="list-style-type: none"> <li>• Development of technical drawings of ISWMC is finished;</li> </ul>	<ul style="list-style-type: none"> <li>• Implementation methodology of the Capacity Development plan of SWM service providers is not developed because it will use the methodology developed for WSS services that is in process of development, thus this activity is transferred for Q1 and 2 of 2015.</li> <li>• 28 (13 men și 15 women) LPA representatives regarding the administration of SWM local tax are trained.</li> </ul>	<ul style="list-style-type: none"> <li>• Awarding contract of Local grant for liquidation of unauthorized dumps and disposal on constructed platforms in Soldanesti and Rezina rayons is signed and action plan is in process of implementation.</li> <li>• Information campaign and SWM service is launched.</li> <li>• Memorandum of Understanding for the implementation of measures to modernize local public services in solid waste management sector for Soldanesti rayon within the project ‘Modernization of local public services in the Republic of Moldova’ with funding from the German Investment Fund was signed on 16.12.2014</li> <li>• 4 workshops in Soldanesti and 1 in Fuzauca with 89 participants (68 women și 21 men) of Local Citizens Committees are organized.</li> <li>• in 2 Public Hearings on environmental impact assessment of ISWMC in Soldanesti participated 25 persons (5 women; 20 men) and in Parcani 25 persons (13 women; 12 men) are organized;</li> </ul>	
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<b>Estimated % of overall implementation (2010-2015)</b>	85%	80%	75%	60%	40%	68%
<b>Challenge s/ risks</b>	<ul style="list-style-type: none"> <li>Disapproval of updated local development plans by some LPA I can delay the process of improving the SWM service in these localities.</li> <li>Because in some LPA I of Soldanesti and Rezina rayons are no local development plans, it will be necessary to develop alternative strategies/local politics of SWM.</li> </ul>	<ul style="list-style-type: none"> <li>Late remittance of financial contribution in founding capital of JSC may delay the registration of JSC.</li> </ul>	<ul style="list-style-type: none"> <li>Delayed approval of ISWMC technical drawings may delay approval of the financing and construction of ISWMC.</li> </ul>			

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
<b>SWM FLORESTI</b>												
<b>Overall rating of progress 1 October – 31 December</b>	3 Minor deviation		3 Minor deviation		4 On track		2 Significant deviation		3 Minor deviation		3 Minor deviation	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• Elaboration of SWM chapter of the SEDS of Floresti rayon is initiated (The ToRs are developed and approved);</li> <li>• Process of elaboration of the Feasibility Study on SWM in Floresti rayon is launched (The ToRs are approved, the experts are contracted).</li> </ul>		<ul style="list-style-type: none"> <li>• Best practices and lessons learned on inter-municipal cooperation in SWM public service in Floresti rayon are collected.</li> <li>• The shares of the regional SWM service provider JSC 'Servicii salubrizare Floresti' are issued by the National Commission of Financial Markets and registered by the State Register.</li> <li>• The Delegation Contracts of the SWM service between the newly created service provider and 11 LPAs are signed.</li> </ul>		<ul style="list-style-type: none"> <li>• The ecological expertise of technical design of the sorting station from Floresti is obtained.</li> </ul>		<ul style="list-style-type: none"> <li>• Implementation methodology of the Capacity Development plan of SWM service providers is developed.</li> <li>• Workshops (on-job trainings) for the staff of the newly created SWM service operator in various areas of management and administration are organized.</li> <li>• Draft of Methodology of calculation, approval and adjustment of SWM tariffs for LPAs and service provider is elaborated.</li> <li>• Training of representatives of the LPAs and service provider on application of methodology of calculation, approval and adjustment of SWM tariffs and collection of payments is initiated.</li> </ul>		<ul style="list-style-type: none"> <li>• Information campaign and SWM service is launched.</li> <li>• Local Steering Committee (LSC) is established.</li> <li>• The Regulation on Operation of LSC is developed and approved.</li> <li>• 1 meeting of LSC is organized.</li> <li>• Meetings and workshops with Local Citizens Committees are organized.</li> </ul>			

<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• The process of updating SWM chapter of the SEDS of Floresti rayon was launched. The Working Group (WG) was established in number of 45 members (10 women and 35 men) by Order of the President of Floresti Rayon Council no.206 from 28.10.2014 'On establishing the WG responsible for the elaboration of SWM chapter of SEDS of Floresti rayon'.</li> <li>• The Action Plan regarding the elaboration of SWM chapter of SEDS of Floresti rayon is elaborated. The data about the location of the platforms and location of containers in 10 LPAs (from a total of 12 LPAs) are collected; The draft of questionnaire for data collection related to SWM chapter of the SEDS of Floresti rayon is elaborated.</li> <li>• The process of elaboration of the FS was not launched, because the LPAs' representatives from SWM zone no.1 ( 7 rayons: Falesti, Floresti, Singerei, Glodeni, Riscani, Drochia, Soroca and Balti municipality) still do not have a clear vision,</li> </ul>	<ul style="list-style-type: none"> <li>• Collecting best practices and lessons learned on inter-municipal cooperation in SWM public service in Floresti, Rezina and Soldanesti rayons is initiated.</li> <li>• Starting on 01.10.2014 the newly registered service provider - JSC 'Servicii Salubrizare Floresti' provides the SWM service in 6 LPAs level 1. On 21.10.2014 was held the Extraordinary General Meeting of the JSC 'Servicii Salubrizare Floresti'. At the Extraordinary General Meeting of the JSC were approved the Regulation of the Council of Society, the Delegation Contract of the SWM service, Approval of the merger of the JSC 'Servicii Salubrizare Floresti' with the ME 'Sersal-Flor' through absorption. Decision of Floresti Local Council on merger of the JSC 'Servicii Salubrizare Floresti' with the ME 'Sersal-Flor' was approved (no. 04/02 from 23.10.2014).</li> <li>• 11 Delegation Contracts between JSC 'Servicii Salubrizare Floresti' and 11 LPAs level 1 from Floresti rayon are signed .</li> <li>• The Statute and Registration Documents of</li> </ul>	<ul style="list-style-type: none"> <li>• Project concept of SWM pilot project from Floresti is coordinated and supported by the Ministry of Environment by letter no. 05-07/1964 from 10.10.2014.; The positive opinion of the State Ecological Inspectorate on the technical design of sorting stations in Floresti is issued under no. 05-5-4632 / 1816 of 17.10.2014.</li> <li>• The technical design officially was transmitted to LPA level 1 of Floresti; in turn the City Hall of Floresti sends the documentations to North RDA and signed the delivery-receipt document.</li> </ul>	<ul style="list-style-type: none"> <li>• Implementation methodology of the Capacity Development plan of SWM service providers is not developed because it will use the methodology developed for WSS services that is in process of development, this activity is transferred for Q1 and 2 of 2015.</li> <li>• Draft of the Methodology of calculation, approval and adjustment of SWM tariffs is not elaborated because the data for this activity were not collected; this activity is transferred for the 1st and 2nd quarter of 2015.</li> <li>• 5 representatives of LPAs from Floresti, Ghindesti, Marculesti and JSC 'Servicii Salubrizare Floresti' (2 women, 3 men) participated in a training seminar on application and administration of local tax.</li> <li>• The technical specifications of the office furniture and office IT equipment for JSC 'Servicii Salubrizare Floresti' are elaborated, acquisition process is started.</li> </ul>	<ul style="list-style-type: none"> <li>• Press conference on the information campaign in partner localities of SWM project from Floresti rayon was held on 10.11.2014.</li> <li>• 6 Public Meetings with the Local Citizens Committee in 6 LPAs (Lunga commune, Prajila commune, Marculesti city, Gura Camencii commune, Marculesti village, Radulenii Vechi village), were organised - 236 participants( 88 men, 148 women).</li> <li>• 6 workshops regarding composting of organic waste in 6 LPAs (Lunga commune, Prajila commune, Marculesti city, Gura Camencii commune, Marculesti village, Radulenii Vechi village) were organised – 138 participants (51 men, 87 women).</li> <li>• Creation of the Local Steering Committee was transferred for 1st quarter of 2015.</li> <li>• Memorandum of Understanding for the implementation of measures to modernize local public services in solid waste management sector for Soldanesti rayon within the project 'Modernization of local public services in the Republic of Moldova' with funding from the German Investment Fund was signed on 16.12.2014</li> </ul>	
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	according to the National Strategy on SWM and Regional Sector Programme (RSP) on SWM from Development Region North.	JSC 'Servicii Salubrizare Floresti' are adjusted according to the requirements submitted by the National Commission of Financial Markets (NCFM); The Folder of the JSC 'Servicii Salubrizare Floresti' is adjusted and repeatedly submitted to the NCFM. The Folder of the JSC is examined and accepted by the Juridical Commission of NCFM.				
<b>Estimated % of overall implementation (2010-2015)</b>	10%	90%	45%	40%	40%	45%
<b>Challenge s/ risks</b>	Delaying the process of data collection by LPAs can lead to risks, which further can extend the period of updating and approving the SWM chapter from SEDS. The initiation of elaboration process of the FS is delayed because the LPAs representatives from SWM zone no.1 (7 rayons: Falesti, Floresti, Singerei, Glodeni, Riscani, Drochia, Soroca and Balti mun.) do not have yet a clear vision, according to the National Strategy on SWM and RSP on SWM from DR North.	The Criterion of division in shares of goods included in the Statutory Capital of JSC 'Servicii Salubrizare Floresti' is an innovative process for NCFM which led to extension of examination terms of the Folder.	Partners, who signed MoU from 16.12.2014, should identify and allocate funds for the purchase of construction works of sorting station and procurement of equipment and mechanisms related to the technological process.	<ul style="list-style-type: none"> <li>Delaying the process of implementation of the training modules from CD Action Plan for capacity development of SWM service operators and LPAs, can lead to risks, which may affect the financial situation as well as the quality of SWM service provided by the newly registered JSC.</li> </ul>		

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens’ engagement in improving local public services		Average rating	
<b>EE TATARAUCA VECHÉ</b>												
<b>Overall rating of progress 1 October – 31 December</b>	4 On track		4 On track		4 On track		4 On track		4 On track		4 On track	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>The chapter of the rayon SEDS ‘EE in public buildings of Soroca rayon’, is elaborated;</li> <li>The Energy Efficiency Programme for 3 years for Soroca rayon is elaborated;</li> <li>The Energy Efficiency Action Plan for 1 year for Soroca rayon is elaborated.</li> </ul>		<ul style="list-style-type: none"> <li>The Study on identification of the feasible forms of IMC between Tatarauca Veche commune and neighbouring villages completed;</li> <li>The Final Report regarding the processes and lessons learned in the process of initiating the IMC on the Cluster Tatarauca Veche, developed and presented.</li> </ul>		<ul style="list-style-type: none"> <li>The Investments were completed in 2013.</li> </ul>		<ul style="list-style-type: none"> <li>The Practical Guide on efficient street lighting in rural areas of Moldova completed;</li> <li>1000 brochures of the Practical Guide on efficient street lighting in rural areas of Moldova and the collection of national and international laws concerning the service and street lighting system (in Romanian and Russian) edited;</li> <li>Implementation of the training module ‘Efficient street lighting in rural areas of the Republic of Moldova’ for LPAs is initiated.</li> </ul>		<ul style="list-style-type: none"> <li>The questionnaires are processed and evaluated by the members of the LCC of T. Veche with participation of the representatives of North RDA, ME ‘Tatarauca-Service’ and local councillors of LPA of T.Veche commune.</li> <li>The final results of the survey conducted are presented to the members of LCC and to local councillors of LPA of T.Veche commune.</li> <li>1 meeting of the LCC from T.Veche in order to discuss the proposal on modification of tariff for street lighting from 10 MDL to 15 MDL is organised.</li> </ul>			

<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• Site visit and documentation and presentation of the inception report was held on 13.11.20014; The questionnaires for data collection related to updating the chapter of the SEDS 'EE in public buildings of Soroca rayon', elaboration of EE Programme and EE Action Plan of Soroca rayon are elaborated. Workshop for training the members of Rayon Working Group (WG) on filling the questionnaires and data collection is conducted. Process of data collection is launched.</li> </ul>	<ul style="list-style-type: none"> <li>•The workshop no.2 'Organizing and promoting Inter-Municipal Cooperation in Soroca rayon focusing on the Cluster Tatarauca Veche' was held on 13.11.2014 ; The Study on identification of the feasible forms of IMC between Tatarauca Veche commune and neighbouring villages is completed and presented to local and regional actors;</li> </ul>	<ul style="list-style-type: none"> <li>• The Investments were completed in 2013.</li> </ul>	<ul style="list-style-type: none"> <li>•The 2nd draft of the Practical Guide on efficient street lighting in rural areas of Moldova within the pilot project 'Efficient street lighting in Tatarauca Veche commune, Soroca rayon' with inclusion of proposals of the Energy Efficiency Agency (EEA) is elaborated and presented in the event 'Fair ECO Responsible ideas' from 03.12.2014 and submitted again for review to EEA.</li> </ul>	<ul style="list-style-type: none"> <li>• 1 meeting of the LCC from T.Veche in order to discuss the proposal on modification of tariff for street lighting from 10 MDL to15 MDL was held on 08.12.2014; The questionnaires collected during the survey from T.Veche are processed and evaluated by the members of the LCC with the representatives of North RDA, ME 'Tatarauca-Service' and local councillors of LPA of T.Veche commune. The final results of the survey conducted are presented to the members of LCC and to local councillors of LPA of T.Veche commune.</li> </ul>	
<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>100%</p>	<p>100%</p>	<p>100%</p>	<p>100%</p>	<p>100%</p>	<p>100%</p>



<p><b>Challenge s/ risks</b></p>	<p>The implementation of planned activities for Soroca Rayon Council, from this component will be transferred from the pilot project 'EE Tatarauca Veche' to Intervention Area no. 1, Section 1.6 Extension/amplification activities in the Energy Efficiency sector at regional/national level, according the annual plan of MPLS project for 2015.</p>	<p>The implementation of planned activities for Soroca Rayon Council, from this component will be transferred from the pilot project 'EE Tatarauca Veche' to Intervention Area no. 1, Section 1.6 Extension/amplification activities in the Energy Efficiency sector at regional/national level, according the annual plan of MPLS project for 2015.</p>		<p>The implementation of planned activities for Soroca Rayon Council, from this component will be transferred from the pilot project 'EE Tatarauca Veche' to Intervention Area no. 1, Section 1.6 Extension/amplification activities in the Energy Efficiency sector at regional/national level, according the annual plan of MPLS project for 2015.</p>		
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Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation	Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
<b>EE ORHEI</b>											
<b>Overall rating of progress 1 October – 31 December</b>	<b>3 Minor deviation</b>			<b>3 Minor deviation</b>		<b>3 Minor deviation</b>		<b>2 Significant deviation</b>		<b>3 Minor deviation</b>	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>Chapter on EE in public buildings of rayon Socio-Economic Development Strategy in the process of elaboration;</li> <li>Chapter on EE in public buildings of Orhei rayon Programme on energy efficiency for the next three years in the process of elaboration;</li> <li>Chapter on EE in public buildings of Orhei rayon Action Plan on energy efficiency for one year in the process of elaboration.</li> </ul>		N/A	<ul style="list-style-type: none"> <li>Public procurements for refurbishment of external heating system networks, installation of individual heat substations for IMSP 'Spitalul Raional Orhei' started,</li> <li>Public procurements for insulation of the Perinatal Centre Building (Maternity ward) started.</li> </ul>		<ul style="list-style-type: none"> <li>Energy Management System at Orhei Rayon Hospital implemented:                             <ul style="list-style-type: none"> <li>Action plan approved by Hospital Administrative Board;</li> <li>Assistance from GIZ experts for implementation of the Energy Management System finalized. Conclusion presented to hospital.</li> </ul> </li> <li>Concept of the Guideline on optimizing thermal protection level for public sector buildings and for Guideline 'Heating, ventilation and air conditioning systems in buildings' as well as the Guidelines on increasing the energy efficiency of the local public services (building maintenance, public lighting, energy management, energy monitoring, best practices) elaborated and coordinated</li> </ul>		<ul style="list-style-type: none"> <li>ToR for Survey of hospital employees and patients' satisfaction with thermal comfort in buildings/rooms approved;</li> <li>Information and awareness campaign on EE (taking into consideration gender aspect) is launched;</li> <li>Local Steering Committee Meeting (LSC) has occurred;</li> </ul>			

				with MRDC and EEA;		
<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>The documents are under development, including gender aspects (explanation: the questionnaire on EE in public buildings data is completed by 29 communities out of total 38).</li> </ul>		<ul style="list-style-type: none"> <li>Public procurements for refurbishment of external heating system networks, installation of individual heat substations for IMSP 'Spitalul Raional Orhei' were launched;</li> <li>Public procurements for insulation of the Perinatal Centre Building (postponement of investment from CNAM provided ) were launched;</li> <li>Additionally the procedure for public procurement of goods (power meters and accesories) from savings (49 thousand MDL). The evaluation took place. There were no minimum 3 qualified offers. Hence the tender was repeated.</li> </ul>	<ul style="list-style-type: none"> <li>Energy Management System at Orhei Rayon Hospital was implemented;</li> <li>The activities regarding the elaboration of the Concept of the Guideline on optimizing thermal protection level for public sector buildings and for Guideline 'Heating, ventilation and air conditioning systems in buildings' as well as the Guidelines on increasing the energy efficiency of the local public services (building maintenance, public lighting, energy management, energy monitoring, best practices) were transferred for the quarter 2 of 2015;</li> </ul>	<ul style="list-style-type: none"> <li>ToR for Survey of hospital employees and patients' satisfaction with thermal comfort in buildings/rooms was elaborated. ToR was not approved;</li> <li>Information and awareness campaign on EE (taking into consideration gender aspect) was replanned for launching in quarter 1 of 2015;</li> <li>Local Steering Committee Meeting (LSC) was postponed for the quarter 1, 2015.</li> <li>Memorandum of Understanding on the implementation of modernization measures for local public services in energy efficiency in public buildings sector in Orhei rayon within the project 'Modernization of local public services in the Republic of Moldova' with German Investment Support funding was signed on 16.12.2014.</li> </ul>	

<b>Estimated % of overall implementation (2010-2015)</b>	25%	N/A	55%	80%	25%	46%
<b>Challenges/ risks</b>	Delayed completion of questionnaires, which is the most voluminous work, can lead to failure of activity in due time (30 June 2015). It requires more active involvement of local actors under Orhei RC.		In Orhei hospital are initiated simultaneously other investments from funding sources other than MLPS/GIZ sources (eg. NHIC, Orhei Rayon Council, EEFund). Therefore more effective coordination between the parties on carrying out construction works is required.			

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation	Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens’ engagement in improving local public services		Average rating	
<b>EE Nisporeni</b>											
Overall rating of progress 1 October – 31 December	1 Off track			3 Minor deviation		2 Significant deviation		1 Off track		2 Significant deviation	
Planned milestones	<ul style="list-style-type: none"> <li>• Energy Efficiency Programme of Nisporeni rayon (for a period of 3 years) - elaboration initiated</li> <li>• Energy Efficiency Action Plan f of Nisporeni rayon (for a period of 1 year) - elaboration initiated;</li> </ul>		N/A	<ul style="list-style-type: none"> <li>• Public procurements of works for rehabilitation of hospital building #1 in accordance with defined quality standards and regulations is organized;</li> </ul>		<ul style="list-style-type: none"> <li>• Plan for synchronization of investments in the hospital is elaborated;</li> <li>• Elaboration of training modules for the employees from local public authorities and public institutions is developed;</li> <li>• Assistance in implementation of the energy management system at Nisporeni hospital is selected and contracted;</li> <li>• Support the training of the rayon energy manager through the EUREM programme conducted by Chamber of Commerce and Industry from the Republic of Moldova (CCI RM);</li> </ul>		<ul style="list-style-type: none"> <li>• Survey on hospital employees and patients' satisfaction with thermal comfort in buildings/rooms made; survey results are presented and discussed;</li> <li>• Local Steering Committee (LSC) of the project is created;</li> <li>• One meeting of the LSC is organized;</li> </ul>			

<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• These activities have been replanned for quarter 1 of 2015 due to the fact that the MoU was signed between parties at 16.12.2014;</li> </ul>	<p>N/A</p>	<ul style="list-style-type: none"> <li>• Public procurements of works for rehabilitation of hospital building #1 in accordance with defined quality standards and regulations have been started. Opening of Bids will take place on 01.20.2015;</li> </ul>	<ul style="list-style-type: none"> <li>• Support the training of the rayon energy manager through the EUREM programme conducted by the Chamber of Commerce and Industry from the Republic of Moldova (CCI RM) (the course scheduled to be completed in June 2015)</li> <li>• Other activities have been replanned for quarter 1 of 2015 due to the fact that the MoU was signed between parties at 16.12.2014;</li> </ul>	<ul style="list-style-type: none"> <li>• These activities have been replanned for quarter 1 of 2015 due to the fact that the MoU was signed between parties at 16.12.2014.</li> <li>• MoU for the implementation of measures to modernize local public services in the energy efficiency of public buildings sector for Nisporeni rayon of the project 'Modernization of local public services in the Republic of Moldova' with financing from German Investment Fund was signed on 12.16.2014;</li> </ul>	
<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>0%</p>	<p>N/A</p>	<p>25%</p>	<p>19%</p>	<p>0%</p>	<p>11%</p>
<p><b>Challenges/risks</b></p>						

Results and milestones achieved during the period 1 October – 31 December 2014 by IA1 (interdisciplinary aspects)

Activity Area/IA1 pilot projects	Gender issues		Inter-municipal cooperation		Management of public infrastructure		Extension / amplification activities from WSS sector at regional / national level	
Overall rating of progress 1 October – 31 December	3 Minor deviation		4 On track		3 Minor deviation		4 On track	
Planned milestones	<ul style="list-style-type: none"> <li>Gender equality aspects integrated in the Feasibility Study on WSS in Leova r.                             <ul style="list-style-type: none"> <li>Gender equality aspects evaluated in the SEDS, Chapter on EE in public buildings for the Soroca and Orhei rayons.</li> </ul> </li> <li>Gender aspects evaluated and integrated into the SEDS Chapter on SWM for Floresti.</li> </ul>		<ul style="list-style-type: none"> <li>3 regional workshops (one workshop for each development region: North, Center and South) on IMC are organized.</li> <li>The Action Plans with the necessary training activities in selected micro regions for 2015 is developed.</li> <li>The development of the Guide on IMC is initiated.</li> </ul>		<ul style="list-style-type: none"> <li>The Project Guide and Training Concept in the field of PPM are completed based on MRDC and RDA recommendations.</li> <li>The development of the Report, Guide and Training Concept, the training plan for LPA and RDA representatives in the field of PPM for 2015 is completed based on MRDC and RDA recommendations.</li> <li>The development of the ALRC information system concept for technical infrastructure facility registration is completed.</li> <li>The training plan and materials regarding the technical infrastructure facility registration are developed.</li> </ul>		<ul style="list-style-type: none"> <li>Methodology for the development of 6 modules of the training programme and materials for public service providers in water-sanitation is shown.</li> <li>3 training modules are organized by AMAC</li> </ul>	
Progress towards achievement of milestones	<ul style="list-style-type: none"> <li>Gender aspect is integrated in the ToR on the development of SEDS, Chapter on EE in public buildings for Soroca, Orhei and Nispoareni rayons. ToR is in</li> </ul>		<ul style="list-style-type: none"> <li>3 regional workshops (one workshop in each development region: North, Center and South) on IMC for 111 representatives of RDC, services operators, and</li> </ul>		<ul style="list-style-type: none"> <li>The Project Guide and Training Concept in the field of PPM were redefined based on MRDC's recommendations (it is proposed to merge both Guides on public property</li> </ul>		<ul style="list-style-type: none"> <li>GIZ expert group prepared and presented according to the ToR the Methodology for the development of 6 modules as a part of the training programme and materials for the water</li> </ul>	

	<p>progress, the expert on gender mainstreaming is member of the team.</p> <ul style="list-style-type: none"> <li>• Gender issues integrated in the ToR on the elaboration of SEDS for Floresti rayon, SWM chapter. ToR is in progress, the expert on gender mainstreaming is member of the team. Gender issues are integrated in the ToR on the development of 19 Local Plans for LPA1 of Riscani and Cahul rayons. ToR is in progress, the expert on gender mainstreaming is member of the team.</li> </ul>	<p>LPAs ( 34 women/77men) were organized in October.</p> <ul style="list-style-type: none"> <li>• 3 Action Plans with the necessary training activities in selected micro regions for 2015 were developed in December.</li> <li>• The development of the Guide on IMC is initiated. The concept is developed.</li> </ul>	<p>transfer and public property administration into a single one). The draft ToR for the two Guides' merging is under development. The proposed Training Concept was accepted by our partners as a training model, to which the part on property transfer will be added afterwards.</p> <ul style="list-style-type: none"> <li>• The Report, Training Concept and Plan regarding public property management for the LPA and RDA representatives for 2015 were developed. The completion of the common PPM Guide, scheduled for the II quarter of 2015, will be followed by the training of LPA and RDA representatives in the III and IV quarters.</li> <li>• The Information System Concept of RUTIF (Registry of Urban Technical Infrastructure Facilities) is completed. On 19 December 2014 the RUTIF Concept was presented and coordinated with all the partners and interested institutions. All recommendations received in this respect were submitted to the expert in order to be included in the final document.</li> <li>• The training plan and materials regarding the technical infrastructure facility registration and administration were developed. The aspect on the public property transfer will be added to the developed documents. The trainings will be organised in the III and IV quarters.</li> </ul>	<p>supply and sanitation public service providers.</p> <ul style="list-style-type: none"> <li>• 3 training modules organised by AMAC (Moldovan Water Supply Association), co-funded by GIZ, attended by 113 representatives (38 men and 75 women) of WSS operators from the Republic of Moldova, were successfully implemented.</li> </ul>
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<p><b>Challenges/ risks</b></p>	<p>Gender mainstreaming should be done during the data collection stage of developing the FS. At a later stage, additional effort is needed both for updating the primary data in gender des aggregated manner and analyzing the data in gender specific manner; collecting additional information might be needed.</p>	<p>The involvement of the decision makers at local level is very difficult in the current conditions. Implementation of the activities depends of the availability of local actors involved in elections, thus, some of the actions may be postponed after local elections. The subject of IMC is not considered by MRDC and RDAs a subject of their competence, but still of their interest, respectively the implementation of activities in the regions related to IMC will need more implication from MLPS/GIZ Project, other development partners, together with the State Chancellery and CALM.</p>	<ul style="list-style-type: none"> <li>• The developed documents were studied by the partners for a period of seven months and at the end of the year some adjustments were proposed which change the developed Guide's Concept.</li> <li>• According to the GD no. 133 from 24 December 2014, the Government approved the Concept of the Automatic Information System 'Registry of Urban Technical Infrastructure Facilities', as well as the Action Plan regarding the establishment of this system. As a result of the meetings, it was found, that 'RUTIF' Concept was not coordinated by the ALRC with all interested competent institutions, prior to being approved by the Government, a fact which led to divergencies in approaching it and caused contradictory requests addressed to the expert by some key institutions.</li> </ul>	
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Milestones and Results to be achieved during the reporting period 1 January – 31 March 2015

Activity Area/IA1 pilot projects	Local planning and programming	Inter-municipal cooperation	Investment measures – technical and financial assistance	Capacity development for service providers and LPAs	Community mobilisation and citizens' engagement in improving local public services
<p><b>WSS Cahul</b></p>	<ul style="list-style-type: none"> <li>• Updated WSS Chapter of the local development plan of Cahul was approved in Cahul town council meeting</li> <li>• Brochure presenting lessons learned on developing FS in WSS is initiated: experts are responsible for drafting contracts, development is initiated.</li> <li>• Brochure on documented experience of strategic planning, process planning and scheduling in Cahul WSS is initiated: experts are responsible for drafting contracts, development is initiated.</li> </ul>	<ul style="list-style-type: none"> <li>• Decisions on cooperation between LPAs in Cahul on the joint organization of WSS service are approved.</li> <li>• Cooperation Agreement on establishing regional operator is approved and signed.</li> <li>• Assembly establishing inter-municipal WSS operator is organized and carried out.</li> <li>• Project of WSS service delegation contract is drafted and consulted with 4 LPAs.</li> <li>• Best practices and lessons learned on the IMC in WSS in Cahul are initiated, experts are contracted, and data are collected.</li> </ul>	<ul style="list-style-type: none"> <li>• Procurement of construction works of the sewerage system is completed.</li> <li>• Contract for the construction of the sewerage system of Rosu v. with selected contractor is signed.</li> <li>• GIZ expert for supervision of construction works and sewerage system in Rosu v. is contracted.</li> <li>• The construction of the sewerage system in Rosu v. is initiated</li> <li>• Procurement of construction works at Drinking water treatment plants Cahul through public procurement are organized</li> <li>• The construction works of Drinking water treatment plants Cahul are initiated</li> </ul>	<ul style="list-style-type: none"> <li>• Technical support to the staff of 'Apa Canal Cahul' on increasing the operating capacity of WSS services is granted.</li> <li>• Training (On-the-job training) of 8 employees of 'Apa Canal Cahul' on the implementation of the accounting module 'Consumer evidence' is organized.</li> <li>• Training (On-the-job training) 3 employees of 'Apa Canal Cahul' on GIS implementation is organized.</li> </ul>	<ul style="list-style-type: none"> <li>• 1 Local Citizens Committee meeting in Rosu v. is organized.</li> <li>• Regulation of the Local Steering Committee of the Project is developed and approved.</li> <li>• Local Steering Committee is established.</li> <li>• 1 local Steering Committee meeting is organized in Cahul.</li> <li>• ToR on the survey of sociological assessment of the degree of customer satisfaction with improved WSS services is developed and announcement released.</li> </ul>

<p><b>WSS Riscani</b></p>	<ul style="list-style-type: none"> <li>• The local WSS plans of 15 LPAs-1 from Riscani rayon (Prut cluster) are updated and approved by local councils.</li> <li>• The process of developing and editing a brochure on presentation of the lessons learned on elaboration of the WSS FS is initiated. The materials on the relevant experience of the project to improve the WSS services in Riscani rayon are collected and systematized</li> <li>• The process of developing and editing a brochure on documented experience of the WSS strategic planning and programming process in Riscani rayon is initiated. The relevant materials are collected and systematized.</li> </ul>	<ul style="list-style-type: none"> <li>• The Partnership Agreement between 5 LPAs from Riscani rayon (Prut cluster) on establishing the cooperation in WSS sector is agreed among the parties.</li> </ul>	<ul style="list-style-type: none"> <li>• Public procurements - the purchasing of construction works of the sewerage networks in Duruitoarea Veche v. are performed (repeatedly); the service delivery contract is signed.</li> <li>• Public procurements - the purchasing of construction works of the sewerage networks in Costești town are performed (repeatedly); the service delivery contract is signed.</li> <li>• Public procurements - the purchasing of construction and installation works of the waste water treatment plant in Costesti town are performed (repeatedly); the service delivery contract is signed.</li> </ul>	<ul style="list-style-type: none"> <li>• Organization of the training sessions (on-job training) on capacity development of the WSS service operators and LPAs from the North DR is initiated.</li> <li>• Acquisition and implementation of IT management system at the ME 'Apa Canal Costesti' is performed.</li> <li>• Acquisition of the office furniture for the ME 'Apa Canal Costesti' is completed. The office furniture is transmitted in the property of ME 'Apa Canal Costesti'.</li> </ul>	<ul style="list-style-type: none"> <li>• The awareness raising campaign on the importance of the drinking water services and wastewater treatment necessity (with the emphasis on the gender dimension) is launched.</li> <li>• The Local Steering Committee of the project is established; 1 meeting of the LSC is organized.</li> <li>• 1 Local Citizens Committee meeting is organized.</li> <li>• The Study on satisfaction level of the population regarding the quality of water supply services (post-implementation phase of the investment) in selected localities is initiated. The services' procurement procedure for conducting the study is launched.</li> </ul>
<p><b>WSS Leova</b></p>	<ul style="list-style-type: none"> <li>• The final version of the Feasibility Study is presented to RDA South and RC Leova and approved by the Rayonal Council Leova.</li> <li>• Logical framework matrix, project implementation plan and operational risk matrix is developed and agreed by all partners responsible for implementing the project.</li> <li>• Memorandum of Understanding (MoU) is coordinated and signed by the implicated parties.</li> </ul>				

<p><b>SWM Soldanesti, Rezina</b></p>	<ul style="list-style-type: none"> <li>Local development plans, SWM chapter are updated in accordance with Soldanesti rayon SEDS, SWM chapter and presented to local councils for approving.</li> </ul>	<ul style="list-style-type: none"> <li>JSC 'Salubritate Soldanesti' shares are registered by the National Commission of Financial Markets.</li> <li>Best practices and lessons learned on inter-municipal cooperation in SWM public service in Floresti, Rezina and Soldanesti rayons are collected.</li> <li>Delegation contracts with 23 LPAs are signed</li> </ul>	<ul style="list-style-type: none"> <li>Development of technical drawings of ISWMC is finished; technical drawings of ISWMC are approved.</li> <li>Technical drawings for repair works of Baling Station and land arrangement related to the service provider are approved by GIZ construction department;</li> <li>Public Acquisitions for repair works of Baling Station and land arrangement related to the service provider are organized</li> <li>Execution contract for repair works of Baling Station and land arrangement related to the service provider is signed</li> <li>Environmental Impact Assessment (EIA) of ISWMC in Parcani is approved;</li> </ul>	<ul style="list-style-type: none"> <li>Implementation methodology of the Capacity Development plan of SWM service providers is developed.</li> <li>Workshops (on-job trainings) to staff the newly created SWM service operator in various areas of management and administration are organized.</li> <li>Operations manual and business plan for SWM service operator is approved by the Board of Directors of JSC 'Salubritate Soldanesti'</li> <li>SWM tariff calculation methodology is approved by the Board of Directors of JSC 'Salubritate Soldanesti'.</li> </ul>	<ul style="list-style-type: none"> <li>Action plan of Local Grant for liquidation of unauthorized dumps and disposal on constructed platforms in Soldanesti and Rezina rayon is implemented.</li> <li>Local Steering Committee (LSC) is established;</li> <li>The Regulation on Operation of LSC is developed and approved.</li> <li>1 meeting of LSC is organized.</li> <li>Meetings and workshops with Local Citizens Committees are organized.</li> </ul>
<p><b>SWM Floresti</b></p>	<ul style="list-style-type: none"> <li>The data about the location of the platforms and location of the containers in 2 LPAs (Gura Camencii and Rosietici) are collected;</li> <li>One meeting of the Working Group (WG) regarding presentation of the questionnaire for data collection and training of representatives of the 40 LPAs of level 1 and level 2 on filling the questionnaires and data collection is conducted;</li> <li>The data (questionnaires) from 40 LPAs on updating the SWM chapter of the SEDS of Floresti rayon are collected and processed;</li> <li>One meeting with the representatives of the 8 rayons and North RDA regarding the</li> </ul>	<ul style="list-style-type: none"> <li>The shares of the JSC 'Servicii Salubrizare Floresti' are issued by the National Commission of Financial Markets and registered by the State Register.</li> <li>Best practices and lessons learned on inter-municipal cooperation in SWM public service in Floresti rayon are collected.</li> <li>The process of elaboration of the Guide on initiation of inter-municipal cooperation in SWM in the Soldanesti, Floresti and Rezina rayons are launched.</li> </ul>	<ul style="list-style-type: none"> <li>The funds for purchasing construction works for the sorting station from Floresti and procurement of equipment and mechanisms related to the technological process are identified and allocated.</li> </ul>	<ul style="list-style-type: none"> <li>Goods procured (3 computers, 3 soft 1C, and 1 set of office furniture) for JSC 'Servicii Salubrizare Floresti' are procured and handed over.</li> <li>Implementation methodology of the Capacity Development plan of SWM service providers is developed. Workshops (on-job trainings) for the staff of the newly created SWM service operator in various areas of management and administration are organized.</li> <li>The ToRs for elaboration of Business Plan of the SWM regional service provider are elaborated.</li> <li>Draft of the Methodology of calculation, approval and adjustment of SWM tariffs for JSC and LPAs is elaborated.</li> </ul>	<ul style="list-style-type: none"> <li>6 Public Meetings with the Local Citizens Committee in 6 LPAs (Ghidesti city, Ghindesti village, Rosietici commune, Bahrinesti city, Floresti city, Varvareuca commune) are organised.</li> <li>6 workshops regarding composting of organic waste in 6 LPAs (Ghidesti city, Ghindesti village, Rosietici commune, Bahrinesti city, Floresti city, Varvareuca commune) are organised.</li> <li>Evaluation meeting on awareness and information campaign from localities of Floresti rayon is conducted.</li> <li>Local Steering Committee (LSC) is established;</li> <li>The Regulation on Operation of LSC is developed and</li> </ul>

	concept of the Feasibility Study on SWM from zone no.1 is conducted.			<ul style="list-style-type: none"> <li>Operational Manual of SWM service provider is presented and approved by Board of Directors of JSC 'Servicii Salubrizare Floresti'.</li> </ul>	<p>approved.</p> <ul style="list-style-type: none"> <li>1 meeting of LSC is organized.</li> <li>Local project manager is designated.</li> <li>11 Meetings and workshops with Local Citizens Committees are organized.</li> </ul>
<b>EE Tatarauca Veche</b>	Presentation of project's final report.	Presentation of project's final report.	Presentation of project's final report.	Presentation of project's final report.	Presentation of project's final report.
<b>EE Orhei</b>	<ul style="list-style-type: none"> <li>Chapter on EE in public buildings of rayon Socio-Economic Development Strategy in the process of elaboration;</li> <li>Chapter on EE in public buildings of Orhei rayon Program on energy efficiency for the next three years is in the process of elaboration;</li> <li>Chapter on EE in public buildings of Orhei rayon Action Plan on energy efficiency for one year is in the process of elaboration.</li> </ul>	N/A	<ul style="list-style-type: none"> <li>Public procurements for refurbishment of external heating system networks, installation of individual heat substations for IMSP 'Spitalul Raional Orhei' finalized. Offers evaluated, winner selected. Procurement approved by GIZ Construction Department. Contract with the winner signed.</li> <li>Public procurements for insulation of the Perinatal Centre Building (postponement of investment from CNAM provided) finalized. Offers evaluated, winner selected.</li> <li>Public procurement of goods (power meters and accesories) from savings (49 thousand MDL) finalized. Offers evaluated, winner selected. Contract with the winner signed;</li> <li>Public procurement for the measure of supplementing the existing classical systems of hot water with solar collectors is launched.</li> </ul>	<ul style="list-style-type: none"> <li>Concept of the Guideline on optimizing thermal protection level for public sector buildings is elaborated and consulted with MRDC and EEA;</li> <li>Concept of the Guideline 'Heating, ventilation and air conditioning systems in buildings' is elaborated and consulted with MRDC and EEA;</li> <li>Concept of the Guidelines on increasing the energy efficiency of the local public services(building maintenance, public lighting, energy management, energy monitoring, best practices) is elaborated and consulted with MRDC and EEA;</li> <li>ToR for hiring experts for elaboration of guidelines are elaborated.</li> </ul>	<ul style="list-style-type: none"> <li>Survey of hospital employees and patients' satisfaction with thermal comfort in buildings/rooms is launched;</li> <li>Information and awareness campaign on EE (taking into consideration gender aspect) is launched;.</li> <li>Local Steering Committee Meeting (LSC) took place;</li> </ul>

<p><b>EE Nisporeni</b></p>	<ul style="list-style-type: none"> <li>• Chapter on EE in public buildings for the energy efficiency Programme and the Action Plan of Nisporeni rayon (for the 3 years) are under elaboration:             <ul style="list-style-type: none"> <li>-A working meeting with representatives of LPA II (rayon) for evaluating the current level of knowledge and information available in the public sector of EE organized;</li> <li>- The planning group of representatives of municipalities/communities is created;</li> <li>- A workshop for the presentation of the concept of Programme and Action Plan in EE in public buildings is organized;</li> <li>-The questionnaire for data collection presented;</li> </ul> </li> </ul>	<p>N/A</p>	<ul style="list-style-type: none"> <li>• Public procurements of works for rehabilitation of hospital building #1 in accordance with defined quality standards and regulations - finished;</li> <li>• Bids evaluated. The winner (contractor) is designated. Procurements is approved by the Eschborn Office;</li> </ul>	<ul style="list-style-type: none"> <li>• Plan for synchronization of investments in the hospital elaborated;</li> <li>• Assistance in implementation of the energy management system at Nisporeni hospital is initiated: ToR, Plan, activities and Energy policy in the energy management system is initiated;</li> <li>• Support the training of the rayon energy manager through the EUREM programme conducted by Chamber of Commerce and Industry from the Republic of Moldova (CCI RM);</li> </ul>	<ul style="list-style-type: none"> <li>• The Regulation of Local Steering Committee (LSC) is developed and approved;</li> <li>• Local Steering Committee (LSC) of the project created.</li> <li>• One meeting of the LSC organized;</li> <li>• Survey on hospital employees and patients' satisfaction with thermal comfort in buildings/rooms conducted )</li> </ul>
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Milestones and Results to be achieved during the reporting period 1 January – 31 March 2015 (interdisciplinary aspects)

Activity Area/IA1	Gender issues	Inter-municipal cooperation	Management of public infrastructure	Capacity development - crosscutting issues
<p><b>Interdisciplinary aspects</b></p>	<ul style="list-style-type: none"> <li>• Gender is mainstreamed in the Feasibility Study for WSS service in Leova r.</li> <li>• Gender is mainstreamed in the Regulation of the local steering committees.</li> <li>• Gender aspect is mainstreamed in the Concepts of the 3 Guides on EE in public buildings</li> <li>• Gender is mainstreamed in the ToR for the Satisfaction Survey at Orhei Hospital</li> <li>• A concept on Gender mainstreaming in the local public services together with CALM is developed</li> </ul>	<ul style="list-style-type: none"> <li>• 3 workshops in micro-regions are organized to coordinate work plans with beneficiaries.</li> <li>• A concept for the workshops on the LPAs' roles and mandates in RDCs for the members of rayon associations of mayors is developed together with CALM</li> <li>• ToR for contracting experts for developing the Guide on IMC is developed</li> <li>• The Structure of the Guide on IMC is developed</li> </ul>	<ul style="list-style-type: none"> <li>• The ToR on the development of a common PPM Practical Guide are developed and coordinated with the partner institutions MRDC and RDA.</li> <li>• The PPM Practical Guide (consisting of 2 Guides) is developed.</li> <li>• The final recommendations to the Report developed by the international expert were prepared by the competent institutions as a result of the meeting on the coordination of the RUTIF Concept, held on 19 December 2014, and were translated and included together with the recommendations as to the Automatic Information System 'RUTIF'.</li> </ul>	<ul style="list-style-type: none"> <li>• 3 preliminary meetings with the RDA (MDRC) representatives aiming at the plan approval and LPA support were organised.</li> <li>• A concept of capacity development of RDAs and MRDC in the field of consulting/IMC included as a task, is developed.</li> <li>• An institutional development concept for CALM (Congress of Local Authorities of Moldova) in the field of local public services is developed.</li> <li>• A concept regarding the participation of the CALM, MLPS, AMAC local leader representatives and GOPA experts in the NALAS project is developed</li> <li>• A concept regarding the participation in the regional NALAS project regarding the Waste Management, collecting of data by the MLPS, CALM and GOPA experts is developed.</li> <li>• ToR on the capacity development and training of the local managers of the pilot projects are developed and coordinated with the implementation partners</li> <li>• Pilot-project local managers underwent training.</li> <li>• The concept on the new accounting standards and training of the accountants which are RDAs' representatives (7 persons) is developed and coordinated with the partners.</li> <li>• The National Conference related to avoiding conflicts of interest in public procurement is organised.</li> </ul>

## Milestones and Results to be achieved during the reporting period 1 January – 31 March 2015, sector interdisciplinary aspects

Activity Area/IA1	Extension/amplification activities from EE in public buildings sector at regional/national level	Extension/amplification activities from WSS sector at regional/national level	Extension/amplification activities from SWM sector at regional/national level
<b>Interdisciplinary aspects</b>	<ul style="list-style-type: none"> <li>• Soroca Rayon Council was provided with support in the development of the EE Programme (2015-2017) and EE Action Plan 2015: Collection of questionnaires with data from 34 LPAs; Processing of the questionnaires with the collected data; Carrying out the Workshop on launching the activity (presentation of the action plan on the development of the EE in public buildings chapter and of the Energy Efficiency Programme, including the roles of the parties involved).</li> <li>• Completion of the Practical Guide on the efficient street lighting in the rural areas of Moldova.</li> <li>• 1 000 brochures of the Practical Guide on the efficient street lighting in the rural areas of Moldova and collection of national and international normative acts regarding street lighting service and system (in Romanian and Russian) were edited.</li> <li>• The implementation of the training module for LPAs 'Efficient street lighting in the rural areas of the Republic of Moldova' was launched.</li> <li>• Support provision in the training of the rayon energy manager through the EUREM programme carried out by the Chamber of Commerce and Industry of the Republic of Moldova (CCI RM) was initiated.</li> </ul>	<ul style="list-style-type: none"> <li>• 6 training modules from the Action Plan regarding the capacity development of the WSS service providers and LPA (beneficiaries of the projects managed by South and North RDA) are in the process of development.</li> <li>• Training on the capacity development in finance and accounting field through AMAC of the WSS service providers' employees from the South Region is organised.</li> <li>• The organisation of the on-job trainings on the capacity building of the 4 WSS service providers and LPAs (beneficiaries of the projects managed by North RDA) in DR North is initiated.</li> <li>• ToR for the study visit in Romania for the WSS service providers are developed.</li> </ul>	<ul style="list-style-type: none"> <li>• Methodology of the Capacity Development Implementation Plan for the SWM service providers is developed.</li> <li>• ToR regarding the Business Plan of the regional SWM service provider is developed.</li> <li>• The Draft of the Methodology on the development of application and adjustment of the SWM services for LPAs and service provider is developed.</li> </ul>



# INTERVENTION AREA 2. REGIONAL PLANNING AND PROGRAMMING

## *Progress review*

This chapter presents the progress made during the period 1 October 2014 – 31 December 2014, according to the GIZ results based M&E system related to Intervention Area 2 (IA 2): regional planning and programming. These were elaborated on the assumption that the planned activities will lead to achieve the progress in reaching the IA2 specific objective: regional and local authorities plan in an efficient way the strategic investments in four priority sectors (water supply and sanitation (WSS), solid waste management (SWM), energy efficiency in public buildings (EE) and regional and local roads (RLR)).

The progress in reaching this specific objective is measured using the main success indicators presented below:

Success indicators for IA2:

- **Indicator 1:** The three Regional Development Agencies have facilitated the development of viable project concepts in the

priority sectors, with a total value of 170 MEUR (Baseline: 2010: 0; verification source: project concept documents presented).

- **Indicator 2:** 70% of stakeholders from 30 LPAs involved in local planning and programming express their satisfaction regarding facilitating capacities of RDAs (Baseline: 2012: 34%; Verification source: Survey carried out by the Congress of Local Authorities from Moldova in 2012 and 2014).
- **Indicator 3:** 75% project concepts facilitated by RDAs are scrutinised in terms of environmental impact considering national regulations. (Baseline: 2010: 0; Verification source: project concept documents, GOPA assessment grid).

The overview on the status of progress achieved during the reporting period 1 October – 31 January 2014, is presented in a summary table below:

## Overview of the progress achieved in IA2 during the period 1 October – 31 December 2014

Intervention Area/IA 2		RSP	PD	CD	Total
EE in public buildings	Overall rating of progress 1 October - 31 December	4	4	4	4
	Estimated % of the overall implementation (2010-2015)	100%	60%	55%	72%
SWM	Overall rating of progress 1 October - 31 December	4	4	4	4
	Estimated % of the overall implementation (2010-2015)	100%	45%	68%	71%
RLR	Overall rating of progress 1 October - 31 December	2	3	4	3
	Estimated % of the overall implementation (2010-2015)	85%	18%	55%	53%
WSS	Overall rating of progress 1 October - 31 December	4	4	2	3
	Estimated % of the overall implementation (2010-2015)	100%	30%	50%	60%
CSPS	Overall rating of progress 1 October - 31 December	4	N/A	3	3
	Estimated % of the overall implementation (2010-2015)	45%	N/A	45%	45%
TOTAL	Overall rating of progress 1 October - 31 December	4	4	3	3
	Estimated % of the overall implementation (2010-2015)	86%	38%	55%	60%

## Overview of progress achieved in IA2, cross-cutting issues during the period 1 October – 31 December 2014

Intervention area 2/ IA 2	APA	CBC	Communication	M&E	Horizontal RD aspects
Overall rating of progress 1 October - 31 December	4	4	3	4	4
Estimated % of overall implementation (2010-2015)	75%	75%	84%	70%	65%

Results and milestones achieved in IA2 during the period 1 October - 31 December 2014




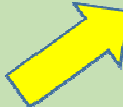
Intervention Area/ IA2	Regional Sector Planning		Project development/ RSP Implementation		Capacity development		Average rating	
<b>Energy Efficiency</b>								
<b>Overall rating of progress 1 October - 31 December</b>	4 On track		4 On track		4 On track		4 On track	
<b>Planned milestones</b>	Completed		• 4 VPCs under elaboration.		• PWGs are created and VPCs are approved. • 3 meetings with PWGs (1 per region) are organized in order to present the elaborated VPCs.			
<b>Progress towards achievement of milestones</b>	Completed in the previous reporting periods		<ul style="list-style-type: none"> <li>• The exhaustive list of 13 VPCs approved during the meetings of the three inter-ministerial commissions for North, Centre and South DR from 11 November 2014. It was also accepted the approach regarding the launch of activities for the first tranche from the total number of VPCs;</li> <li>• 4 VPCs are under elaboration (Stefan Voda, Ungheni, Rascani –group 1, Singerei - group 2);</li> <li>• 9 field visits from the list of those 13 VPCs, which include 4 under</li> </ul>		<ul style="list-style-type: none"> <li>• 3 workshops of the RSWGs from North, Centre and South DR (8, 9, 10 December 2014) were held. The goal of the workshops was to:</li> <li>• launch the activity of PWGs and draw their main objectives of activity;</li> <li>• present the VPCs, approved by the decision of the inter-ministerial commission;</li> <li>• coordinate the roles and responsibilities of the team members.</li> </ul> 72 people attended the workshop, out of whom 24 women and 48 men. According to the evaluation given by the participants, the			

		<p>elaboration. The results and the necessary recommendations are included in the reports of field visits and in the minutes of meeting;</p> <ul style="list-style-type: none"> <li>• 2 meetings with the Ministry of Education regarding the combination of efforts in VPC elaboration in EE sector (related to the high school from Leova town and gymnasium from Flaminzeni village, Singerei rayon).</li> </ul>	<p>average score was 4.31 (from maximum 5).</p>	
<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>100%</p>	<p>60%</p>	<p>55%</p>	<p>72%</p>
<p><b>Challenges/ risks</b></p>		<ul style="list-style-type: none"> <li>• communication and an inter-ministerial cooperation in order to promote a unique message to the donors community regarding the priorities from the EE sector;</li> <li>• the communication method of the existing flow of projects to the donors' community to attract the needed investments in the EE sector;</li> <li>• a clear message to the potential donors in order to make them take some funding commitments of investment projects in the EE sector, that are under the development process.</li> </ul>		

Intervention Area/ IA2	Regional Sector Planning		Project development/ RSP Implementation		Capacity development		Average rating	
<b>SOLID WASTE MANAGEMENT</b>								
Overall rating of progress 1 October - 31 December	4 On track		4 On track		4 On track		4 On track	
Planned milestones	Completed		<ul style="list-style-type: none"> <li>the elaboration of three feasibility studies for those three SWM zones and the environmental impact assessment are ongoing;</li> <li>the adequate site locations for landfills and transfer stations for SWM zones in North and Centre are identified.</li> </ul>		<ul style="list-style-type: none"> <li>1 workshop of PWG in each region was organised.</li> </ul>			
Progress towards achievement of milestones	Completed		<p>The elaboration of the feasibility studies for three SWM zones and the environmental impact assessment are ongoing. The undertaken activities were:</p> <ul style="list-style-type: none"> <li>data collection regarding the current situation: quantities of the generated waste and the way of managing it in three SWM zones;</li> <li>selection of potential sites for landfills</li> </ul>		<ul style="list-style-type: none"> <li>the gathering of the PWG in an extended composition for SWMZ in North, Centre and South DR was done within three study visits in Romania, with a broadened agenda that included: meetings with representatives of district councils and inter-community development in three districts: Argeş, Sibiu and Mureş; visit to the landfills, transfer stations, sorting and composting stations, as well as an instalment of mechanic-biological</li> </ul>			

		<p>in three zones with considerable progress in South DR where the decisions of the local councils were already taken;</p> <ul style="list-style-type: none"> <li>• selection of the location for transfer stations and the elaboration of the reports on the procedure of land change; identified technical options for each activity of waste management: collecting the residual waste, collecting the recyclable waste, transfer, sorting, biological treatment and storage;</li> <li>• the report on legal framework concerning the environmental impact assessment is being prepared;</li> <li>• within the PWG structure, 8 sites in DR Centre and 15 in DR North were evaluated for adequacy as landfill and transfer station sites;</li> <li>• the project of the report on developing the institutional framework of the SWM system in three regions/SWMZ was elaborated;</li> <li>• a substantial effort was focused on attracting the interest of the international financial institutions (particularly the European Investment Bank) in the context of expressing the interest regarding the projects under elaboration;</li> <li>• presentations were made on the current situation concerning the elaboration of the feasibility studies in SWM and identification of sites for regional landfills at the RDCs meetings in all regions during the quarter IV 2014.</li> </ul>	<p>treatment.</p> <ul style="list-style-type: none"> <li>• a workshop of the PWG in South SWMZ was held on 3 December and the following were discussed:             <ol style="list-style-type: none"> <li>1. current situation on the elaboration of the feasibility study and environmental impact assessment in the waste management zone;</li> <li>2. initiating the preparation procedure of the cadastral file to change the land destination;</li> <li>3. the results of the study visits in Romania;</li> <li>4. next steps for January-March 2015.</li> </ol> </li> </ul> <p>According to the evaluation given by the participants, the average score was 4.56 (out of maximum 5). 31 people attended the workshop, out of whom 13 women and 18 men.</p>	
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<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>100%</p>	<p>45%</p>	<p>68%</p>	<p>71%</p>
<p><b>Challenges/risks</b></p>	<ul style="list-style-type: none"> <li>• Communication and inter-ministerial cooperation to promote a unique message to the donors' community regarding the priorities in SWM sector.</li> <li>• the way of communicating the flow of existing projects to the donors' community in order to attract the needed investments in SWM sector.</li> <li>• the decisional process regarding the approval by the LPA of proposed sites afterwards a made analysis by experts in SMW sector for North and Centre DR.</li> </ul>			

Intervention area / IA2	Regional Sector Planning		Project development/ RSP Implementation		Capacity development		Average rating	
<b>REGIONAL AND LOCAL ROADS</b>								
<b>Overall rating of progress 1 October - 31 December</b>	<b>2 Significant deviation</b> 		<b>3 Minor deviation</b> 		<b>4 On track</b> 		<b>3 Minor deviation</b> 	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• Informal consultations with main partners and official consultations with the public to discuss the final draft of the three RSP in the sector are organized;</li> <li>• 3 RSPs are consulted and approved by the RDCs (North, Centre and South).</li> </ul>		<ul style="list-style-type: none"> <li>• The methodology on how to establish the road corridors, cells and PPC identification is agreed with MRDC and MTRI;</li> <li>• the configuration of cells and corridors is discussed and coordinated with RSWGs and MTRI.</li> </ul>		<ul style="list-style-type: none"> <li>• 1 workshop with the RSWG is organised in each region.</li> </ul>			
<b>Progress towards achievement of milestones</b>	Completed		<ul style="list-style-type: none"> <li>• Methodology of establishing the road corridors and cells was agreed with the MRDC and MTRI. The process of PPC identification was revised, specifically the methodological approach, and it has to be launched afterwards the approval of RSPs by the RDCs;</li> <li>• the configuration of cells and corridors was discussed and presented to RSWGs and MTRI, inclusively at the forth (last) workshop of RSWG that took place in November 2014.</li> <li>• 2 meetings with potential donors took place, including the coordination meeting at</li> </ul>		<ul style="list-style-type: none"> <li>• the RSWGs workshops organised in three DRs in the period 18-20 November 2014. According to the evaluation given by participants, the average score was 3.82 (maximum score is 5). The goal of the workshops was to:                             <ul style="list-style-type: none"> <li>• present the final draft of RSPs and to agree on them in order to proceed then to their submission for approval to RDCs;</li> <li>• discuss the PPCs identification process;</li> <li>• present the application form for PPCs.</li> </ul>                             82 persons attended the workshop, including 24 women.                         </li> </ul>			



		the World Bank in order to synchronise the efforts in establishing the investment policy, drawn by the development partners.		
<b>Overall rating of progress 1 October - 31 December</b>	85%	18%	55%	53%
<b>Challenges/risks</b>	<ul style="list-style-type: none"> <li>Identifying the role of RDAs in RLR sector in the respective regions;</li> <li>applying the current judicial framework regarding the transfer of role and responsibilities on local roads to LPA second level.</li> <li>a possible administrative-territorial reform can affect the priorities established in RSPs in RLR sector.</li> </ul>	<ul style="list-style-type: none"> <li>Communication and inter-ministerial cooperation to promote a unique message to the donors' community regarding the priorities in RLR sector.</li> <li>the way to communicate the flow of existing projects to the donors' community in order to attract the needed investments in RLR sector.</li> <li>Initiating the project of World Bank on RLR sector is an opportunity for MLPS project, since an important part of the project flow on RLR could be included in the initiated process by the World Bank. Delays in RLR sector will mean that this opportunity could be lost.</li> </ul>		

Intervention area / IA2	Regional Sector Planning		Project development/ RSP Implementation		Capacity development		Average rating	
<b>WATER SUPPLY AND SANITATION</b>								
<b>Overall rating of progress 1 October - 31 December</b>	<b>4</b> On track		<b>4</b> On track		<b>2</b> Significant deviation		<b>3</b> Minor deviation	
<b>Planned milestones</b>	N/A		<ul style="list-style-type: none"> <li>The list of initial PPCs and VPCs is presented for approval.</li> </ul>		<ul style="list-style-type: none"> <li>One (1) workshop of the RSWG is organised in each region.</li> </ul>			
<b>Progress towards achievement of milestones</b>	Completed in the previous periods		<ul style="list-style-type: none"> <li>The list of the initial 29 PPCs presented and agreed with the MRDC on 24 December 2014. At the meeting, 12 VPCs were recommended to be presented for approval to the Inter-ministerial Commission planned for 11 February 2015.</li> <li>31 fieldvisits were undertaken for each PPC and 29 reports, including one summary priority report of PPC were elaborated and submitted to the MRDC.</li> </ul>		<ul style="list-style-type: none"> <li>it was decided that the next RSWG workshop will be organised after the meeting of Inter-ministerial Commissions.</li> </ul>			
<b>Estimated % of overall implementation (2010-2015)</b>	100%		30%		50%		60%	

<p><b>Challenges/ risks</b></p>		<ul style="list-style-type: none"> <li>• Communication and inter-ministerial cooperation to promote a unique message to the donors' community regarding the priorities in WSS sector;</li> <li>• the way of communicating the flow of existing projects to the donors' community in order to attract the needed investments in WSS sector.</li> <li>• Current technical standards, the impossibility to use the new technologies and materials and design criteria in WSS sector lead to oversized systems;</li> <li>• lack of territorial statistics, including: demographic data, need of water, energy consumption, operational costs, maps and diagrams of the current pipes. Thus, experts have to use several assumptions that cannot be verified/ tested before investments were implemented;</li> <li>• lack of a coordination of investments in WSS sector represents a risk on overlapping or/and duplication of activities/ investments. There is no concept about regionalization (it will be elaborated by the Ministry of Environment)</li> <li>• The specific of the WSS sector dictates a new methodological approach in the process of approving the VPCs, which is different from the other sectors. The method of defining the priority measures within VPCs (which at the current elaboration stage has a systemic and comprehensive approach of the sector development in the territorial limit of the project) will be discussed in the second round of coordination meetings with the main partners that has as objective the preparation of the Inter-ministerial Commissions.</li> </ul>		
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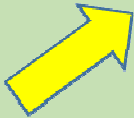



Intervention area / IA2	Regional Sector Planning		Project development / RSP Implementation		Capacity development		Average rating	
<b>COMPLEMENTARY PRIVATE SERVICE SUPPORT</b>								
<b>Overall rating of progress 1 October - 31 December</b>	<b>4</b> On track		N/A		<b>3</b> Minor deviation		<b>3</b> Minor deviation	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• an annual and quarterly action plan approved by the working group;</li> <li>• three sessions for the RWG organised;</li> <li>• one session of NWG organised.</li> </ul>				<ul style="list-style-type: none"> <li>• Training and informing sessions organised for the private sector from 9 rayons in the three DR;</li> <li>• database regarding the sector enterprises updated by the CCI;</li> <li>• the guide of public procurement for the private sector elaborated;</li> <li>• one round table for the enterprises from the EE sector organised.</li> </ul>			
<b>Progress towards achievement of milestones</b>	<ul style="list-style-type: none"> <li>• in the period 16-18.12.2014 were organised three sessions for RWG – 25 participants (9 women, 16 men);</li> <li>• at the regional meetings was proposed and approved an annual action plan separately for each region;</li> <li>• on 22.12.2014 was organised a session of NWG, 9 participants attended the event (2 women, 7 men);</li> <li>• at the NWG meeting was discussed and approved the annual action plan for CPSS component for 2015.</li> </ul>				<ul style="list-style-type: none"> <li>• in the period 17.10 - 14.11 were organised 9 trainings and informing sessions for the private sector in 9 rayons of the three development regions: Hincești, Orhei, Ungheni, Edineț, Soroca, Balti, Cahul, Causeni, Ceadir Lunga. The event aimed to strengthen the capacities of SMEs and train them regarding the aspects of public procurement procedures. Thus, the trainings were focused on challenges in public procurement in the opinion of the economic operators interviewed at previous activities; legal aspects in public procurement focused on obstacles of economic operators; experience and difficulties of RDAs in public procurement field with practical recommendations for economic operators and support of CCI in preparing the tender documents and providing the needed</li> </ul>			

			<p>information. At the trainings participated 244 economic agents, out of whom 134 men and 85 women;</p> <ul style="list-style-type: none"> <li>• a study visit in Poland was organised in the public procurement area in order to learn the integrated system of public procurement, connection of the system to the EU standards and overcoming the obstacles in the implementation of the reformed system. At this study visit participated 10 representatives of the MRDC, RDAs, Ministry of Finance and GIZ (3 women, 7 men);</li> <li>• the database of sector enterprises was updated by the CCI;</li> <li>• the draft of public procurement guide for private sector was elaborated;</li> <li>• round table for the EE sector was postponed for 2015.</li> </ul>	
<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>45%</p>	<p>N/A</p>	<p>45%</p>	<p>45%</p>
<p><b>Challenges /risks</b></p>			<ul style="list-style-type: none"> <li>• the participation of the Public Procurement Agency at the organised activities was limited;</li> <li>• it was difficult to ensure a quantitative attendance of the enterprises from the regions in those four priority sectors of the project, which could participate to the initiated tender by RDAs.</li> </ul>	

Intervention area 2/ IA 2	APA		CBC		Average scoring	
<b>Overall rating of progress</b> 1 October – 31 December	4 On track		4 On track		4 On track	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• coaching meetings for the trainers of the course: 'Leadership development in public administration' are organised;</li> <li>• Materials for the training 'Leadership development in public administration' (curriculum document, the brochure for the participant and the elaboration of the guide for facilitator) are finalised;</li> <li>• The training 'Regional development: conceptual framework and examples of best practices' offered by the expert from Germany for the trainers is organised.</li> </ul>		<ul style="list-style-type: none"> <li>• proposals for the operating regulation of the regional cross-border office (including the functions, relations with the involved institutions and funding sources) are elaborated;</li> <li>• proposals for the regulation on co-funding system for cross-border cooperation programmes funded from the European Neighbourhood Instrument 2014-2020 are elaborated;</li> <li>• national conference on 'Cross-border cooperation: achievements and perspectives for the Republic of Moldova' is organised;</li> <li>• Workshop on reporting by ENPI beneficiaries within the Cross-borded Programme for South-East Europe 2007-2013 is organised.</li> </ul>			
<b>Progress towards achievement of milestones</b>	<ul style="list-style-type: none"> <li>• in the reporting period were organised three coaching meetings for trainers of the course 'Leadership development in public administration', namely: 5 November – personal leadership; 26 November – relational leadership; 3 December – organizational leadership. These three meetings aimed at strengthening the methodological and content skills of those five trainers (4 women, 1 man) certified for that course;</li> <li>• it was elaborated the curriculum document, brochure for the participant and facilitator guidelines for the course 'Leadership development in public administration'. The actual implementation will start in 2015;</li> <li>• in the period 9-16.11 for those 12 trainers (10 women, 2 men) of the 'Regional development' course was organised the training 'Regional development: conceptual framework and examples of best practice' offered by the experts from Germany. At the course it</li> </ul>		<ul style="list-style-type: none"> <li>• in the reporting period were elaborated the proposals of the operational regulation of the regional office of cross-border cooperation (including the functions, relations with involved institutions and funding sources), as well as recommendations for the regulation on co-financing system for CBC programmes, funded within the European Neighbourhood Instrument 2014-2020. These recommendations will be presented and discussed on 27 January 2015 within the working group for programming the next CBC programmes. Adjusting and finalising this document is planned to be done in the first quarter of 2015.</li> <li>• on 31 October was organised a national conference 'Cross-border cooperation: achievements and perspectives for the Republic of Moldova'. The goal of the conference was to present the last evolutions in implementing the current cross border cooperation programmes eligible for the Republic of Moldova; discussing the next CBC programmes funded within ENI, as well as the new responsibilities that have to be undertaken by the</li> </ul>			

	<p>was emphasised the learning theories and training styles based on the participants needs; the role and skills of the trainers, strategic planning in the regional development context of regional development; various organizational forms; structures for inter-community cooperation; regional development tools. The programme included field visits and discussions with the representatives of the implemented projects and relevant institutions in the regional development sector.</p>	<p>Republic of Moldova afterwards the implementation of 'the principle of shared management'. 116 participants attended the conference (64 men and 52 women), out of whom 35 representatives of LPA 1&amp;2, 24 NGO representatives, 2 representatives from CCI, 10 from academic entities, 26 delegates of the ministries and 19 representatives of the development partners.</p> <ul style="list-style-type: none"> <li>• On 15 October a workshop was organised concerning the reporting of beneficiaries of ENPI within the CBC programme for South-East Europe 2007-2013. At this workshop, beneficiaries had the opportunity to ask and discuss with the representatives of the Joint Technical Secretariat from Budapest about the challenges met in the implementation of projects. 22 attendees were at this workshop, out of whom 2 men and 18 women.</li> </ul>	
<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>75%</p>	<p>75%</p>	<p>75%</p>
<p><b>Challenges/ risks</b></p>	<p>At the moment, the APA does not have yet the new rector confirmed.</p>	<p>Lack of coordinator from the State Chancellery.</p>	

Progress in achieving the planned milestones by the IA2, cross-cutting aspects in the period 1 October – 31 December 2014

Intervention Area/ IA 2	Communication		M&E		Cross-cutting aspects of RD		Average scoring	
<b>Overall rating of progress 1 October – 31 December</b>	<b>3</b> Minor deviation		<b>4</b> On track		<b>3</b> Minor deviation		<b>3</b> Minor deviation	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• 20 journalists trained on how to report on topics on regional development</li> <li>• 30 civil servants from MRDC/RDAs trained in the area of internal and external communication technique</li> <li>• 10 communication officers from MRDC/RDAs learn the best EU practices in public communication, management of regional brands and management of awareness campaigns</li> <li>• one raising awareness campaign on regional development under production</li> <li>• SIADR – management system of information connected to SIGEDIA – is functional</li> </ul>		<ul style="list-style-type: none"> <li>• final report regarding a wider integration of the RBM within the M and E system at the national and regional level finalised and presented to MRDC and RDA.</li> <li>• implementing and continuous monitoring of the revised RBM system for pilot projects is continuously performed.</li> </ul>		<ul style="list-style-type: none"> <li>• Summary of Regional Sector Planning and Programming document, including the chapter on summary regarding the practice of the elaboration of investment projects done.</li> <li>• a leaflet on RSP for the strategic planning course in DR at APA is elaborated.</li> <li>• the draft of the project development pathway guide is updated and adjusted to all the four sectors; best practices are incorporated.</li> <li>• tools for integrating the social and gender aspects in EE and SWM sectors are piloted and revised accordingly.</li> </ul>			



<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• at the request of MRDC, because of the relief from the office of the top management during the running of the electoral campaign for the parliamentary elections, the training for journalists was postponed.</li> <li>• during 14-15 November 2014 was organised a training with the topic “the mechanism of the operative communication”. 44 civil servants participated (18 men and 26 women) who appreciated the training utility with an average score of 9,29 out of maximum 10 (the usefulness of the training was deducted through the method of questionnaire analysis).</li> <li>• on 16-20 December 2014 a study visit to Estonia was organised, with the objective “Best EU practice of public communication”. Participants – 9 communication officers MRDC/RDAs (4 men and 5 women) appreciated the achievement of the visit objectives with an average score of 3,66 out of 4.</li> <li>• Raising awareness campaign on regional development concept is at the production process: 3 video clips were filmed and are in working process.</li> <li>• SIADR (Informational system for RDAs) – system of information management connected to SIGEDIA – is an operational system under the pilot stage within the three RDAs. On 9 December 2014 a minister order was issued regarding the compulsory use of the system within North, Centre and South RDA.</li> </ul>	<ul style="list-style-type: none"> <li>• workshop on integrating the RBM in pilot projects took place on 1-2 October with the participation of 40 representatives of MRDC and RDA (15 women and 25 men).</li> <li>• the final report on a wider integration of RBM aspects within the M and E system at the national and regional level was finalised and presented/approved by MRDC/RDA at the meeting from 14 December.</li> <li>• MoU for pilot projects were signed by the main partners on 16 December. Based on them, the monitoring system on pilor ptoject implementation was applied. The implementation of the RBM elements in RDA/MRDC system is in the process of agreement and discussion.</li> <li>• a survey was conducted on “level of satisfaction on RDAs skills to facilitate in an efficient way the regional development process”. According to this survey, 66% of the LPAs confirm the satisfaction concerning the RDAs skills to organise the regional development process, including the regional planning and programming. The main conclusions and recommendations were included in a final report that was presented to MRDC and RDA. The report can be accesses at <a href="http://www.serviciilocale.md">www.serviciilocale.md</a> .</li> <li>• meeting of the MLPS steering committee took place on 22.10.2014, at which 43 participants attended the event.</li> </ul>	<ul style="list-style-type: none"> <li>• the Regional Sector Planning and Programming summary, including the chapter on brief practice of development of investment projects was updated.</li> <li>• a leaflet on RSP for improving the strategic planning course in DR at APA is elaborated and has to be submitted for approval.</li> <li>• the draft of the project development patway guide is in the process of being updated and adjusted to the four sectors.</li> <li>• tools for integrating social and gender spectrs in EE and SWM sectors were piloted and revised accordingly. Focus-groups and interviews with beneficiaries from a SWM zone in South DR were conducted and subsequently, an evaluation of social and gender aspects was written.</li> </ul>	
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<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p><b>87%</b></p>	<p>70%</p>	<p>65%</p>	<p>74%</p>
<p><b>Challenges/risks</b></p>	<ul style="list-style-type: none"> <li>• Doubling the electronic register from SIADR with the paper one, which double the efforts and decreases the motivation.</li> <li>• There is a big risk on the lack of continuity of press service activity following the Government reconfiguration afterwards the general elections.</li> </ul>			

## Milestones to be achieved during the reporting period 1 January – 31 March 2015

Intervention Area/ IA2	Regional Sector Planning	Project development/ RSP implementation	Capacity development
EE	N/A	<ul style="list-style-type: none"> <li>3 projects till the VPC stage (conceptual design, report of VPCs from the first group of projects – 2 VPCs and 1 VPC from the second group) are elaborated and finalised;</li> <li>3 agreements of PWGs (one for each project) are signed;</li> <li>financing preliminary agreement or an equivalent for the first group of projects is signed with the potential donors;</li> <li>report on achieved progress in finalising the VPCs, first group of projects is elaborated and submitted; terms of reference for the designing company are elaborated.</li> </ul>	<ul style="list-style-type: none"> <li>3 workshops of the RSWG are organised and held;</li> <li>9 workshops of the PWGs are organised and held.</li> </ul>
SWM	N/a	<ul style="list-style-type: none"> <li>list of priority projects to be developed as viable project concepts approved by the Inter-ministerial Commission;</li> <li>1 evaluation report of the environment impact assessment for one SWM zone in South development region is elaborated;</li> <li>1 feasibility study – draft and final version – for one SWM zone in South DR is elaborated.</li> </ul>	<ul style="list-style-type: none"> <li>3 workshops of the RSWG are organised and held;</li> <li>2 workshops of the PWGs are organised and held.</li> </ul>
RLR	<ul style="list-style-type: none"> <li>3 public consultations are held;</li> <li>3 RSPs in RLR sector are approved by the RDC.</li> </ul>	<ul style="list-style-type: none"> <li>approving the configuration of the priority corridors;</li> <li>elaboration of the list of 12 PPCs;</li> <li>12 inventory reports are initiated.</li> </ul>	<ul style="list-style-type: none"> <li>3 workshops of the RSWG are organised and held;</li> </ul>
WSS		<ul style="list-style-type: none"> <li>the content and requirements of the feasibility study is agreed;</li> <li>the list of PPCs within the Inter-ministerial Commission for the elaboration of viable project concepts is approved;</li> <li>12 feasibility studies initiated.</li> </ul>	<ul style="list-style-type: none"> <li>3 workshops of the RSWG are organised and held;</li> <li>3 PWGs are created;</li> <li>3 workshops with the PWGs are organised and held.</li> </ul>

<b>CPSS</b>	<ul style="list-style-type: none"> <li>• one quarterly action plan approved by the working group;</li> <li>• 3 sessions for the PWGs organised in three development regions.</li> </ul>	<ul style="list-style-type: none"> <li>• study visit, international exhibition Green Venture in Leipzig, Germany organised;</li> <li>• trainings of trainers for CCI specialists held;</li> <li>• the public procurement guide for the private sector edited;</li> <li>• collaboration agreements between RDAs and CCI in regions signed;</li> <li>• database with sector enterprises updated by the CCI.</li> </ul>
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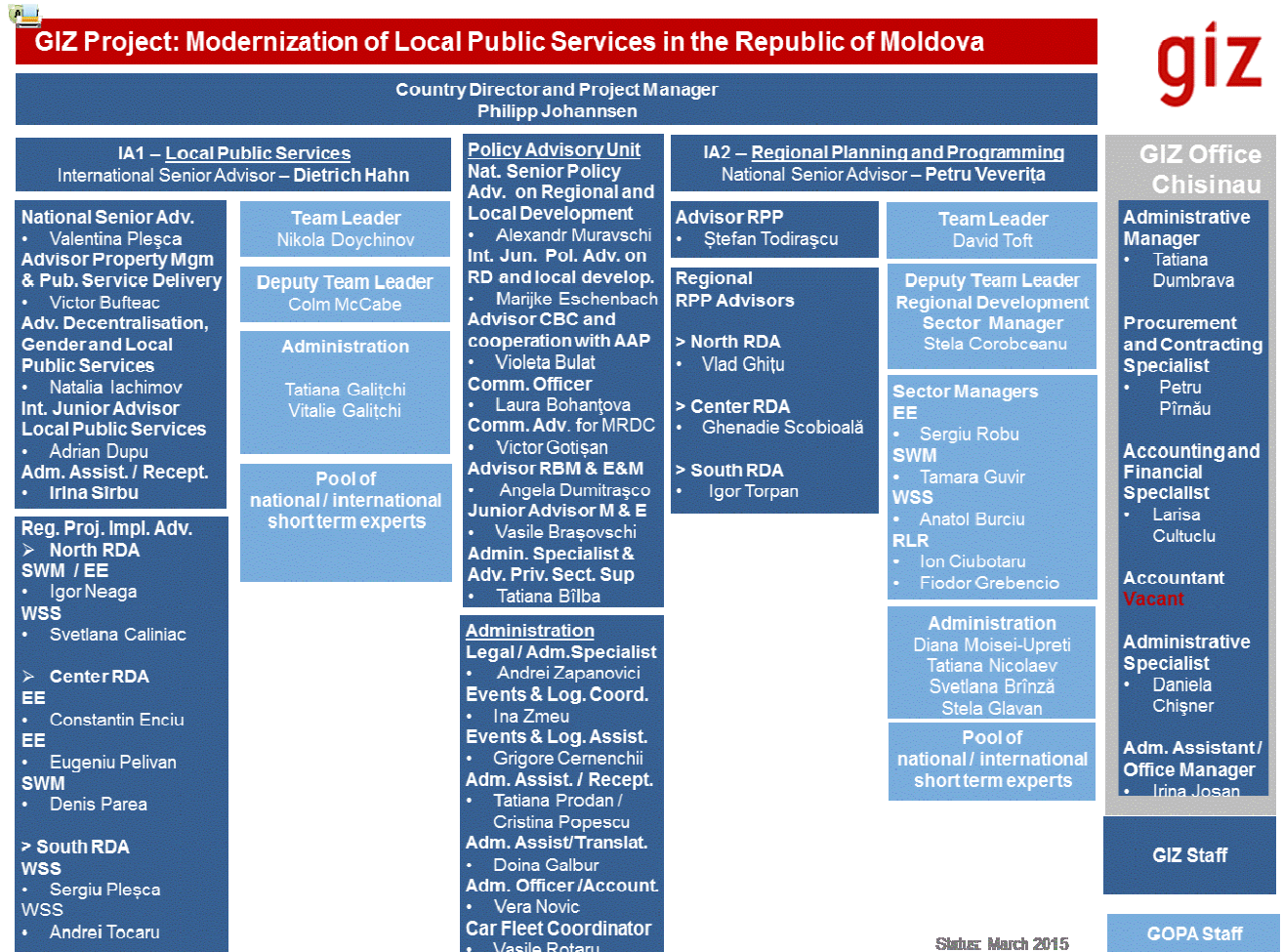
Intervention Area/ IA2	APA	CBC
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• workshop with trainers on evaluation of trainings offered by the APA organised;</li> <li>• one training on planning and programming at the local and regional level is organised (Module I: 2-6.02.2015; Module II: 16-20.02.2015);</li> <li>• two training on regional development are organised (during the period 19-23.01.2015 and 26-28.01.2015);</li> <li>• two trainings on leadership development in public administration are organised (during the period 16-20.03.2015 and 30.03-3.04.2015).</li> </ul>	<ul style="list-style-type: none"> <li>• workshop of the national working group for programming the programmes on cross border cooperation 2014-2020 is organised;</li> <li>• relevant documents for the establishment of the management and internal control for CBC programmes 2014-2020, such as the proposals of the operational regulation of the CBC regional office and the regulation regarding the co-funding system for CBC programmes financed within the ENI 2014-2020 finalised.</li> </ul>

## Milestones to be achieved by the IA2, horizontal aspects, during the reporting period 1 January – 31 March 2015

Intervention Area/ IA2	Communication	M&E	Horizontal aspects of RD
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• Communication strategy of MRDC for 2015-2018 consulted and approved;</li> <li>• TV talk shows and reportages on regional development elaborated and broadcasted, in the context of a grant offered to a media association;</li> <li>• 10 communication specialists MRDC/RDAs learn the EU best practice of social/media/blogging on socio-economic topics;</li> <li>• One quarterly newsletter about regional development elaborated.</li> </ul>	<ul style="list-style-type: none"> <li>• Support in applying the RBM in the monitoring process of pilot projects is offered;</li> <li>• Terms of reference for NSRD 2013-2015 and RDS 2010-2016 are elaborated and approved;</li> <li>• Terms of reference for a new NSRD 2016-2020 are elaborated and approved.</li> </ul>	<ul style="list-style-type: none"> <li>• One knowledge product on Project development pathway is elaborated;</li> <li>• One workshop on project pipeline elaboration for partners is organised;</li> <li>• VPCs fiches and the ppts are elaborated and presented;</li> <li>• Regular coordination meetings with donors are organised;</li> <li>• Discussions for agreeing the process, procedures, regulations applicable for funding from IFI of VPCs pipeline are initiated;</li> <li>• Discussions regardint the agreement on standards and technical applicable normatives are initiated;</li> <li>• Piloting and revision of tools to integrate socaila and gender aspects in RLR and WSS sectors are initiated;</li> <li>• Regional Planning and Programming Summary is updated.</li> </ul>

# ANNEXES



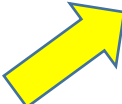

## Annex #1 The Structure of the Project 'Modernization of Local Public Services in the Republic of Moldova'


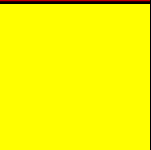



## Annex #2 Evaluation Grid for Measuring Progress

Estimating progress level for the current quarter

Estimating the level of implementation in % (2010-2015)

1 Nerealizat		Off track
2 Abateri semnificative		Significant deviation
3 Abateri ne semnificative		Minor deviation
4 Conform planului de lucru		On track

< 25%	roșu		red
≥ 25% < 75%	galben		yellow
≥ 75%	verde		green