



**DRAFT**

**Progress report No.2**

**on the implementation of GIZ project**

**'Modernization of Local Public Services in the Republic of**

**Moldova' phase 2**

Reporting period: January - December 2016

**January 2017**  
**Chisinau, Republic of Moldova**

**Contents**

**ABBREVIATIONS AND ACRONYMS** 3

**EXECUTIVE SUMMARY** 6

**INTERVENTION AREA 1.**  
**Policy and strategy advice for improving framework conditions for implementation of regional development policy**  
Progress Review under IA1 indicators during the period January - December 2016. Milestones and results to be achieved during the next reporting period 1 January – 31 March 2017. 17

**INTERVENTION AREA 2.**  
**Improvement of coordination and monitoring of Regional Development Strategies**  
Progress Review under IA2 indicators during the period January - December 2016. Milestones and results to be achieved during the next reporting period 1 January – 31 March 2017. 25

**INTERVENTION AREA 3.**  
**Improvement of development and implementation of Regional Development Strategies**  
Progress Review under IA3 indicators during the period January - December 2016. Milestones and results to be achieved during the next reporting period 1 January – 31 March 2017. 37

**INTERVENTION AREA 4.**  
**Institutionalisation of training and capacity development measures.**  
Progress Review under IA4 indicators during the period January - December 2016. Milestones and results to be achieved during the next reporting period 1 January – 31 March 2017. 57

**Annex #1** Structure of MLPS Project 65

**Annex #2** Evaluation Grid for Measuring Progress 66

**Figure #1** 5-pillar Approach Model of Efficient Local Public Services 67

## ABBREVIATIONS AND ACRONYMS

<b>ADA</b>	Austrian Development Agency
<b>ALRC</b>	Agency of Land Relations and Cadastre
<b>AMAC</b>	Moldovan Water Supply Association
<b>APA</b>	Academy of Public Administration
<b>BMZ</b>	German Ministry of Economic Cooperation and Development
<b>CALM</b>	Congress of Local Authorities of Moldova
<b>CBC</b>	Cross-Border Cooperation
<b>CCI</b>	Chamber of Commerce and Industry
<b>CD</b>	Capacity Development
<b>CM</b>	Community Mobilisation
<b>CPA</b>	Central Public Administration
<b>CPSP</b>	Complementary Private Sector Support
<b>CSO</b>	Civil Society Organization
<b>DR</b>	Development Region
<b>EE</b>	Energy Efficiency
<b>EEA</b>	Energy Efficiency Agency
<b>EF</b>	Ecological Fund
<b>EEF</b>	Energy Efficiency Fund
<b>EIA</b>	Environmental Impact Assessment
<b>ENI</b>	European Neighbourhood Instrument
<b>ENPI</b>	European Neighbourhood Partnership Instrument
<b>FS</b>	Feasibility Study
<b>GIZ</b>	German Development Cooperation through Deutsche Gesellschaft für Internationale Zusammenarbeit
<b>GOPA</b>	Gesellschaft für Organisation, Planung und Ausbildung (Consulting Group)
<b>GPS</b>	Global Positioning System
<b>IA</b>	Intervention Area
<b>IDS</b>	Indicator Definition Sheet
<b>IM</b>	Investment Measures
<b>IMC</b>	Inter-Municipal Cooperation
<b>ISWMC</b>	Integrated Solid Waste Management Center
<b>JSC</b>	Joint Stock Company
<b>LC</b>	Local Council
<b>LCC</b>	Local Citizens Committee
<b>LPA</b>	Local Public Administration
<b>LPP</b>	Local planning and programming

<b>LPS</b>	Local Public Services
<b>LSC</b>	Local Steering Committee
<b>MDL</b>	Moldovan Lei
<b>ME</b>	Municipal Enterprise
<b>M&amp;E</b>	Monitoring and Evaluation
<b>mIn.</b>	Million
<b>MLPS</b>	Modernization of Local Public Services
<b>MoEnv</b>	Ministry of Environment
<b>MoTRI</b>	Ministry of Transport and Road Infrastructure
<b>MoU</b>	Memorandum of Understanding
<b>MRDC</b>	Ministry of Regional Development and Construction
<b>MIEPO</b>	Moldovan Investment and Export Promotion Organization
<b>NALAS</b>	Network of Associations of Local Authorities of South-East Europe
<b>NCCRD</b>	National Coordination Council of Regional Development
<b>NCFM</b>	National Commission for Financial Markets
<b>NFRD</b>	National Fund for Regional Development
<b>PD</b>	Project Development
<b>PIP</b>	Project Implementation Plan
<b>PMSI</b>	Public Medical-Sanitary Institution
<b>PPC</b>	Possible Project Concept
<b>PPM</b>	Public Propriety Management
<b>POP</b>	Project Operational Plan
<b>PSP</b>	Public Services Projects
<b>PWG</b>	Project Working Group
<b>RBM</b>	Results-Based Monitoring
<b>RC</b>	Rayon Council
<b>RD</b>	Regional Development
<b>RDA</b>	Regional Development Agency
<b>RDC</b>	Regional Development Council
<b>RLR</b>	Regional and Local Roads
<b>RM</b>	Republic of Moldova
<b>RPP</b>	Regional Planning and Programming
<b>RSP</b>	Regional Sector Programme
<b>R(S)WG</b>	Regional (Sector) Working Group

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<b>RUTIF</b>	Register of Urban Technical Infrastructure Facilities
<b>SEDS</b>	Socio-Economic Development Strategy
<b>SIADR</b>	Information System for RDAs
<b>SS</b>	Sorting Station
<b>SSVEPC</b>	State Service for Verification and Expertise of Projects and Constructions
<b>SWM</b>	Solid Waste Management
<b>SWMZ</b>	Solid Waste Management Zone
<b>TA</b>	Technical Assistance
<b>ToR</b>	Terms of Reference
<b>ToT</b>	Training of Trainers
<b>USAID</b>	U.S. Agency for International Development
<b>WSS</b>	Water Supply and Sanitation
<b>WTP</b>	Water Treatment Plant

## EXECUTIVE SUMMARY

Since 2010, GIZ is implementing the project 'Modernization of Local Public Services in the Republic of Moldova' (MLPS) under the commission of the German Ministry for Economic Cooperation and Development (BMZ).

At the beginning of 2016, the implementation of the 2<sup>nd</sup> phase of the MLPS project commenced. The project builds on the results of the first phase and has a timeframe for project implementation for the period 01/2016 – 12/2018, with a foreseen extension up to 2020.

Its **general objective** is to improve the framework conditions for a citizen-oriented implementation of regional development policy in priority sectors of local public service provision. The target group of the development measure is the population in selected jurisdictions of Local Public Authorities (LPAs) from the four Development Regions North, Centre, South and Gagauzia. Key partners of the project include the Ministry of Regional Development and Construction (MRDC), Regional Development Councils (RDCs), Regional Development Agencies (RDAs) and LPAs from the aforementioned regions.

The Project focuses its support in four priority sectors encompassing Water Supply and Sanitation (WSS), Energy Efficiency in Public Buildings (EE), Solid Waste Management (SWM) and Regional and Local Roads (RLR).

The total budget of MLPS project for the 2<sup>nd</sup> phase is EUR 7,416,762 for the implementation period. MLPS donors in the 2<sup>nd</sup> phase include:

- Government of Germany (EUR 3,700,000);
- Swiss Federal Department of Foreign Affairs via the Swiss Cooperation Office in Moldova (EUR 3,190,372);
- European Commission (EUR 321,107);
- Government of Romania (EUR 205,283).

The total project budget for MLPS 1<sup>st</sup> phase (2010 – 2015) was EUR 23,8 million.

MLPS donors in the 1<sup>st</sup> phase:

- Government of Germany (EUR 12,6 million);
- Government of Sweden (EUR 5,5 million);
- Government of Romania (EUR 0.700 million);
- European Commission (EUR 5 million).

Additionally, within the first phase of the MLPS project, the 'German Fund for Regional Development' was launched. It provided financial support to a number of pilot-projects aimed at improving local public services delivery in the WSS, EE and SWM sectors. The budget of the mentioned project is EUR 7,300,000.

The 2<sup>nd</sup> phase of the MLPS project is structured around four **Intervention Areas (IA)**:

- (1) Policy and strategy advice for improving framework conditions for implementation of regional development policy;
- (2) Improvement of coordination and monitoring of Regional Development Strategies (RDSs);
- (3) Improvement of development and implementation of Regional Development Strategies (RDSs);
- (4) Institutionalisation of training and capacity development measures.

The steering mechanism for the implementation of the MLPS project encompasses three coordination levels:

- MLPS Steering Committee (meeting twice a year)
- MLPS Monitoring Committee (meeting quarterly)
- Local Steering Committees for each Public Services Projects (meeting quarterly)

### **Institutional counterparts and key stakeholders**

In addition to the institutional counterparts MRDC and the four RDAs (North, Centre, South and Gagauzia), the main partners of the MLPS project are:

- State Chancellery;
- Ministry of Environment;
- Ministry of Economy;
- Ministry of Education;
- Ministry of Health;

- Ministry of Transport and Road Infrastructure;
- LPAs level 1 (municipalities) and LPAs level 2 (Rayon administrations);
- RDCs;
- Energy Efficiency Agency;
- Chamber of Commerce and Industry;
- Academy of Public Administration;
- Congress of Local Authorities of Moldova;
- Association 'Moldova Apa-Canal' (Water Utilities Association).

### **ACHIEVEMENTS:**

During the reporting period January to December 2016, MLPS achieved the following results and progress in its four IAs:

#### **Intervention Area 1**

##### **IA 1 Specific Objective:**

'MRDC puts in place a coherent framework for the effective implementation of the national regional development policy in the priority sectors'

- The National Strategy on Regional Development (NSRD) 2016-2020 was approved by the Government based on the Decision Nr. 749, dated 10 June and published in the Official Gazette<sup>1</sup>. Before its approval this strategic document had been developed in a participatory manner and was subjected to public debates. 40 (out 55) recommendations provided by 5 line ministries<sup>2</sup> and the two institutions (National Bureau of

<sup>1</sup> Source: <http://monitorul.md/monitor/v-166-v/>

<sup>2</sup><http://parlament.md/LegislationDocument.aspx?Id=7b212795-22d4-4e28-bf1f-a308880663a>

Statistics and National Agency of Tourism) were taken into account during the development process. Subject to the review of the Parliamentary Commissions, the NSRD 2016-2020 has been approved by the Parliament in October 2016 and is currently being prepared for publishing in the Official Gazette.

- Four RDAs completed the development of four RDSs (for North, Center, South and Territorial Administrative Unit (TAU) Gagauzia regions). All three RDSs were presented and discussed during several consultations with the working groups and RDCs, as well as subjected to public consultations. All RDSs were aligned to the objectives of the draft NSRD 2016-2020<sup>3</sup>. Due to political instability of the central government, MRDC and RDCs decided to approve the aforementioned three RDSs before the formal approval of the draft NSRD 2016-2020. However, conceptual harmonisation with the draft NSRD 2016-2020 was ensured. Also, with MRDC and MLPS support the RDA from the TAU Gagauzia was established. The final draft of RDS Gagauzia 2017-2020 is in the process of consultations and approval by the RDC Gagauzia. The support to the implementation and monitoring of the RDSs in the four development regions will be handed over to IA 2 and IA 3, respectively.

- Based on a comparative analysis, the first draft of the new Law on Regional Development was developed and submitted to MRDC for further discussions and revisions.
- Also, it is planned to provide support to the Commission on Public Administration, Regional Development, Environment and Climate Change, as well as support to MRDC, RDCs and RDAs in improving the capacity in results-based monitoring of the NSRD 2016-2020 and respective RDSs

## Intervention Area 2

### IA 2 Specific Objective:

'The RDCs are enabled to coordinate the implementation of regional development strategies'.

- **Strengthening the capacities of RDC**

Discussions on the current status of RDCs' functionality have been held on several occasions during 2016 with MRDC representatives. Certain concerns were also discussed directly with RDC Chairmen and RDAs' representatives. Based on the issues identified, the decision to conduct an assessment, including focus group discussions with the members to identify potential initiatives for addressing constraints faced by the

<sup>3</sup> The 3 final RDS approved by RDCs can be found at: [http://adrsud.md/public/files/SDR\\_SUD\\_2016-2020\\_aprobat\\_CRD.pdf](http://adrsud.md/public/files/SDR_SUD_2016-2020_aprobat_CRD.pdf)  
[<http://adrcentru.md/pageview.php?l=ro&idc=230&id=540&id=2637&t=/Planificare-i-programare-regionala/Strategii-i-programe-regionale/Strategia-de-Dezvoltare-Regionala-Centru-2016-2020/>](http://www.adrcentru.md/pageview.php?l=ro&idc=540&id=2637&t=/Planificare-i-programare-</a></p>
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councils, was taken by the RDC during their formal sessions in October 2016. Consequently, the focus group discussions with the members of the RDCs were organized in the period from October – November 2016.

Preliminary findings from the aforementioned assessment and recommendations for strengthening the capacities of RDCs were presented to the MRDC and the National Coordination Council on Regional Development (NCCRD) in December 2016 for their endorsement. Although initially planned in December 2016, the presentations of the findings to the RDCs had to be rescheduled for January 2017.

The assessment recommends a series of practical steps to overcome current obstacles in the work of the RDCs. These include the establishment of Regional Sector Commissions (RSCs) and the introduction of a Results-Based Monitoring (RBM) system. The establishment of RSCs is intended to strengthen the capacity of RDCs to steer socio-economic development processes within the regions and forming a platform for regional sector governance. After consultations with stakeholders, the support package for RDCs and RDAs is to be defined and agreed in a next step.

- **Engaging Civil Society Organisations (CSOs) to improve local public service delivery**

A strategic approach to enhance the engagement of CSOs based on the lessons learned from the 1<sup>st</sup> phase of MLPS has been developed and is to be

agreed with stakeholders. The approach entails a key role for CSOs in: (i) Raising awareness; (ii) Planning and facilitation of inter-municipal cooperation; and (iii) Monitoring procurement and ongoing service delivery according to international standards.

A Lead CSO is foreseen to develop communications materials, planning instruments and accountability toolkits. The Lead CSO is also foreseen to strengthen the capacity of regional and local CSOs, as well as to monitor their ability to support local public service delivery.

- **Regional planning and programming**

In February 2016, the handover of the results achieved in 2015 in the development of investment projects emerging from participatory regional planning and programming process took place during the three RDC meetings (in North, Center and South regions). Feasibility studies or their equivalents prepared with MLPS support for a total of 36 projects in WSS, EE, SWM and RLR sectors with an estimated investment value of EUR 186,000,000 were transmitted to MRDC, RDAs and relevant LPAs.

In the WSS sector, three Feasibility Studies (Balti, Ialoveni and Hincesti) with an estimated investment value of EUR 8,400,000 were completed and handed over to the North and Center RDAs and relevant LPAs during RDC meetings in October 2016. The Feasibility Studies were endorsed by local councils as follows: Ialoveni (1

November 2016), Balti (4 November 2016) and Hincesti (28 October 2016).

In the SWM sector, continuous support to various public authorities from Centre and North Development Regions in the identification of sites for relevant facilities (landfills and transfer stations) within an integrated Solid Waste Management Systems was provided.

In order to ensure the sustainability of processes, to involve all stakeholders in support of these actions as well as to avoid the review of decisions approved by local authorities, it was agreed in August 2016 to sign a Memorandum of Understanding for the preparation of feasibility studies and Environmental Impact Assessments for the Waste Management Zones 5 (Calarasi, Ungheni and Nisporeni) and 8 (Briceni, Donduseni, Edinet and Ocnita) between the relevant LPAs, RDAs, Ministry of Environment, MRDC and the MLPS project.

At the end of 2016, the (topographical and hydrological) site investigations and data collection for the above mentioned two Waste Management Zones were carried out and the process of the option analysis has been started.

The SWM sector coordination meeting on technical assistance supported by MLPS project took place at the end of September 2016 with representatives from the Ministry of Environment, MRDC and RDAs to define and agree the needs for support.

In the RLR sector, the coordination meeting took place with the Ministry of Transport and Road Infrastructure and

the MRDC in June 2016 to promote the roads corridors developed with MLPS support and to agree on modalities for their implementation under the World Bank Local Road Improvement Project.

### **Intervention Area 3**

IA 3 Specific Objective:  
'Capacities of RDAs to implement regional development strategies have improved'

Using the 12 regional sector programs and the projects pipeline deriving from them as a basis, the following milestones were achieved during the reporting period.

#### **▪ WSS sector**

12 WSS feasibility studies were evaluated and received the technical endorsement from the GIZ Construction Department. Another 3 feasibility study for Straseni, Hincesti and Balti which were completed in September 2016 will be submitted for revision and endorsement. Three WSS feasibility studies for Straseni, Hincesti and Balti are undergoing technical revision and checks by independent engineers on behalf of the GIZ HQ Construction Department. Endorsement is expected to be received in the first quarter of 2017.

National and international experts delegated by GIZ Construction Department had working missions to provide support and monitor the quality of the development of technical design documents for Leova-Iargara WSS project prepared by a Moldovan company contracted by South RDA.

The technical design and the Bill of Quantities (BoQ) of the Leova-largara project are completed and undergo currently technical review and checks. Non-english technical documentation delayed the process. The updated cost calculation for the project evidenced that the funds earmarked by the German Fund for Regional Development are not sufficient to finance the project. EUR 700,000 have to be provided from other sources. The MRDC in cooperation with the Ministry of Environment is informed and investigates the availability of required additional funding. The partners were informed on the consequences of non-availability.

Monitoring missions by national experts to the construction sites of WSS projects in Costesti and Cahul (including Rosu component) were organised. Validation reports with conclusions and recommendations were presented and discussed with North and South RDAs, responsible for contracting and supervising the quality of work of design and construction companies. All relevant issues and recommendations were addressed in the minutes of the meetings. These documents serve as basis for the monitoring of further implementation of the measures. Also, the experts' recommendations were incorporated into design documents and the key findings were presented within a workshop for national design companies during 'Moldova Business Week 2016' event. The technical design for the sewerage household connections in the village of Rosu, planned to be financed from Romanian sources is completed. Updated cost

calculations display the need to find in addition to the EUR 190,000 Romanian funds further EUR 400,000 to complete the project. The construction works of the Rosu sewerage system are completed (excl. household connections). The rehabilitation works for the Cahul drinking water purification plant and for the new Costesti waste water treatment plant are completed. Official ceremonies at the end of construction works are planned to be held during the end of the first quarter of 2017.

#### ▪ EE sector

According to MLPS management recommendations, during August, 2016, 10 technical reports on EE in public buildings were evaluated by the German consulting company 'A Blue' contracted by GIZ Construction Department and received the endorsement of the mentioned department. All EE in public buildings related projects presented for EU funding have been visited. Next steps were meetings with representatives of LPAs from municipality and rayon level and institutions managing the respective schools and hospitals. Due Diligence visits to 11 EE projects in public buildings were organised and the results of the meetings were included into the minutes accordingly.

In Septemebr, two German experts from 'A Blue' company visited the EE project in Calarasi rayon hospital. They had meetings with representatives of the contracted Moldovan design company, the Rayon hospital and the LPA Calarasi. In general terms, the German experts positively appreciated

the technical solutions included into the technical design. The company received the approval to start preparing the design documents of the boiler house.

The Calarasi hospital boiler house project advanced. The technical design and the BoQ are completed. The cost remain within the available budget. The documentation is submitted the GIZ HQ Construction Department for review and in order to obtain permission to start tendering for construction works. Also, the Orhei hospital project shows progress. The construction works of heating substations and networks are finalized. The automated leakage detection system requires completion which is expected for February 2017. The insulation works of the perinatal centre are ongoing and completion of works is planned for the second quarter of 2017.

The energy audits and definitions of the technical design themes for the EE projects planned for financing by EU funds are ongoing. Moldovan companies identified through open tender procedure and one international expert (on behalf of the GIZ Construction Department) are jointly carrying out the tasks focusing on eight schools. The planned hospital projects had to be excluded as they appeared not yet ready for application of energy saving works and require first total internal rehabilitation.

Following the approval of the NCCRD in December, 2016, procurements of construction works and equipment funded by the German Fund for Regional Development continued. The

preparations for the planned implementation of 10 WSS and eight EE projects financed from the EU Annual Action Programme 2016 progressed. The respective co-financing agreements between the EU and GIZ MLPS are planned to be signed during the first quarter of 2017. These foresee a funding amounted at EUR 3,500,000 for the technical design phase and EUR 39,800,000 for the construction phase.

#### ▪ **Solid waste management**

Two waste collection vehicles are planned to be procured for Floresti through the RDA North using the German Fund for Regional Development. The procedure is put on hold and payment from the fund is denied by MLPS as allegations of a criminal case appeared towards the delivering company. The Prosecutor's Office for Combating Organized Crimes and Special Causes took up investigations regarding false documents and fraud.

The procurement of waste collection trucks for Ungheni and Calasari is ongoing due to unsuccessful tender procedures. Publications will be repeated during the first quarter of 2017. Potentially remaining funds are planned to be used for the procurement of waste bins for aforementioned areas.

#### ▪ **Procurement procedures**

The project's team initiated the preparation of new procurement procedures in line with EU standard procedures, which have to be applied in the projects developed with EU support.

Discussions with stakeholders were initiated, where the new procurement procedures were presented.

MLPS prepared and submitted to MRDC a draft manual for procurement (which includes chapters on contract implementation, financial management and property registration) to be applied in the frame of the implementation of the EU financed projects. It is aligned to EU PraG rules and covers the period from publishing for tendering until the hand-over. The manual will be widened further to include in the future also visibility aspects. The draft manual was submitted to MRDC and agreement on the use is expected during the first quarter of 2017. Subsequently, training sessions with RDA staff on the application of the above-mentioned manual are planned for same period.

#### **Public Services Projects (PSP):**

In the 2<sup>nd</sup> MLPS phase the following **Public Services Projects (PSP)**, called 'pilot projects' during MLPS 1<sup>st</sup> phase) are to be implemented and finalized:

- Improvement of Water and Sanitation Services in Cahul Rayon
- Improvement of Water and Sanitation Services in Riscani Rayon
- Improvement of Water Supply Public Services in Leova Rayon
- Improvement of Solid Waste Management in Soldanesti and Rezina Rayons
- Improvement of Solid Waste Management in Floresti Rayon
- Increasing Energy Efficiency in Orhei Regional Hospital

- Improvement of Energy Efficiency in Calarasi Rayon Hospital

All PSPs implemented with MLPS support are applying the 5-pillar-approach (see Figure 1) including the following elements:

- (1) Support to local strategic planning and programming (support on development/updating of respective chapter of Rayon's Socio-Economic Development Strategy and local development plans);
- (2) Promotion of Inter-Municipal Cooperation between LPAs for local public service delivery;
- (3) Implementation of measures to improve the relevant infrastructure for local service delivery;
- (4) Strengthening the capacity of LPAs and service providers;
- (5) Community mobilization through information and participation (by creating the Local Citizens Committees) and awareness raising campaigns among citizens as final beneficiaries of local public services.

The modalities of support provided by the MLPS project for implementation of PSPs and strengthening the role of RDCs were presented and debated during workshop with MRDC and RDAs on 22-23 November 2016.

#### **Intervention Area 4:**

##### IA 4 Specific Objective:

'Representatives of rayons, municipalities and local service providers benefit from demand-oriented training modules of non-/governmental organizations for

the modernization of local public services in the priority sectors’.

- **Support the Institutionalisation of Trainings**

In total, 670 officials (68% female, 32% male) from LPAs, RDAs, public utilities and ministries benefited from trainings in 2016. The evaluations show that the vast majority of participants (>95%) consider the trainings “useful” or “very useful” for their work.

The Academy of Public Administration (APA) piloted the new course ‘Public Procurement and Conflict of Interest’ and re-implemented 13 previously developed courses with a total of 340 participants from LPAs, RDAs and national ministries. In the WSS sector, the Institute of Continuous Education at TUM piloted and re-implemented three new training modules for employees of the water operators focusing on customer relations. 110 employees participated in the implementation of each module successfully receiving an official certification from TUM.

The updating of the training methodology in the WSS sector based on the needs assessment as well as the finalisation of the needs assessment in the EE sector as a basis for future training modules is currently in process and will be completed in the first quarter of 2017.

- **Support the Organisational Development of Training Institutions**

In the EE sector, a report identifying necessary legal changes in order to

ensure the sustainability of the rational position of an energy manager was presented to the Energy Efficiency Agency (EEA), the Chamber of Commerce and Industry (CCI), the MRDC and other key stakeholders for decision on next steps. These changes form a precondition to ensure the sustainability of foreseen training modules for energy managers in partnership with CCI.

In the SWM sector, an analysis of options for transformation of the Association MOLDSWA into a National Association of SWM Operators and a focal point for trainings was conducted and next steps agreed with MOLDSWA.

In the WSS sector, a report on strategic options for development of the training institution is currently under preparation for presentation to AMAC and TUM for prioritization of actions. Moreover, AMAC was supported in the development of an online library.

- **Strengthen Exchange of Good Practices and Experiences**

APA was supported in the organisation of two Open Forums (on ‘Administrative and Territorial Reform’ and ‘Regional Development in the Republic of Moldova’) with a total of more than 150 participants embarking on a frank, open and fruitful discussion on current and future directions.

In the SWM sector, a study tour to successful SWM projects in Romania and Bulgaria for 40 participants from the Development Regions North and Center was organised. A study tour for mayors from the Development Region

South to successful SWM projects in Floresti and Edinet rayons was organised in partnership with CALM.

Similarly in the WSS sector, a study trip to Cahul with 50 participants from LPAs and service providers was organised with CALM. Moreover, CALM's online expertise and information center was supported in further developing and expanding the content related to WSS.

In the EE sector, the EEA and CCI organised a seminar on lessons learned from the 7th International Conference EUREM with more than 75 participants.

## CHALLENGES:

During the reporting period the MLPS project faced several **challenges**:

- Delays in commissioning the second phase of MLPS on behalf of the German Ministry of Economic Cooperation and Development led to postponements in the implementation of certain planned activities. Also, the planned co-financing by the EU is in delay.
- Although, the drafts of the NSRD 2016 - 2020 and of three RDSs 2016 – 2020 were subjected to several rounds of public consultations at national and regional levels, the level of participation of and feedback from RDCs and Civil Society was relatively low.
- The monitoring and evaluation framework of NSRD and RDSs for 2016-2020 is incomplete. The

delays in processing and presentation on regional and national levels of regional development indicators by the National Bureau of Statistics create obstacles.

- Lack of political consensus at central and regional level slows down the decision making process to establish RSCs and other complementary measures.
- Relatively low capacity levels of local CSOs, weak accountability to local citizens and limited experience in monitoring of public procurement create obstacles in project implementation.
- Due to the challenges encountered during the project implementation, the work on completion of three feasibility studies in WSS sector and two feasibility studies in SWM sector continued in 2016.
- The tender process for the development of technical documentation for Calarasi EE project had to be repeated twice due to poor quality of submitted bids. This caused delays in signing the contract with a Moldovan design company.
- The postponement of Cahul regional operator registration due to the divergences regarding the adoption of some important decisions by the representatives of Cahul Local Council.
- Lack of clarity as to the requirements for internal redesign

and reconstruction in public hospitals is a challenge for the three EE in public buildings projects submitted for EU funding. There is a need, in this context, for an additional evaluation carried out by local and international experts. The final decision should be discussed and adopted during the session of the Steering Committee.

- During the development of technical design documents it was found that the national standards applied are not updated.
- Scarce monitoring on behalf of RDAs in the implementation of contracts with technical supervisors. In this respect, the contract model content should be revised by including a number of detailed requirements which would increase the responsibility of the technical supervisor.
- There are discrepancies between the submitted technical documentation, also between the technical design and costs estimate;

the estimations made and the situation on spot at the designing phase.

- The design solutions are not adjusted to modern and available solutions and technologies.
- Resistance towards the use of modern solutions in the designing phases; lack of skilled staff and experience in the field.
- Lack of financial sustainability of training institutions to finance the provisions of training modules after the end of MLPS support.
- Limited capacity and resistance to use “modern/innovative” adult teaching methods in training provision; Difficulties to ensure effective transfer and application of training content into practical work routines of participants.

Details on the progress achieved as per agreed milestones of the MLPS project (2<sup>nd</sup> phase) are presented in the next chapters of this report.



# INTERVENTION AREA 1.

## MRDC puts in place a coherent frame-work for the effective implementation of national regional development policy in priority sectors

► Result: Objective of Intervention Area 1 ► Indicator: 1.1 NSRD 2016-2020

**Project:** Modernization of Local Public Services in the Republic of Moldova

Key data			
<b>Short name</b>	1.1. NSRD 2016-2020		
<b>Name</b>	1.1. The National Strategy for Regional Development (NSRD) for the period 2016-2020 is approved taking into consideration X recommendations both from the line ministries and RDCs	<b>Responsible</b>	IA1, Angela Dumitrasco

Impact markers		
<b>Relevant for:</b>	PD/GG: Participatory development/good governance	

Assessment of current status			
<b>Baseline value</b>	0 (no strategy exists for this period)	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	1 NSDR	<b>Target date</b>	31/12/2016
<b>Achieved value</b>	0.9	<b>Frequency</b>	According to milestones
<b>Date of last monitoring</b>	30/12/2016	<b>Date of next monitoring</b>	

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/01/2016	0.3 Development of NSRD is completed	0.3 Development of NSRD is completed	On track	The development of the final draft of NSRD 2016-2020 was completed during the 1st half of February, 2016. This was submitted to MRDC for their further endorsement with the NCCRD and other line ministries.

2	29/02/2016	0.4	0.4	On track	<p>The drafts of NSRD 2016-2020 were presented and discussed at several meetings of the interministerial committee, RDCs, as well as a public hearing was organised in accordance with the national regulations. The 1st draft NSRD 2016-2020 was placed by MRDC on the website (<a href="http://www.particip.gov.md/proiectview.php?l=ro&amp;id=2692">http://www.particip.gov.md/proiectview.php?l=ro&amp;id=2692</a>) for public consultations. After these public consultations, the document was subjected to several consultations with endorsement of the line ministries.</p>
		NSRD was discussed/debated at the public hearings	NSRD was discussed/debated at the public hearings		
3	30/04/2016	0.6	0.6	On track	<p>The final draft of NSRD 20162020 was approved by the NCCRD by Decision Nr. 2/16 dated 10 March 2016, after presentation of all endorsements of line ministries ( please see: <a href="http://parlament.md/LegislationDocument.aspx?Id=7b212795-22d4-4e28-bf1f-a3088880663a">http://parlament.md/LegislationDocument.aspx?Id=7b212795-22d4-4e28-bf1f-a3088880663a</a> ) Before its approval by NCCRD, MRDC took into consideration 40 (out 55) recommendations provided by 5 line ministries and other institutions (National Bureau of Statistics and National Agency of Tourism). The summary of all recommendations are included in Divergence Table (Tabelul de Divergenta) which can be found at</p>
		NSRD 2016-2020 is approved by the Government taken into account X recommendations	NSRD 2016-2020 is approved by the Government taken into account X recommendations		

					<p><a href="http://www.particip.gov.md/proiectview.php?l=ro&amp;idd=2692">http://www.particip.gov.md/proiectview.php?l=ro&amp;idd=2692</a> and aforementioned</p> <p>“endorsement of the line ministries. The final draft NSRD 2016-2020 was further submitted to the Government and approved by Government Decision Nr. 749, dated 10 June, 2016. The final NSRD 2016-2020 was published in Official Gazette in the editions Nr. 169183 (source <a href="http://monitorul.md/monitor/v166v/">http://monitorul.md/monitor/v166v/</a>)”</p>
4	30/10/2016	0.7	0.7	On track	<p>The Draft Law Nr. 239 on approval of NSRD 2016-2020 was debated and endorsed by the Parliamentary Committee on Public Administration, Regional Development, Environment and Climate Change. Based on this, this Draft Law was proposed to Parliament for its examination and approval. Source: <a href="http://parlament.md/LegislationDocument.aspx?Id=0369a76b-b3b1-4d18-b0c5-3701d959f623">http://parlament.md/LegislationDocument.aspx?Id=0369a76b-b3b1-4d18-b0c5-3701d959f623</a></p>
		NSRD approved by specialized/relevant commission from Parliament of RM	NSRD 2016-2020 is approved by specialized/relevant commission from Parliament of RM		
5	30/11/2016	0.9	0.9	On track	<p>The Draft Law Nr. 239 on approval of NSRD 2016-2020 was debated and approved by the Parliament on 13.10.2016 Source : <a href="http://parlament.md/ProcesulLegislativ/Proiectedeactelegislative/tabid/61/Legisl">http://parlament.md/ProcesulLegislativ/Proiectedeactelegislative/tabid/61/Legisl</a></p>
		NSRD approved by Parliament of RM	NSRD 2016-2020 approved by Parliament of RM		

					ativId/3298/language/roRO/Default.aspx
6	30/12/2016	1.0	0.9		The Draft Law Nr. 239 on approval of NSRD 2016-2020 is undergoing proofreading by the specialised body in the Parliament in accordance with the legislative practice and shall be published in the Official Gazette next quarter.
		NSRD published in Official Gazette (Monitorul Oficial)	NSRD 2016-2020 is published in Official Gazette (Monitorul Oficial)		

<b>Data sources</b>	Secondary Sources. - Government and Parliament decision published in Official Gazette (Monitorul Oficial). -Divergences table compiled by MRDC	<b>Link to documents/sources</b>	<a href="http://parlament.md/Procesullegislativ/Procedactelegislativ/tabid/61/LegislativIRO/Default.aspx">http://parlament.md/Procesullegislativ/Procedactelegislativ/tabid/61/LegislativIRO/Default.aspx</a>
<b>Data collection method</b>	Document analysis of sources of information provided by Government and Parliament. -Document analysis of the compiled divergences table compiled by MRDC and extract of a number of recommendations.		

#### Need for steering or action

There is a need to build the capacity of the Parliamentary Committee on Public Administration, Regional Development, Environment and Climate Change on regional development issues.

Lessons learned: Despite the fact that the draft NSRD 2016-2020 was subjected to several rounds of public consultations at the national and regional level, the level of participation and feedback from RDCs and Civil Society was relatively low.

## ► Result: Objective of Intervention Area 1 ► Indicator: 1.2 RD legislative and normative

<b>Project:</b> Modernization of Local Public Services in the Republic of Moldova
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Key data			
<b>Short name</b>	1.2. RD legislative and normative documents.		
<b>Name</b>	1.2. Three (existing) legislative and normative documents regarding regional development and involved institutions were reviewed and, if necessary, harmonized with the requirements of the EU Association Agreement.	<b>Responsible</b>	IA 1, Alexandr Muravschi

Impact markers	
<b>Relevant for:</b>	PD/GG: Participatory development/good governance.

Assessment of current status			
<b>Baseline value</b>	0	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	3	<b>Target date</b>	31/12/2018
<b>Achieved value</b>	0.3	<b>Frequency</b>	In accordance with the milestone
<b>Date of last monitoring</b>	30/12/2016	<b>Date of next monitoring</b>	30/03/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/12/2016	0.3	0.3	Minor deviation	The initial draft of new Law on Regional Development has been discussed with MRDC representatives in several working meetings. Currently, the work on completion of the draft is undergoing.
		The draft of new Law on Regional Development is developed in accordance with the Association Agreement between RM and EU.			
2		0.5			

	30/03/2017	The draft of new Law on Regional Development is discussed/debated at the interministerial committee and public hearings.			
3	30/06/2017	0.7			
		The draft of new Law on Regional Development is approved by the Government.			
4	30/09/2017	0.8			
		The draft of new Law on Regional Development is endorsed by Parliamentary Committees.			
5	30/12/2017	1.0			
		The draft of new Law on Regional Development is approved by Parliament.			
6	30/12/2018	3.0			
		The related normative documents are adjusted in accordance with the new Law on Regional Development			

<b>Data sources</b>	Secondary Data Sources. - Government decision published in Official Gazette (Monitorul Oficial)	<b>Link to documents/sources</b>	
<b>Data collection method</b>	- Document analysis		

**Need for steering or action**

Conceptually, the development of this draft law is challenging due to unclarities in the public administration reform and territorial- administrative reform.

## ► Result: Project Objective (Outcome) ► Indicator: POI 3

<b>Project:</b> Modernization of Local Public Services in the Republic of Moldova
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Key data			
<b>Short name</b>	POI 3		
<b>Name</b>	The National Coordination Council for Regional Development confirms that financing of investment measures for improved service provision in the priority sectors, granted by national funds and the international donors, increased by x%	<b>Responsible</b>	IA 1, Alexandr Muravschi

Impact markers		
<b>Relevant for:</b>	PD/GG: Participatory development/good governance.	

Assessment of current status			
<b>Baseline value</b>	Z (ca 16 million EUR, equal to 1% of the state budget) granted through the National Fund for Regional Development and approximately EUR 12 million granted via bilateral investments by Germany, Romania and the United States	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	Z + x %	<b>Target date</b>	31/12/2018
<b>Achieved value</b>	0.0	<b>Frequency</b>	Every six months
<b>Date of last monitoring</b>	30/12/2016	<b>Date of next monitoring</b>	30/03/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/12/2016	0.4	0.0	Off track	The concept of funding in RD is postponed for the next year since the NSRD 2016-2020 was approved in October. Also the priority was given to the draft Law on RD
		The concept of funding in RD is developed	The concept of funding in RD is postponed		

2	30/03/2017	0.6			
		The concept of funding in RD is approved by NCCRD			
3	30/12/2017	0.8			
		The funding system in RD is reviewed			
4	30/09/2017	1.0			
		The funding system in RD is applied			

<b>Data sources</b>	- Minutes of meetings of National Coordination Council for Regional Development - Annual reports on implementation on NSRD	<b>Link to documents/sources</b>	
<b>Data collection method</b>	Document analysis of the financing of investment measures for regional development in the priority sectors, based on the annual reports submitted by MRDC and RDAs		



## INTERVENTION AREA 2.

**The Regional Development Councils are enabled to coordinate the implementation of regional development strategies**

► **Result: Objective of Intervention Area 2** ► **Indicator: 2.1 RDS approval**

**Project:** Modernization of Local Public Services in the Republic of Moldova

Key data			
<b>Short name</b>	2.1. RDS approval		
<b>Name</b>	2.1. X recommendations by RDCs have been included during the development process of regional development strategies.	<b>Responsible</b>	IA 1, Alexandr Muravschi

Impact markers	
<b>Relevant for:</b>	PD/GG: Participatory development/good governance.

Assessment of current status			
<b>Baseline value</b>	0	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	4	<b>Target date</b>	31/12/2017
<b>Achieved value</b>	3.5	<b>Frequency</b>	Quarterly
<b>Date of last monitoring</b>	30/12/2016	<b>Date of next monitoring</b>	30/03/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/01/2016	1.5 Development of 3 RDSs (North, Center and South) is completed.	1.5 The development of final draft of the NSRD 2016-2020 was completed during the 1st	On track	The 3 RDAs completed the development of 3 RDSs (for the regions North, Center and South). All the 3 RDSs were subjected to several consultations with the working groups and RDCs, as well as

			half of February, 2016 and submitted to MRDC for their further endorsement with the NCCRD and other line ministries.		public consultations. All RDSs were aligned to the objectives of the draft NSRD 2016-2020. As result of: <ul style="list-style-type: none"> <li>the consultations with members of RDC South – out of 22 provided recommendations, 4 recommendations were totally included in the final RDS 2016-2020 and 18 – only partially included.</li> <li>the consultations with members of RDC Centre – out of 2 provided recommendations, none were included as they were not considered relevant.</li> <li>the consultations with members of RDC North – out of 11 provided recommendations, 6 recommendations were totally included, 4 - were taken into account to a certain extent and 1 was not included as it was considered not relevant.</li> </ul>		
2	29/02/2016	3.0	3.0	3 RDSs (North, Center and South) approved by RDCs	3 RDSs (North, Center and South) approved by RDCs	On track	3 RDCs approved the respective 3 RDSs (North, Center and South) during the councils sessions, as follows: RD South 05.02.2016, RD Centre 11.02.2016, RD North 12.02.2016. MRDC and RDCs decided to approve the 3 RDSs before approval of the

					<p>draft NSRD 20162020. However, conceptual harmonisation with the draft NSRD 2016-2020 was ensured. The 3 final RDS approved by RDCs can be found on RDAs' websites.</p> <p>News on:  <a href="http://adrsud.md/libview.php?!=ro&amp;idc=340&amp;id=2775">http://adrsud.md/libview.php?!=ro&amp;idc=340&amp;id=2775</a>  <a href="http://adrcentru.md/libview.php?!=ro&amp;idc=340&amp;id=2635&amp;t=Noutati/Membrii-Consiliului-Regional-pentru-Dezvoltare-Centru-auc-a-probat-Strategia-de-Dezvoltare-Centru-2016-2020/">http://adrcentru.md/libview.php?!=ro&amp;idc=340&amp;id=2635&amp;t=Noutati/Membrii-Consiliului-Regional-pentru-Dezvoltare-Centru-auc-a-probat-Strategia-de-Dezvoltare-Centru-2016-2020/</a>  <a href="http://adrnord.md/libview.php?!=ro&amp;idc=195&amp;id=2479">http://adrnord.md/libview.php?!=ro&amp;idc=195&amp;id=2479</a></p>
3	30/12/2016	3.5	3.5	On track	The development of the 1 draft of RDS Gagauzia 2017-2020 is completed and is under review by RDA Gagauzia and MRDC
		Development of 1 draft of RDS for Gagauzia is completed	Development of 1 <sup>st</sup> draft of RDS for Gagauzia is completed		
4	30/12/2016	3.6	3.6	On track	The RDA Gagauzia is operational. It has all the necessary personnel at this stage and support in renovation of the office and equipping was provided.
		The RDA from Gagauzia is operational	The RDA from Gagauzia is operational		
5	30/03/2017	4.0			
		Final RDS for Gagauzia is approved by RDC			

<b>Data sources</b>	Secondary Data Sources. -Signed minutes of 4 RDCs (North, Center, South and -Gagauzia) decision Web sites of RDAs	<b>Link to documents/sources</b>	<a href="http://Adrsud.Md/Public/Files/SDR_SUD_2016-2020_Aprobat_CRD.Pdf">http://Adrsud.Md/Public/Files/SDR_SUD_2016-2020_Aprobat_CRD.Pdf</a>  <a href="File:///C:/Users/User/Downloads/SDR-Centru-2016-2020a7e32%20(2).pdf">File:///C:/Users/User/Downloads/SDR-Centru-2016-2020a7e32%20(2).pdf</a>  <a href="http://adrnord.md/pageview.php?!=ro&amp;idc=230&amp;">http://adrnord.md/pageview.php?!=ro&amp;idc=230&amp;</a>
<b>Data collection method</b>	- Document analysis of the compiled divergences table compiled by RDAs and extract of a number of recommendations.		

<b>Need for steering or action</b>	
<p>-The members of RDC showed low level of provision of substantial feedback to these strategic documents.</p> <p>-In order to ensure successful monitoring and evaluation of the RDS, it is necessary to have clear indicators, including target values and baselines established at the beginning of the implementation of RDS 2016-2020. Also, a clear M&amp;E mechanism at the regional level needs to be established with clear roles and responsibilities between RDCs and RDAs.</p>	

► **Result: Objective of Intervention Area 2 ► Indicator: 2.2 RDC&RBM system**

**Project:** Modernization of Local Public Services in the Republic of Moldova

<b>Key data</b>			
<b>Short name</b>	2.2 RDC&RBM system		
<b>Name</b>	2.2 The coordination of the implementation of the regional development strategies is exercised by the RDCs on the basis of a results-based monitoring system.	<b>Responsible</b>	IA 2, Petru Veverita

<b>Impact markers</b>	
<b>Relevant for:</b>	PD/GG: Participatory development/good governance

Assessment of current status			
Baseline value	0	Start of implementation	01/01/2016
Target value	RBM systems used by 4 RDCs	Target date	31/12/2018
Achieved value	Assessment findings are presented to the partners (MRDC, RDCs, RDAs)	Frequency	Quarterly
Date of last monitoring	30/12/2016	Date of next monitoring	30/01/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/12/2016	Assessment findings are presented to the partners (MRDC, RDCs, RDAs)	Assessment findings are presented to the partners (MRDC, RDCs, RDAs)	Minor deviation	The focus group discussions with the members of the RDCs were organized in October-November 2016. The preliminary results were presented to the MRDC on the level of the General Directorate for Regional Development on 28 November 2016 and to the management of the Ministry on 30 November 2016 (rehearsal of National Coordination Council for Regional Development). The presentations for RDCs are planned for January 2017 due to the fact that RDC meetings

					from December 2016 have been rescheduled.
2	30/12/2016	Support package for RDAs and RDCs is defined and agreed with partners	Support package for RDAs and RDCs is defined and agreed with partners	Minor deviation	Capacity Development Matrix is drafted as well as reflected in the Report on the RDC assessment and recommendations for strengthening their capacities.
3	30/12/2016	Draft ToRs for leading and regional CSOs are prepared	Draft ToRs for leading and regional CSOs are prepared	On track	The draft ToR (see <a href="https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107588429&amp;objAction=browse&amp;viewType=1">https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107588429&amp;objAction=browse&amp;viewType=1</a> ) was presented to the WMM on 21 Nov 2016.
4	30/01/2017	RDCs Regulations are adjusted and proposed for approval			
5	30/03/2017	RSCs or RSWGs in WSS and EE sectors are established by the RDCs			
6	30/03/2017	Regional CSOs are selected			
7	30/04/2017	RSCs or RSWGs in WSS and EE sectors are			

		established by the RDCs			
8	30/04/2017	RBM system is designed			
9	30/05/2017	RSC or RSWGs action plans are defined with partners and presented during the series of kick-off meetings			
10	30/05/2017	RSCs or RSWGs in SWM and RLR sectors are established by the RDCs			
11	30/12/2017	RSCs or RSWGs are convened periodically (at least twice a year)			
12	30/07/2018	RDA reports to RSCs or RSWGs and RDCs are prepared based on RBM system (Biannual reporting, one month after the end of the reporting period)			

<b>Data sources</b>	Secondary data sources collected by RDAs and RDCs: • Biannually RDAs reports on RDSs implementation • Analysis of the minutes of the RDCs meetings • Analysis of the progress reports by the Project • RSCs or RSWG's minutes	<b>Link to documents/sources</b>	
<b>Data collection method</b>	Document analysis and direct observation		

#### Need for steering or action

The Report on the RDC assessment and recommendations for strengthening their capacities is to be finalized and translated in Romanian in January 2017.

- The support package shall be presented and consulted with stakeholders in January 2017.

In-depth discussion and refinement is to be done during workshops to be organized in each development region tentatively in February-March 2017.

The detailed action plan has to be further developed based on agreed support package.

- Need to decide when it can be launched

#### ► Result: Objective of Intervention Area 2 ► Indicator: 2.3 Projects pre-final stage

**Project:** Modernization of Local Public Services in the Republic of Moldova

Key data			
<b>Short name</b>	2.3 Projects pre-final stage		
<b>Name</b>	2.3 The pre-final stage of 5 projects (3 in WSS and 2 in SWM sector) resulted from the Regional Sector Programs implementation are finalized	<b>Responsible</b>	IA 2, Petru Veverita

Impact markers	
<b>Relevant for:</b>	PD/GG: Participatory development/good governance

Assessment of current status			
<b>Baseline value</b>	0	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	5	<b>Target date</b>	30/04/2017
<b>Achieved value</b>	3.0	<b>Frequency</b>	According to milestones
<b>Date of last monitoring</b>	31/10/2016	<b>Date of next monitoring</b>	28/02/2017



N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	29/02/2016	0.5	0.5	On track	The results of 36 projects in WSS, EE, SWM and RLR sectors have been handed over as following: -On 05/02/16 at South RDC session (for 10 projects); -On 11/02/16 at Centre RDC session (for 13 projects), and -On 12/02/16 at North RDC session (for 13 projects).
		The process of handing over the results of projects pipeline development, based on RSPs implementation in WSS, EE, SWM and RLR sectors is finalized.	The process of handing over the results of projects pipeline development, based on RSPs implementation in WSS, EE, SWM and RLR sectors is finalized		
2	31/08/2016	1.0	1.0	On track	On 5 of August 2016, 2 MoUs and annexes (Project Implementation Plans, Centre and North RDA) in SWM sector were signed
		MoUs in SWM sector for two Development Regions (Centre and North), including Action Plans are discussed, agreed and signed	MoUs and annexes (Action Plans, ADR Centre and ADR North) in SWM sector are discussed, agreed and signed		
3	30/09/2016	2.0	2.0	On track	-2 FSs in WSS sector for Ialoveni & Hincesti projects have been finalized and presented to respective PWGs on 28/09/16. -The FS in WSS sector for Balti project has been presented to the PWG on 29/09/16.
		Three Feasibility Studies in WSS sector finalized	Three Feasibility Studies in WSS sector finalized		
4	31/10/2016	3.0	3.0		The draft WSS Feasibility Studies for Balti, Ialoveni and Hincesti were presented to the
		Three Feasibility Studies in WSS sector are presented at the PWG (Project Working Group)	Three Feasibility Studies in WSS sector are presented at the PWG		

		and approved by LPA	(Project Working Group) and approved by LPA		relevant Project Working Groups in September 2016 (see minutes at: <a href="https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107596523&amp;objAction=browse&amp;viewType=1">https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107596523&amp;objAction=browse&amp;viewType=1</a> ) The Feasibility Studies were approved by local councils as follows: Balti (4 Nov 2016), Ialoveni (1 Nov 2016), Hincesti (28 Oct 2016). The approved Feasibility Studies can be found here: <a href="https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107595235&amp;objAction=browse&amp;viewType=1">https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107595235&amp;objAction=browse&amp;viewType=1</a> The local council decisions on approval of Feasibility Studies can be found here: <a href="https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107601337&amp;objAction=browse&amp;viewType=1">https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objId=107601337&amp;objAction=browse&amp;viewType=1</a>
5	31/10/2016	3.2 LPAs (14 representatives) gained the experience in establishing of the integrated	3.2 LPAs (14 representatives) gained the experience in establishing of the integrated		On 2-7 October 2017, a group of 40 representatives of MoE, MRDC, RDAs, LPAs and Service Providers from

		SWM system in Romania and Bulgaria	SWM system in Romania and Bulgaria		WMZ 5 (Center RD) and 8 North RD) learned about integrated solid waste management approaches in Romania and Bulgaria. The study tour was organized in cooperation with Romanian Waste Association and International Solid Waste Association (ISWA). The participants find out the coherence between the various processes in Romania and Bulgaria waste management system, including the division of tasks between the municipalities and the collection companies.
6	28/02/2017	3.6 Two Feasibility Studies in SWM sector finalized			
7	31/03/2017	4.0 Database of the projects pipeline results is elaborated and handed over to the responsible actors/parties.			
8	30/04/2017	4.4 Two reports on EIA finalized and			

		approved by Ministry of Environment			
		5.0			
9	31/05/2017	Two Feasibility Studies in SWM sector are presented at the PLSC (Project Local Steering Committee) and approved by LPA			

<b>Data sources</b>	Primary data sources collected by MLPS project; document analysis and direct observation of: <ul style="list-style-type: none"> <li>• Minutes of the Projects' Working Groups meetings</li> <li>• Projects implementation progress reports</li> <li>• Regional Sector Programs (WSS and SWM)</li> </ul>	<b>Link to documents/sources</b>	
<b>Data collection method</b>	Document analysis and direct observation: <ul style="list-style-type: none"> <li>• Minutes of the meetings</li> <li>• 2 signed MoUs, approved option from 5 FSs and 2 approvals of EIAs</li> <li>• Projects implementation progress reports</li> </ul>		

**Need for steering or action**

Handing over the results of projects pipeline:

- FSs and EIAs for 2 projects in SWM sector are going to be finalized by 31/03/17.

MoUs and annexes (Action Plans, ADR Centre and ADR North) in SWM sector:

- MRDC & MoEnv are going to facilitate the communication on the central level.
- RDAs will facilitate the communication on the regional level as well as between regional and central levels.
- RDAs will monitor the implementation of Action Plans.
- LPAs will be responsible for the implementation of Action Plans.

Three Feasibility Studies in WSS

- RDAs will ensure the procedure of handing over the results (FSs) to the projects' beneficiaries.
- RDAs will monitor the process of the FSs approval by the respective Local Councils.

## INTERVENTION AREA 3.

### RDA capacities to implement regional development strategies are improved

► Result: Objective of Intervention Area 3 ► Indicator: 3.1 RDS coherent with NSRD

**Project:** Modernization of Local Public Services in the Republic of Moldova

Key data			
<b>Short name</b>	3.1. RDS coherent with NSRD		
<b>Name</b>	3.1. Each of the three (+one) RDAs develops a coherent regional development strategy for the 2016-2020 period in accordance with the National Strategy for Regional Development.	<b>Responsible</b>	IA 1, Angela Dumitrașco

Impact markers	
<b>Relevant for:</b>	PD/GG: Participatory development/good governance

Assessment of current status			
<b>Baseline value</b>	0 (no strategy exists for this period)	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	4 RDSs	<b>Target date</b>	30/03/2017
<b>Achieved value</b>	3.5	<b>Frequency</b>	Quarterly
<b>Date of last monitoring</b>	30/12/2016	<b>Date of next monitoring</b>	30/03/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/01/2016	1,5	1,5	On track	The 3 RDAs completed the development of 3 RDSs (for the regions North, Center and South). All 3 RDSs were subjected to public consultations and discussions. All
		Development of 3 RDSs (North, Center and South) is completed	Development of 3 RDSs (North, Center and South) is completed		

					RDSs were aligned to the objectives of the draft NSRD 2016-2020.
2	29/02/2016	3,0	3,0	On track	<p>3 RDCs approved the respective 3 RDSs (North, Center and South) during the Councils' sessions, as follows:                      RD South                      5.02.2016,                      RD Centre                      11.02.2016                      RD North                      12.02.2016.                      Due to political instability of the Central Government, MRDC and RDCs decided to approve the 3 RDSs before the approval of the draft NSRD 2016-2020. However, conceptual harmonisation with the draft NSRD 2016-2020 was ensured.                      The 3 final RDSs approved by RDCs can be found at:  <a href="http://adrsud.md/public/files/SDR_SUD_2016-2020_aprobat_CRD.pdf">http://adrsud.md/public/files/SDR_SUD_2016-2020_aprobat_CRD.pdf</a>  <a href="http://adrnord.md/pageview.php?!=ro&amp;idc=230&amp;">http://adrnord.md/pageview.php?!=ro&amp;idc=230&amp;</a>                      News on:  <a href="http://adrsud.md/libview.php?!=ro&amp;idc=340&amp;id=2775">http://adrsud.md/libview.php?!=ro&amp;idc=340&amp;id=2775</a>  <a href="http://adrcentru.md/libview.php?!=ro&amp;idc=340&amp;id=2775">http://adrcentru.md/libview.php?!=ro&amp;idc=340&amp;id=2775</a></p>
		3 RDSs (North, Center and South) approved by RDCs	3 RDSs (North, Center and South) approved by RDCs		

					<a href="http://adnord.md/libview.php?!=ro&amp;idc=195&amp;id=2479">=340&amp;id=2635&amp;t=No utati/Membrii- Consiliului-Regional- pentru-Dezvoltare- Centru-au-aprobat- Strategia-de- Dezvoltare-Centru- 2016-2020/ http://adnord.md/lib view.php?!=ro&amp;idc= 195&amp;id=2479</a>
3	30/12/2016	3,5	3,5	On track	The development of the 1draft of RDS Gagauzia 2017-2020 is completed and is under review by RDA Gagauzia and MRDC
4	30/12/2016	3,7	3,7		The RDA Gagauzia is operational. It has all the necessary personnel at this stage and support in renovation of the office and equipment was provided
5	30/03/2017	4,0	4,0		
		Development of 1 draft of RDS for Gagauzia is completed	Development of 1 draft of RDS for Gagauzia is completed		
		The RDA from Gagauzia is operational	The RDA from Gagauzia is operational		
		Final RDS for Gagauzia is approved by RDC	Final RDS for Gagauzia is approved by RDC		

<b>Data sources</b>	Primary Data/ Source - Signed minutes of 4 RDCs (North, Center, South and Gagauzia) decision - Web sites of RDAs	<b>Link to documents/ sources</b>	
<b>Data collection method</b>	Document analysis and observation of the minutes and decisions of RDCs.		

#### Need for steering or action

In order to ensure successful monitoring and evaluation of the RDS, it is necessary to have clear indicators, including target values and baselines established at the beginning of the implementation of the RDS 20162020. Also, a clear M&E mechanism at the regional level needs to be established with clear roles and responsibilities between RDCs and RDAs.

## ► Result: Objective of Intervention Area 3 ► Indicator: 3.2 Projects within 12 RSPs

<b>Project:</b> Modernization of Local Public Services in the Republic of Moldova
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Key data			
<b>Short name</b>	3.2 Projects within 12 RSPs		
<b>Name</b>	3.2 45 % of projects (18 projects from 40) eligible for funding, developed within the 12 regional sector programs, with a total value of EUR 102.9 million are being implemented.	<b>Responsible</b>	IA 3, Dietrich Hahn

Impact markers	
<b>Relevant for</b>	PD/GG: Participatory development/good governance

Assessment of current status			
<b>Baseline value</b>	0 projects	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	18 projects	<b>Target date</b>	31/12/2018
<b>Achieved value</b>	8 EE Audit Reports does not received technical endorsement from GIZ Construction department	<b>Frequency</b>	Quarterly
<b>Date of last monitoring</b>	30/12/2016	<b>Date of next monitoring</b>	30/05/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/08/2016	12 WSS Feasibility Studies received the technical endorsement from GIZ Construction department	12 WSS Feasibility Studies received the technical endorsement from GIZ Construction department	Minor deviation	The GIZ Construction department did the evaluation of 12 Project Feasibility Studies (FS) in WSS. Other 3 FS for Straseni, Hincesti and Balti were completed on September 28 and will be submitted for revision by the end of September.
2	30/08/2016	10 EE Technical Reports received technical endorsement	10 EE Technical Reports received	On track	The evaluation of EE Technical Reports were done in due time by the Construction



		from GIZ Construction department	technical endorsement from GIZ Construction department		Department and by a German Consulting Company 'A Blue' Contracted by this Department.
3	30/08/2016	Due diligences visits to 11 EE projects in public buildings completed and the minutes of the meeting prepared	Due diligences visits to 11 EE projects in public buildings completed and the minutes of the meeting prepared	On track	Following the MLPS management recommendation, the energy efficiency projects presented for EU funding were visited during 12-29 July 2016 by GIZ MLPS, MRDC, RDA Centre, South and North representatives. Representatives of local public authorities from municipality and rayon level, of institutions managing the objectives (schools, hospitals) also participated at the meeting.
4	15/09/2016	Due diligences visits to 7 WSS projects completed and the minutes of the meeting prepared	Due diligences visits to 7 WSS projects completed and the minutes of the meeting prepared	On track	National Coordination Councils in Regional Development approved the modalities for the implementation of WSS projects on 2 September. After this, MLPS in partnership with RDA informed the beneficiaries of the projects about the next steps to be taken by LPAs in order to meet the requirements. The minutes of the meetings have been prepared.
5	30/09/2016	Due diligences visits to 5 WSS projects completed and the	Due diligences visits to 5 WSS projects	On track	(Drochia WSS) <a href="https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objaction=overview&amp;objid=105934568">https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objaction=overview&amp;objid=105934568</a> ;

		minutes of the meeting prepared	completed and the minutes of the meeting is prepared		(Edinet WSS) <a href="https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=105936784">https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=105936784</a> ; (Falesti WSS) <a href="https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=106058748">https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=106058748</a> ; (Leova WSS) <a href="https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=105933356">https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=105933356</a> ; (Riscani) <a href="https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=106063415">https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=106063415</a> ; (Singerei) <a href="https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=107183783">https://dms.giz.de/dms/lisapi.dll?func=ll&amp;objaction=overview&amp;objid=107183783</a> ;
6	30/11/2016	3 WSS Feasibility Studies received technical endorsement from GIZ Construction Department	3 WSS Feasibility Studies does not received technical endorsement from GIZ Construction department	Major deviation	The WSS Feasibility Studies for Ialoveni, Hincesti and Balti still are under review at the GIZ Construction department.
7	15/12/2016	8 EE Technical/Audits Reports received technical endorsement from Moldovan Energy Efficiency Agency	8 EE Technical/Audits Reports does not received technical endorsement from Moldovan Energy Efficiency	Major deviation	The EE technical/Audit activities are under implementation. Two national companies were contracted to conduct the EE audit. The delay is due to the fact that, the announcement and contacted phase took longer expected time

			Agency		
8	30/12/2016	8 EE Audit Reports received technical endorsement from GIZ Construction Department	8 EE Audit Reports does not received technical endorsement from GIZ Construction department	Minor deviation	The CGIA construction Department expert will come in the third week of January 2017 to review the EE Audit reports and provide support to the company that are performing the audit. In the end of mission is foreseen to have the endorsement.
9	30/12/2016	18 MoUs, PIP and project log frame with RDAs and LPAs are developed, discussed and signed	18 MOU, PIP and project log frame with RDAs and LPAs were not elaborated, discussed and signed	Off track	The activities is postponed for first quarter of 2017 due to the fact that, the contract with EU delegation is not signed yet.
10	30/12/2016	2 contracts signed with design companies for the WSS projects	2 contracts were not signed with design companies for the WSS projects	Off track	Postponed for second quarter of 2017 due to the fact that the contract with EU is not signed and the procurement procedures can't be lunched.
11	30/12/2017	25 Local Plans (17 in WSS & 8 in EE) are developed/updated and approved by LPAs			
12	30/05/2017	16 contracts are signed with design companies (8 WSS projects & 8 Energy Efficiency projects)			
13	30/05/2017	3 operators in WSS are enabled to			

		operate the improved infrastructure			
14	30/06/2017	2 technical design documents in WSS completed and transferred to LPAs			
		2.0			
15	30/07/2017	2 LPAs recorded in the register of fixed assets the technical design documents			
16	30/12/2017	4 technical design documents in WSS and 8 in EE completed and transferred to LPAs			
		12.0			
17	30/01/2018	12 LPAs recorded the technical design documents (4 in WSS and 8 in EE) in the register of fixed assets			
18	30/05/2018	4 technical design documents in WSS completed and transferred to LPAs			
		4.0			
19	30/06/2018	4 LPAs recorded the technical design documents in WSS in the register of fixed assets			
20	30/06/2018	Contracts with construction companies for the 10 projects are signed between RDA/contractor/			

		GIZ.			
21	30/09/2018	Contracts with construction companies for the 8 projects are signed between RDA/contractor/ GIZ			
22	30/07/2019	Construction works within 10 projects completed and the assets were transferred to LPAs/operators			
23	30/08/2019	10 LPAs recorded in their local registers the assets transferred to them			
24	30/11/2019	Construction works within 8 projects completed and the assets were transferred to LPAs/operators			
25	30/12/2019	8 LPAs recorded in their local registers the assets transferred to them			
26	30/12/2019	Operators in WSS are enabled to operate the improved infrastructure			

<b>Data sources</b>	Primary Data Source. - Decisions of local councils regarding endorsement of planning doc and FS; - Cooperation Agreements between LPAs within the project area; - Annual information note from	<b>Link to documents/ sources</b>	
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	RDA's regarding the status of implementation of projects.		
<b>Data collection method</b>	Observation of documents presented by MLPS regional advisor as attachments to the reports. Informative notes from RDA's.		

<b>Need for steering or action</b>
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| <ul style="list-style-type: none"> <li>- GIZ/MLPS will improve communication with GIZ Construction Department to perform the work in due time.</li> <li>- GIZ/MLPS to improve communication with GIZ country office in the field of contracting local companies</li> </ul> |
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► **Result: Objective of Intervention Area 3 ► Indicator: 3.3 Seven pilot projects**

<b>Project:</b> Modernization of Local Public Services in the Republic of Moldova
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<b>Key data</b>			
<b>Short name</b>	3.3 Seven pilot projects		
<b>Name</b>	3.3 Seven pilot projects with a combined investment volume of approximately 11.3 +2.131 million EUR (BMZ/ German Federal Ministry for Economic Cooperation, Romania,SDC) are fully implemented in accordance with the quality criteria of MRDC for the modernization of local public services.	<b>Responsible</b>	IA 3, Dietrich Hahn

<b>Assessment of current status</b>			
<b>Baseline value</b>	EUR 5.037 million	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	EUR 13.43 million	<b>Target date</b>	31/12/2018
<b>Achieved value</b>	LPA recorded in their local registers the assets transferred to them.	<b>Frequency</b>	Quarterly
<b>Date of last monitoring</b>	30/12/2016	<b>Date of next monitoring</b>	30/01/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/06/2016	Contract with design company for the development of technical documentation for Calarasi EE project signed	Contract with design company for the development of technical documentation for Calarasi EE project signed	Major deviation	The main reason for having major deviation is that the tender was repeated twice due to poor quality of bids.
2	30/06/2016	Contract with company for the delivery of solid waste collection vehicles for Floresti SWM project is concluded	Contract with company for the delivery of solid waste collection vehicles for Floresti SWM project is concluded	On track	The solid waste collection vehicles for Floresti will be delivered by the end of September 2016
3	30/07/2016	Cahul Regional operator is officially registered	Cahul Regional operator is not yet officially registered	Off track	The major cause of being out of track is: the divergences between Local Councilors from different political parties in adopting important decisions.
4	30/08/2016	The quality check-monitoring mission of international expert for the development of technical design documents for Leova WSS project is organized.	The quality check-monitoring mission of international expert for the development of technical design documents for Leova WSS project is organized.	On track	The international expert delegated by GIZ Construction Department had a working mission to provide support and monitor the quality of the development of technical design documents for Leova-Iargara WSS project prepared by a national company contracted by RDA South. The expert recommendations were presented at the workshop for national design companies and also incorporated into design documents
5	30/09/2016	The quality check-	The quality check-	On track	Two German Experts from, A Blue Company' visited Calarasi project

		monitoring mission of international expert for the development of technical design documents for Calarasi EE project is organized; The validation report with conclusions and recommendations is submitted	monitoring mission of international expert for the development of technical design documents for Calarasi EE project is organized; The validation report with conclusions and recommendations is submitted		during 19-21 September. The experts had a meeting with representatives of design company, hospital and LPA Calarasi. The technical solutions included in the technical design were positively appreciated by experts. The company received approval to start the detailed design of the boiler house.
6	30/09/2016	The quality monitoring missions of national expert to the construction site of Costesti, Cahul, Rosu WSS projects are organised. The validation reports with conclusions and recommendations are submitted	The quality monitoring missions of national expert to the construction site of Costesti, Cahul, Rosu WSS projects are organised. The validation reports with conclusions and recommendations are submitted	On track	According to the ToR, the consultants are visiting the construction sites every 2 weeks. After each visit the consultant presents the report, discusses it with RDA responsible for the project and contracted companies. All the issues and recommendations are included in the minutes of the meeting and later are monitored on how they were elucidated.
7	30/09/2016	The solid waste collection vehicles for Floresti SWM project is delivered and transferred to LPA/ operator	The solid waste collection auto vehicles for Floresti SWM project is delivered and transferred to LPA/ operator	Minor deviation	The solid waste collection vehicles were delivered and transferred to LPA/operator on October 10 2016. <a href="http://adrnord.md/libview.php?l=ro&amp;idc=195&amp;id=2615">http://adrnord.md/libview.php?l=ro&amp;idc=195&amp;id=2615;</a> <a href="https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objaction=overview&amp;objid=107173313">https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objaction=overview&amp;objid=107173313</a> (Delivery



					contract) , <a href="https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objaction=overview&amp;objid=107181490">https://dms.giz.de/dms/llisapi.dll?func=ll&amp;objaction=overview&amp;objid=107181490</a> (Document th confirm the transfer into the property of LPA/operator)
8	15/10/2016	The contract with construction company for EE measures in the Orhei hospital is signed	Contract with construction company for EE measures in the Orhei hospital is signed	Minor deviation	The contract with construction company EuroDeviz Ltd was signed on November 4 2016. The construction works started on 17 November 2016.
9	30/10/2016	Leova WSS and Calarasi EE technical design documents are completed and transferred to LPAs	Leova WSS and Calarasi EE technical design documents completed and transferred to LPAs.	Minor deviation	The technical design documents for Leova WSS project are completed and currently are being translated into English. In the beginning of January 2017 will be submitted to GIZ Construction Department for endorsement.  Calarasi EE technical design documents project are completed and endorsed by GIZ Construction Department
10	15/10/2016			Major deviation	The tender for procurement of WSS equipment for Ungheni, Calarasi, Straseni and Hincesti water operator was launched on 4 October 2016 (first time) and 5 December 2016 (second

		Tender for procurement of WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators is launched	Tender for procurement of WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators is lunched		time)
11	30/11/2016	EE programs for Orhei, Calarasi completed	EE programs for Orhei, Calarasi were not completed	Major deviation	The EE programs are under development and will be completed in the end of first quarter 2017
12	30/11/2016	Construction works in Riscani project completed and transferred to LPA/operator	Construction works in Rascani project completed and transferred to LPA/operator	Minor deviation	Construction works sewerage system (17,56 km) and waste water treatment plant from Costesti town, Riscani rayon are completed. On December 23, 2016 the final reception of the construction works have been signed by construction company, RDA North and LPA Costesti
13	30/12/2016	LPA recorded in their local registers the assets transferred to them.	LPA recorded in their local registers the assets transferred to them.	Minor deviation	
14	30/11/2016	Contract with company to deliver the WSS equipment for Ungheni, Calarasi, Strasen i, Hincesti water operators is signed	Contract with company to deliver the WSS equipment for for Ungheni, Calarasi, Straseni, Hincesti water operators was not signed	Major deviation	Lunched the second procurement procedures due to lack of three qualified offers
15	30/12/2016				

		Construction EE works in Orhei completed and transferred to LPA	Construction EE works in Orhei was not completed and transferred to LPA	Minor deviation	The construction works of external heating system and insta of 11 individual heat substations completed on December 15 2016. The system will be transferred onto LPA property in January 2017 due to some issues that should be fixed by construction company. <a href="http://adrcentru.md/libview.php?l=ro&amp;idc=340&amp;id=2851&amp;t=%2FNoutati%2FLa-spitalul-raionadin-Orhei-au-fost-finalizate-lucrarile-de-reconstructi-a-retelelo-termice-exterioare-i-instalarea-punctelor-termice-individual">http://adrcentru.md/libview.php?l=ro&amp;idc=340&amp;id=2851&amp;t=%2FNoutati%2FLa-spitalul-raionadin-Orhei-au-fost-finalizate-lucrarile-de-reconstructi-a-retelelo-termice-exterioare-i-instalarea-punctelor-termice-individual</a>
16	30/12/2016	Construction works financed from BMZ in Cahul project completed and transferred to LPAs	Construction works financed from BMZ in Cahul project completed and transferred to LPAs	Minor deviation	The construction works foe sewerage system in Rosu village and rehabilitation of purification of water potable station in Cahul town are completed. The reception of construction works took place on October 19, 2016 for the station and on December 14, 2016 for the sewerage system. The system an the station will be transferred into the LPA property in Januar 2017, after the construction company will remediated some issues identified by the reception working group. <a href="http://adrsud.md/libview.php?">http://adrsud.md/libview.php?</a>

					l=ro&idc=340&id=3083&t=%2FPresa%2FNoutati%2FSistem de-canalizare-proaspat-c onstruit-la-Rou-Cahul-cu-suportulGermaniei-va-fi-dat-in-exploatare , <a href="http://provincial.md/fierbinte/statia-de-tratare-a-apei-potabiledin-orasul-cahul-finalizate">http://provincial.md/fierbinte/statia-de-tratare-a-apei-potabiledin-orasul-cahul-finalizate</a>
17	30/01/2017	Calarasi EE constriction works are contracted			
18	30/01/2017	LPAs recorded in their local registers the assets transferred to them			
19	30/01/2017	The WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators is delivered and transferred to LPAs/ WSS operators			
20	25/02/2017	Leova WSS construction works are contracted			
21	30/03/2017				

		Technical design documents for Lebedenco project completed and transferred to LPAs; Bill of quantities for the tender docs are prepared for contracting the construction works for Lebedenco			
22	30/04/2017	Construction EE works in Calarasi completed and transferred to LPA			
23	30/06/2017	Construction works in Rosu (individual connections to the sewerage system) financed from Romanian sources are completed and transferred to LPA Rosu.			
24	30/07/2017	The company for the construction of water supply system in Lebedenco and main water pipeline from Cahul to Lebedenco is selected and the contract is signed			

25	30/09/2017	Leova Regional operator is extended with additional 5 LPAs as shareholders			
26	30/10/2017	Public awareness campaigns in water service delivery in Leova and Cahul rayons are completed			
27	30/11/2017	10.659 Leova WSS construction works are completed			
28	30/03/2018	The assets constructed within the WSS Leova Project are transferred into LPAs/Operator property			
29	30/04/2018	LPAs recorded in their local registers the			

		assets transferred to them			
30	30/09/2018	Construction works related to Lebedenco water supply system and main water pipeline from Cahul to Lebedenco are completed			
31	30/10/2018	Assets constructed within the WSS Lebedenco Project are transferred into LPAs/Operator property			
32	30/10/2018	12.749 Leova and Cahul regional operators signed contracts of water supply delivery with 75% of beneficiaries			

<b>Data sources</b>	Primary data sources collected by MLPS project: • Decisions of rayon/local councils on approval of SEDS/local plans ; • Contract for construction	<b>Link to documents/sources</b>	
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	works from RDAs. • Transferring documents of completed construction works in the LPA property.		
<b>Data collection method</b>	Document analysis and direct observation of documents copies presented by MLPS regional advisor as attachments to the reports.		

<b>Need for steering or action</b>
<ul style="list-style-type: none"> <li>- Challenges with application of national outdated standards has to be under MRDC control.</li> <li>- RDAs have to improve the monitoring of fulfillment of contract with technical supervisor. The contract content should be revised and improved by including requirements that will increase the responsibility of the technical supervisor. RDA Centre should improve the communication with potential bidders. GOPA to updated and improve the national expert roster with good qualification in the development of technical specification of equipment in WSS. GIZ/GOPA should improve the monetarization and selection of national qualified experts in the field of EE.</li> <li>- RDA to send the announcement to potential suppliers WSS equipment.</li> <li>- RDA has to review the contract with technical supervisor in order to increase the responsibilities. SABOS state company that was involved in the technical supervision of contraction works is bankrupt. The company is under MRDC.</li> </ul>



## INTERVENTION AREA 4.

### Institutionalisation of Training Modules

► **Result: Objective of Intervention Area 4** ► **Indicator: 4.1 Institutionalisation of Training Modules**

**Project:** Modernization of Local Public Services in the Republic of Moldova

Key data			
<b>Short name</b>	4.1 Institutionalisation of Training Modules		
<b>Name</b>	4.1 Both governmental and non-governmental organizations include X training modules into their programmes, in accordance with the requirements of the relevant competent institutions in relation to modernization of local public services in priority areas	<b>Responsible</b>	IA 4, Simon Boehler

Assessment of current status			
<b>Baseline value</b>	2 training modules are implemented by one governmental and one non-governmental organisation in two sectors	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	X (tbd after year 1)	<b>Target date</b>	31/12/2018
<b>Achieved value</b>	Needs assessments for a minimum of 2 sectors are completed and priority areas for trainings are identified	<b>Frequency</b>	Continuously, aggregation every year
<b>Date of last monitoring</b>	31/12/2016	<b>Date of next monitoring</b>	31/03/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/09/2016	2 steering groups in the Water and Energy Efficiency sector are established	One working group in the Water and Energy Efficiency sector is established	On track	Both groups are established and had minimum one meeting to discuss the necessary next steps in the process of developing needs oriented training modules in the respective sectors.

					<p>In the water sector, the working group consists currently of AMAC, the Institute of Continuous Education of the Technical University and GIZ. The working group commissioned an update of the existing needs assessment and initiated the development of three training modules for staff of the water utilities for the last quarter of 2016.</p> <p>In the energy efficiency sector, the working group consisting out of the Energy Efficiency Agency, the Technical University and the Chamber of Commerce and Industry, discussed potential thematic priorities for trainings. A needs assessment as a systematic follow-up on this discussion is currently under preparation.</p>
2	31/12/2016	Needs assessments for a minimum of 2 sectors are completed and priority areas for trainings are identified	Needs assessments for a minimum of 2 sectors are completed and priority areas for trainings are identified	Minor deviation	2 needs assessments (in the water supply and sanitation as well as in the energy efficiency in public buildings sector) are currently in the process of being updated or conducted. Both are foreseen to be completed in the first quarter of 2017.
3	31/12/2016	5.0 5 training modules are piloted and	4.0 4 training modules are piloted and included into	Minor deviation	A total of 4 training modules have been piloted and included into the

		included into the programme of the training institution (2 cross sectorial modules with APA, 3 modules in the WSS sector with AMAC-TUM); A minimum of 8 previously developed training modules are re-implemented	the programme of the training institution (2 cross-sectorial modules with APA, 3 modules in the WSS sector with AMAC-TUM). A minimum of 8 previously developed training modules are reimplemented		programme of the training institution. This encompasses three modules developed in cooperation with the Centre for Continuous Education at TUM for the water supply and sanitation sector: 1. Legislative Foundations for Customer Relations (10h instruction) 2. Water Metering and Technical Aspects of Customer Services (10h instruction) 3. Contract Management for Customer Relations (10 h instruction). As well as one module developed in cooperation with the APA piloted already in the 3rd quarter of 2016: 4. Public Procurement and Conflicts of Interest (40h instruction) A fifth module "Public Property Management" foreseen to be piloted in 2016 was postponed due to changes in the legal framework pending formal approval by the government. It is expected to be piloted in 2017. 15 modules piloted with TUM and APA have been reimplemmented in the Q4, 2016 with more than 400 participants.
4	31/12/2016	Aggregated evaluation of training modules implemented in 2016 is	Aggregated evaluation of training modules implemented in 2016 is	On track	

		available	available		
5	31/03/2017	2.0			
		Target number of training modules to be developed until 2018 is established; 2 training modules are piloted and included into the programme of the training institution (1 cross-sectoral modules with APA; 1 modules in the EE sector with EEA-TUM)			
6	30/06/2017	2.0			
		2 training modules are piloted and included into the programme of the training institution; 4 previously developed training modules are re-implemented; 1 group in the SWM sector is established; One capacity assessment in the SWM sector is complete			
7	30/09/2016	1.0			
		1 training modules are piloted and included into the programme of the training institution (1			

		modules in the EE sector with EEA-TUM)			
8	31/12/2017	4.0			
		4 training modules are piloted and included into the programme of the training institution; 4 previously developed training modules are re-implemented; Aggregated evaluation of training modules implemented in 2017 is available			
9	31/03/2018	2.0			
		2 training modules are piloted and included into the programme of the training institution (2 modules in the EE sector with EEA-TUM)			
10	30/06/2018	1.0			
		1 training module are piloted and included into the programme of the training institution (1 module in the SWM sector)			
11	30/09/2016	3.0			
		3 training modules are piloted and			

		included into the programme of the training institution (3 modules in the WSS-sector); A minimum of 4 previously developed training modules are re-implemented			
12	31/12/2018	Aggregated evaluation of training modules implemented in 2018 is available			

<b>Data sources</b>	- Formal confirmation of the respective training institutions that the course has been included into the respective programme; - Formal confirmation of the competent institution regarding the respective sector that the training module meets the requirements;	<b>Link to documents/sources</b>	
<b>Data collection method</b>	Consultation and observation of the respective training institutions, as well as, competent institutions regarding the above sources of information subsequent analysis and aggregation		

► **Result: Objective of Intervention Area 4 ► Indicator: 4.2 Satisfaction with Training Modules**

**Project:** Modernization of Local Public Services in the Republic of Moldova

Key data			
<b>Short name</b>	4.2 Satisfaction with Training Modules		
<b>Name</b>	4.2 80% of participants consider the offered training courses as useful for their work	<b>Responsible</b>	IA 4, Simon Boehler

Assessment of current status			
<b>Baseline value</b>	Tbd based on evaluations of the 2 courses already implemented	<b>Start of implementation</b>	01/01/2016
<b>Target value</b>	80 % of X	<b>Target value</b>	31/12/2018
<b>Achieved value</b>	An aggregated evaluation of X training modules implemented in 2016 is available.	<b>Frequency</b>	Continuous data collection after the implementation of a training module; aggregation of data for every year
<b>Date of last monitoring</b>	31/12/2016	<b>Date of next monitoring</b>	31/12/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	31/08/2016	Coherent methodology/questionnaire item for the evaluation of training modules according to the indicator is established.	Coherent questionnaire item for the evaluation of training modules according to the indicator is established.	On track	A standardized questionnaire item to be included into all evaluations of training modules across different sectors was developed. The final design of the respective overall questionnaire for each training module will be determined in coordination with respective training

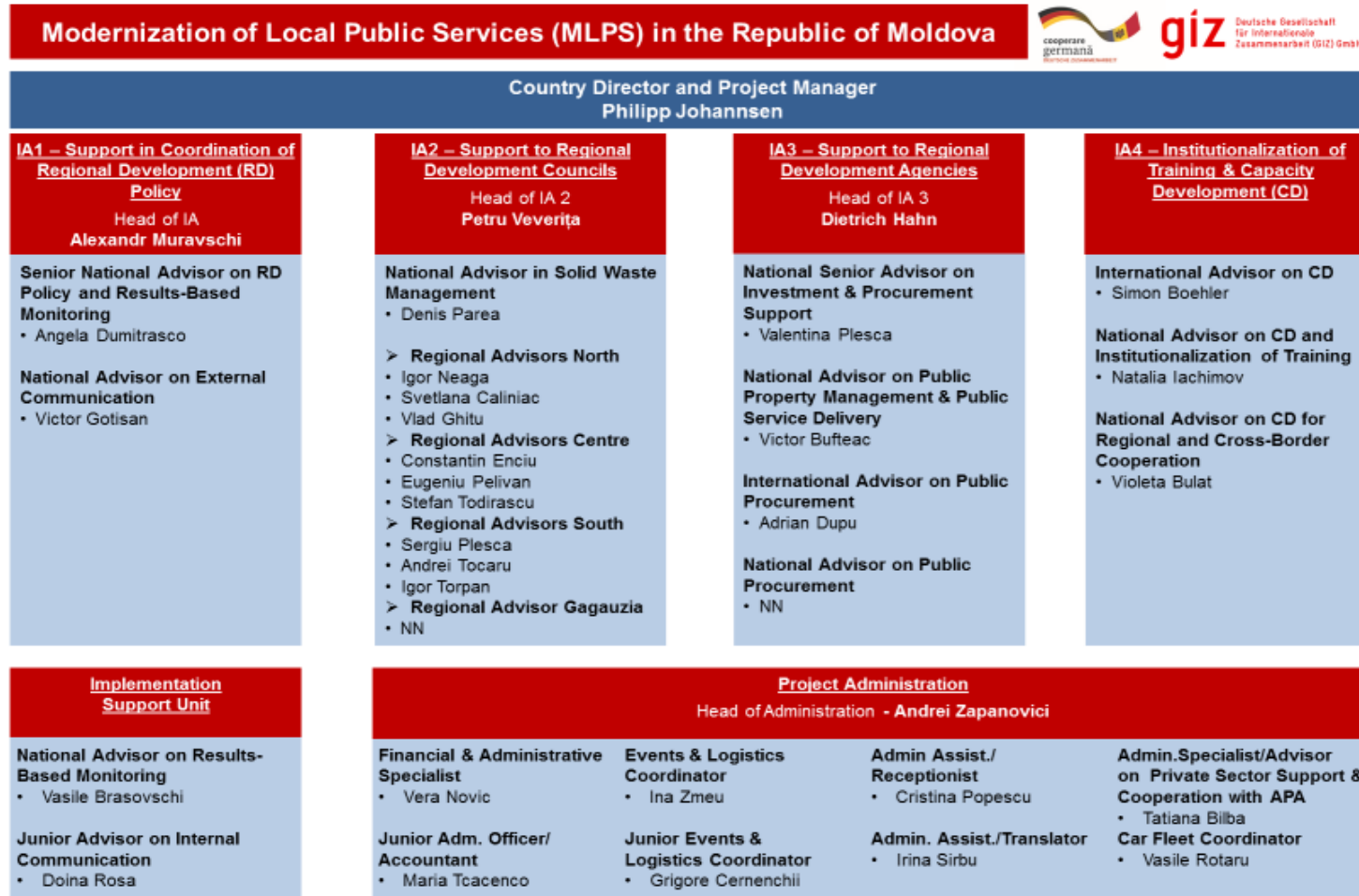
					institution based on standardized quality criteria.
2	31/12/2016	An aggregated evaluation of X training modules implemented in 2016 is available.	An aggregated evaluation of X training modules implemented in 2016 is available.		An aggregated evaluation of 26 training modules implemented in 2016 is available
3	31/12/2017	An aggregated evaluation of X training modules implemented in 2017 is available			
4	31/12/2018	An aggregated evaluation of X training modules implemented in 2018 is available			

<b>Data source</b>	Inclusion of one item assessing the 'usefulness of the training' in the evaluation questionnaire of each training module. The item should be applied consistently throughout the trainings in all sectors.	<b>Link to documents/sources</b>	
<b>Data collection method</b>	Formal evaluation questionnaire to be filled out by the participants directly after the end of the training.		



## ANNEXES

### Annex No. 1: Organisational chart of 'Modernization of local public services in Moldova' project phase 2



## Annex No. 2 Evaluation Grid for measuring the progress according to GIZ monitoring and evaluation results based web system

- The status of objectives and results is calculated according to a grading scale from 1 to 5 points, given based on the rating from the table below:

Color	Status of indicators	Value for calculating the objective/result
	On track	4
	Minor deviation	3
	Major deviation	2
	Off track	0,5
	No rating	0

- The average value of all indicators is calculated as follows:

Color	Status of the module objective/result	Average value of all indicators
	On track	4.0 - 3.1
	Minor deviation	3.0 – 2.6
	Major deviation	2.5 – 1.6
	Off track	1,5 - > 0
	No rating	0

**Note:**

The average value is automatically calculated by the system by adding all indicators' statute values and by dividing this figure by the total number of indicators which obtained a status (i.e. only those which obtained a rating)

**Figure 1: 5-pillar Approach Model of Efficient Local Public Services**

