

2nd Progress Report of GIZ Projects
“Modernization of Local Public Services in the Republic of
Moldova”
and
“Capacity Development for Regional and Cross-Border
Cooperation”

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SUMMARY

This report is intended to provide a detailed overview of implemented, ongoing and planned activities of the GIZ Project “Modernization of local public services in the Republic of Moldova” (MLPS), implemented by the German Development Cooperation (GIZ).

The content of this document can be divided into six parts.

Chapter 1 presents the general information about the situation of local public services modernization in the Republic of Moldova.

Chapter 2 gives detailed information about the project partnerships and networks.

Chapter 3 presents projects implementation phase. It covers pilot-projects implementation and other cross-cutting activities, presented by main thematic areas:

- Water and Sewage
- Solid Waste Management
- Energy Efficiency and use of Renewable Energy Sources
- Public Procurement
- Financial Management
- Public Property Management
- Gender Issues
- Knowledge management database

This Chapter also deals with staff-related issues and other project-related activities, such as consulting assignments.

Chapter 4 offers information on the activities of “Capacity Development for Regional and Cross Border Cooperation” project.

Operational plans for 2011 for pilot projects are presented in *Annexes*.

1 ABBREVIATIONS

BMZ	German Ministry of Economic Cooperation and Development
CALM	Congress of Local Authorities of Moldova
CBC	Cross-Border Cooperation
EE/RES	Energy Efficiency and use of Renewable Energy Sources
EU	European Union
GIZ	German Development Cooperation
GoM	Government of Moldova
JILDLP	Joint Integrated Local Development Programme
LPA	Local Public Administration
M&E	Monitoring and Evaluation
ME	Ministry of Environment
MoE	Ministry of Economy
MFAR	Ministry of Foreign Affairs of Romania
MLPS	Modernization of Local Public Services
MoF	Ministry of Finance
MOU	Memorandum of Understanding
MRDC	Ministry of Regional Development and Construction
NALAS	Network of Associations of Local Authorities
NCCRD	National Coordination Council for Regional Development
NFRD	National Fund for Regional Development
NSRD	National Strategy for Regional Development
OA	Committee on Eastern European Economic Relations
RDA	Regional Development Agency
RDC	Regional Development Council
RDS	Regional Development Strategy
SDC	Swiss Agency for Development and Cooperation
SEDS	Socio Economic Development Strategy
SIDA	Swedish International Development Cooperation Agency
SLE	Centre for Advanced Training in Rural Development, Humboldt University, Berlin
TNC	Trans-National Cooperation
UNDP	United Nations Development Programme
WatSan	Water and Sanitation

INTRODUCTION

The majority of the population of the Republic of Moldova lives in small towns and villages in the rural areas of the country. The provision with public services in most of these communities is unsatisfactory.

In recent years a series of reforms have been introduced in the public sector in the Republic of Moldova with the aim of improving this situation.

The MRDC was established in 2009 to advance the socio-economic development in the newly created regions. With the same purpose, RDAs and RDCs were created, RDS were drafted and approved and the NFRD was established.

One of the key obstacles in the implementation of the RDS is the lack of knowledge and experience in designing and implementing sustainable partnership projects, which are the basis for regional development.

Therefore, the main goal of MLPS is to contribute to the capacity development of public institutions and service providers in order to improve the access of quality public services to the population. According the general project document, the target group is the population of 9-12 rural communities in different rayons from all three development regions in the country.

MLPS supports LPAs through RDAs, particularly regarding planning and implementation of investment projects and various related capacity development measures of different stakeholders in this process.

Based on the experiences within this process, MRDC and other public institutions on the central level shall be assisted in putting forward proposals for further adjustments of the general conditions of LPAs, first of all in the field of decentralization and regional development.

The integration of CALM in the discussions concerning reforms to strengthen the communal self-administration shall guarantee representation of LPAs interests and perspectives in this context.

The German contribution consists of international and national short term and long term experts, specific technical assistance, continuous professional training programs as well as financial contributions for the pilot measures to improve rural infrastructure development.

In this context, progress can be measured according to the following criteria:

- Increased coherence in planning and budgeting (LPA, RDA, RDC, sector Ministries)
- Improved inter-communal collaboration
- Increased efficiency and effectiveness in project implementation
- Increased capacity for quality control and M&E of local public services by LPAs
- Improved management of local public services by service providers
- Higher customer satisfaction

2 PROJECT PARTNERSHIPS

2.1 Partnerships with the national governmental institutions

- Partnership with the Ministry of Regional Development and Construction

MRDC being the main political and conceptual partner institution of MLPS, the project maintains a close relationship with the Ministry since its launch.

The project supported MRDC by covering expenses related to the participation of MRDC representatives in different information and training events in the area of regional development and local public services, such as the international conference on regional development in Serbia in May 2011.

MLPS also supported various MRDC workshops on planning and budgeting, team building, public procurement and construction standards. Also, MLPS supports the development of Visual Identity Manual of MRDC.

As always, MLPS and MRDC jointly planned all short term expert missions commissioned by the project, while the respective reports were provided to the Ministry.

- Ministry of Economy of Moldova

Since 2006, MoE is responsible for all issues related to energy efficiency and renewable energy. All activities in relation to the pilot-projects on energy efficiency were coordinated with the General Directorate of Energy Security and Efficiency of ME. The European Energy Manager Training Course (EUREM), launched on April 4, 2011, represents a key cooperation point with the MRDC and with the Committee on

Eastern European Economic Relations. MLPS staff participated in various EE/RES-related events and all respective Donor Coordination Meetings.

- **Ministry of Environment**

Between other tasks, ME is responsible for the efficient management of water resources and solid waste, and is therefore the key conceptual counterpart of three of MLPS pilot projects. Representatives of the Ministry were involved in all seminars and other activities supported by MLPS in the areas of water and sanitation and solid waste management. Also, preparatory work is being done to assess the possibility for co-funding the Rosu-pilot project through the Ecological Fund under the responsibility of the Ministry.

- **State Chancellery**

The State Chancellery is the public authority that assures organization of the government activity in view of development and implementation of public policies by the government authorities and monitoring their implementation.

The new head of the Division of Local Public Administration at the State Chancellery confirmed his interest in collaborating with MLPS representatives participated in a meeting on May 18, 2011 where the draft Decentralization Strategy for the Republic of Moldova was discussed.

2.2 Partnership with RDAs

GIZ advisors based in the RDAs organized various activities in partnership with the respective RDAs. MLPS also contributed to enhancing capacities of the RDAs by offering support in organizing seminars on the subjects of public financial management, project management and public acquisitions. The increase in staff of the RDAs provides further collaboration areas with MLPS.

2.3 Partnership with the National Agencies

- **National Water Agency “Apele Moldovei”**

“Apele Moldovei” is the specialized institution of the central government for water management in Moldova. Representatives of the Agency participated in various meetings and events related to WatSan pilot-projects. Partnership with this institution

contributes to the identification of adequate technical and managerial solutions in the context of the National WatSan Strategy of the Republic of Moldova.

- **Public Procurement Agency**

The PPA is a specialized authority under the Ministry of Finance, that ensures implementation of state policy on public procurement, thus all the public acquisition processes for the pilot-projects financed by GIZ will be conducted in coordination with the regulations on public procurement. All related training activities are being prepared in close coordination with the Agency.

- **Public Property Agency**

The Public Property Agency under MoE implements the policy of the Government on management of public property functions for state owned patrimony within its competence. The Public Property Agency participated in the workshop on inter-municipal collaboration in water supply and sewage.

- **Agency of Land Relations and Cadastre**

The Agency of Land Relations and Cadastre is the central government body that implements the public policy of the state in the area cadastre, cartography and Geo-information. It is planned that the Agency will provide training to the RDAs to facilitate cadastre activities related to pilot-projects.

2.4 Partnerships with other institutions from Moldova

- **Congress of Local Authorities from Moldova**

CALM represents the biggest association of local communities from the Republic of Moldova. It unities around 400 members and is a member of NALAS network.

In the given period CALM was actively involved in organizing the workshop on inter-municipal collaboration of WatSan services, organized by MLPS in Cahul on May 12-13, 2011. CALM participated with presentations and providing answers to the raised issues. CALM submitted to MLPS a report on the participation of a group of CALM members at the international conference on municipal development, NEXPO, in March 2011 in Bosnia, which was jointly financed by UNDP, UNSAID and MLPS.

- **Academy of Sciences of Moldova**

The Academy of Sciences of Moldova is the highest scientific forum of the country and represents the main public institution of national interest in the sphere of science and innovation. The Academy was involved in the preparation and launch of the EUREM-course in April and in May hosted a panel on EE/RES at a conference on small- and medium sized enterprises, where MLPS participated.

- **Association of the Graduates of the Academy of Public Administration affiliated to the President's Office of the Republic of Moldova**

The Association is a public nongovernmental association aiming at promoting modern forms and methods of administrative management and contributing to the improvement of the existent legal framework and adaptation to European standards. On May 27, 2011, a Memorandum of Understanding was signed between MLPS and the Association, aiming to promote synergies between the projects "Capacity Building for Regional and Cross-border Cooperation in the Republic of Moldova" and "Fostering Local Public Administration towards the EU Standards and Best Practices". To foster the collaboration in the field of training LPAs on project development and management a Local Grant Agreement of 3.000 Euro was signed.

- **Chamber of Commerce and Industry of the Republic of Moldova**

The Chamber of Commerce and Industry is a non-governmental organization which has the objective to create business community and environment in society as well as to represent the concern external economic relations of the Republic of Moldova and in relations of the members with governmental authorities and foreign business circles. The Chamber organizes the EUREM course, which was launched in April, 2011. At a session of the EUREM Consortium Council in Spain, where the Chamber participated with support from MLPS, it was decided to include Moldova as the first non-EU member state. Currently, the Chamber prepares information events on the EUREM course in coordination with the RDAs, MLPS and the Economic Committee of Eastern European Relations.

2.5 Partnerships with development partners in Moldova

- UNDP Joint Integrated Local Development Programme

The Joint Integrated Local Development Programme assists the Government of the Republic of Moldova in the process of decentralization and strengthening of the local self-government. MLPS participated in an information event related to the development of the draft Decentralization Strategy and the role of regional development, which was prepared and hosted by UNDP.

- Swiss Agency for Development and Cooperation

The Swiss Cooperation in Moldova, as outlined in the Cooperation Strategy 2010 aims at “supporting the R. of Moldova in its objective to guarantee to all its citizens equal access to quality infrastructure and services in the health and the water sectors”. As the Lead Donor in the field of WatSan, SDC has prepared and co-chaired various sector coordination and donor meetings during the reporting period, in which MLPS participated.

- Apa San Project

Apa San builds on the Water and Sanitation Program implemented by SDC in 2001 - 2008 as part of its humanitarian support to the Republic of Moldova, aiming at proving that decentralized drinking water systems and on-site sanitation facilities are viable options in rural areas and that the developed water supply model is meaningful for about 40% of the rural settlements in the central part of the country. MLPS is collaborating with the Apa San Project on various activities in the WatSan sector, especially in planning at rayon level (Apa San Project assists the development of a WatSan Master Plan for the Rayon of Ialoveni). Another initiative is the Community of Practice, which brings together key stakeholders from the sector around specific relevant issues.

- Swedish International Development Cooperation Agency

Sweden is the lead donor in the Republic of Moldova in the area of Energy, which constitutes a key sector of the 2011-2014 Country Strategy of SIDA for the Republic of Moldova. MLPS has established working relations with SIDA in the Republic of Moldova since its inception, participating in regular meetings of the Energy Donor Coordination Council and various events on regional development, decentralization

and governance. During the reporting period, MLPS prepared comprehensive information for assessing options of future collaboration between SIDA and GIZ in the context of regional development.

2.6 Partnership with institutions outside of Moldova

- Centre for Advanced Training in Rural Development, Humboldt University, Berlin

A team of post-graduates of SLE of the Humboldt University, Berlin will conduct a field assignment in order to support the Rayon Administrations of Cahul and Riscani in improving the existing Socio-Economic Development Strategies through applying the draft methodology on identifying WatSan investment priorities. Another element in this process is the need to help identify the most suitable options to connect existing and newly to establish WatSan infrastructures to water providers (scaling up), in order to improve the quality and economic sustainability of the provision and management of WatSan services.

- Committee on Eastern European Economic Relations

The Committee on Eastern European Economic Relations is the German business community's oldest regional initiative that serves as a mediator between business leaders and policymakers in Germany and Eastern Europe and seeks to build up economic relations with these countries in order to promote trade and industry as well as investment and services with and in the region.

OA was actively involved in organizing and co-funding the EUREM training course which was launched in Moldova in April, 2011. The General Director of OA, Prof. Lindner, visited MLPS in May, 2011 and underlined OA's interest in future collaboration with GIZ in Moldova.

- Trilateral cooperation: Moldova - Romania - Germany

The Republic of Moldova is the major partner of Romania in its bilateral development efforts. The Ministry of Foreign Affairs of Romania provided 500.000 Euros in 2010 to MLPS as part of the international development assistance to Moldova, for implementing a pilot project on improving water supply and sewage systems in the

village of Rosu, Cahul rayon. Currently, a potential increase of the assistance through MLPS on improving water supply and sewage systems in Rosu village with another 200.000 Euros is being considered.

2.7 Non-state service providers

MLPS has hired three Moldovan consulting companies to carry out diagnostic analysis of municipal enterprises in Cahul, Costesti and Soldanesti.

MLPS also hired three NGOs from the regions to carry out baseline studies for the pilot-projects.

3 PILOT-PROJECTS IMPLEMENTATION

3.1 Water and Sanitation: „Water supply and sewerage services in the village of Duruitoarea Veche, commune of Costesti, Riscani rayon”

Brief Project Description:

This project will meet the needs of the inhabitants of Duruitoarea Veche, who face the problem of insufficient drinking water, as there is currently no piped water and sewerage service available in the village. The project aims to provide about 470 villagers with quality water supply and sewerage services through the connection with the existing systems of Costesti town.

Achievements:

- *Technical aspects*

BONCOM LLC was hired for drafting the technical project documents for water supply and sewerage of Duruitoarea Veche, and Ecology Expert LLC for drafting the technical documents for the renovation of the wastewater treatment plant. The technical design for Duruitoarea Veche is currently in the verification process at the MRDC.

A major challenge has been identified in the verification process of the technical drawing for the wastewater treatment plant of Costesti, as normative regulatory documents are outdated and no normative basis for the approval of technical documents for the application of modern technologies in water treatment exist.

- **Capacity Development**

In the period February – May, 2011 the diagnostic analysis of the enterprise “Apa Canal Costesti” was undertaken. It was provided by the Consortium Ingineria Apelor, Moldova, and Steinbacher-Consult Ingenieurgesellschaft mbH & Co KG, Germany.

On May 11, the workshop “Recommendations for the improvement of WatSan services” was organized in order to consult all the WatSan service providers from Riscani rayon on the results of the analysis. The participants received materials about the economic analysis, the legal framework and relevant templates on CDs. These materials can help them to better organize the service provision, improve the institutional development and increase the quality of WatSan services. As a result of this activity, the restructuring plan of the municipal enterprise “Apa Canal Costesti” will be developed and approved.

Currently, a baseline study is under preparation, which will provide concrete information on the current situation, help identify starting points for project activities, and will serve as a base for evaluation of the implemented project. The baseline study will be provided by the NGO „Mostenitorii“, selected by RDA North and hired by GIZ. Until now research tools such as questionnaires for consumers and for other target groups were prepared.

Based on the MLPS’ experiences so far, Project Steering Committees constitute a very relevant option to involve all actors of the sector in the project implementation. These meetings organized during the reporting period have contributed to a better understanding of the processes, opportunities and challenges related to the pilot investment projects by local, regional and central level actors. The main topics discussed so cover the respective implementation plan, local contributions, baseline studies, diagnostic analysis and inter-communal collaboration.

Other Sector Activities:

In May, 2011 the process of updating the WatSan component of the SEDS of Riscani rayon was initiated. So far, two work meetings with MRDC, MoE, RDAs North and South, the SLE team leader and MLPS staff have been organized, aimed at clarifying the involvement of each party and the drafting of an action plan. This activity will be conducted between May and October. To prioritize local WatSan investment needs,

the set of criteria developed by the OECD/ADA project for the Moe will be applied at the local level in Riscani and Cahul.

Sector Issues, Challenges and Lessons Learnt:

One of the big challenges faced by MLPS at the stage of drafting technical documents is the incompatibility of current technical parameters and norms for building and wastewater treatment plants in Moldova with state of the art technological parameters. The designer which was hired by MLPS proposed a relatively new technology for wastewater treatment, named "Monobloc". This is a Czech technology used in Moldova since 2005. The State Verification Service insists on applying an irrelevant methodology for this type of technology, because the Norms of Construction (СНП) do not take into consideration the applied type of calculation. The recommended and most sustainable solution is to update the Norms of Construction (СНП), as already foreseen by MRDC.

It is difficult to solve community problems if there is no adequate strategic or legal framework. The legal framework is outdated and does not allow using modern wastewater treatment technologies.

The strategic framework for sanitation does not contain explicit stipulations on treatment technologies relevant for Moldova and which would take into consideration the needs of each community. There currently seems to be a lack of a clear vision on the development of sewerage systems in rural Moldova.

Planned activities for the next 3 months:

Technical:

- *Conducting public acquisition process:* creation of the public acquisition team for this pilot-project, tender book writing, publishing the call for bids, construction company selection and contracting.
- *Hiring a technical responsible:* preparing service contract, elaboration of job description for technical responsible, publishing the call for bids, company or person selection and contracting.

Capacity development:

- *Elaboration of the Restructuring Plan for the municipal enterprise „Apă Canal Costești”:* based on the recommendations included in the Economic Analysis

Report "Apa Canal Costesti", a restructuring plan will be developed, discussed during two workshops, proposed to the local council for approval.

- *Training for RDA and LPA in project implementation:* preparing the training program, Terms of Reference for experts, training materials, organizing a two days workshop, organizing a one day study visit to a relevant project.
- *Updating Riscani SEDS, WatSan component:* activity is planned for June-November, 2011. Within the next three months the analysis of the current situation in WatSan sector for Riscani rayon will be carried out. Also a local working group will be created and the meetings of local working group will be organized. In August, 2011, with SLE support, the team will begin prioritizing local needs.
- *Conducting the Baseline study:* during this period the research on the field, consumers interviewing, drafting report will take place.
- *Facilitation of the Steering Committee activity:* organizing meetings on the coordination of the project, preparation and logistics.

3.2 Water and Sanitation: „Water supply services in the village of Rosu, rayon Cahul”

Brief project description

The project aims to supply drinking water to the 3700 inhabitants of Rosu village. The project will produce the following outputs: 12,5 kilometers of water pipes, two pumping stations to maintain pressure, 5 points for water supply for fire hydrants.

Achievements:

- *Technical aspects*

The financing agreement was submitted to MRDC for acknowledgement and signing. Also, the working group formed; the package of documents and the announcement for public procurement were prepared.

- *Capacity Development*

Diagnostic analysis of the municipal enterprise “Apa Canal Cahul”:

In the period February - May, 2011 the diagnostic analysis of the enterprise “Apa Canal Cahul” was undertaken by the consulting company “ProEra”.

On April 12, 2011 the workshop “Capacity development measures to empower the municipal enterprise “ApaCanal” Cahul” was organized to identify and discuss possible options to offer corresponding services in a more efficient and effective manner. The main objective of this event was to provide a platform to assess various aspects of potential regionalization of public water supply in the Republic of Moldova in the South Region, and to identify options to amplify this process through active involvement of all stakeholders. All participants received materials on the diagnostic analysis of the service provider, the legal framework and templates of service contracts on CDs. As a result of this activity, a restructuring plan of the municipal enterprise “Apa Canal“ Cahul will be developed.

On the May 12-13, 2011, a round table on “Regionalization of water and sanitation public services in the Republic of Moldova: conditions, problems, forms and mechanisms” was organized in Cahul. Participants were representatives of LPAs and central public authorities, heads of WatSan services as well as independent experts and civil society representatives.

The event was organized by the RDA South in partnership with CALM and MLPS. The goal of the round table was to discuss different aspects of the regionalization of public services of WatSan in the Republic of Moldova, particularly in the South region, and to identify possible solutions to the various challenges in this process.

The main subjects discussed:

- propriety rights on the WatSan entities of local and regional importance, built within the project framework;
- forms of functioning, organizing and administration of regional services for WatSan;
- aspects regarding tariffs of WatSan services.

Other Sector Activities:

In order to contribute to the development of practical concepts of identifying investment priorities in the WatSan area and to propose ways to link these investments to existing water providers (scaling-up towards regionalization), MLPS approached SLE in order to prepare a field assignment in the 2nd half of 2011 for this purpose.

Currently, a baseline study is under preparation which will provide concrete information on the current situation, help identify starting points for project activities, and will serve as a base for evaluation of the implemented investment project. The main objective of the study is to establish sound baseline data in relation to the WatSan situation in the village of Rosu.

Like in the case of Duruitoarea Veche, a Local Project Steering Committee has been established in Rosu with the purpose to facilitate improved communication and coordination between all stakeholders.

Planned activities for the next 3 months:

The baseline study will include the following beneficiaries: LPA level I and II, the municipal enterprise, consumers of public services in the specified communities and other relevant structures at national level. The study will have the following objectives: consumer satisfaction, the degree of local actors' participation, inter-communal and inter-sector collaboration, and LPA's capacity to provide and monitor WatSan services.

The baseline study will be provided by the NGO „Craion Contact Cahul“, which was selected by RDA South and contracted by MLPS. Until now the research tools were prepared, such as questionnaires for consumers and other target groups.

The SLE Team and GOPA experts will be tasked to support the Rayon Administrations of Cahul in improving SEDS and to apply the draft methodology on identifying WatSan investment priorities. As this methodology is in the draft stage and not yet been approved, it is crucial to document the experiences during the pilot application process in order to facilitate a comprehensive discussion on the lessons learnt and provide recommendations on potential changes and amendments.

3.3 Solid Waste Management pilot project implementation: “Expanding integrated waste management towards rural areas located in the basin of the Ciorna River”

Brief Project Description

The overall project goal is to decrease the environmental pollution by expanding the integrated management of waste collection and storage of Soldanesti city towards 7 villages located in the basin of the Ciorna River.

Achievements:

- *Technical aspects*

Technical drawing of the Soldanesti landfill:

IPS “Iprocom” was selected to design the technical drawings of the planned landfill in Soldanesti. The selection was based on a competitive tender, but from 5 participating companies only IPS “Iprocom” has experience in technical drawing of landfills in the Republic of Moldova.

The contract between MLPS and IPS “Iprocom” was signed in December, 2010, according to which the documents had to be finished and submitted to MLPS by February 20, 2011. Until the present moment, MLPS did not receive the requested documents and there exists profound doubts if the IPS “Iprocom” will be able to finalize them with their own resources.

During the report period, MLPS has organized various meetings with the director and senior technical staff of “Iprocom”, and but there are still no relevant results as all agreed deadlines passed without delivery of the documents. In order to identify a solution to this impasse, which jeopardizes all project-supported activities in relation to solid waste management, MLPS has informed all partner institutions and requested their assistance on this matter.

- *Capacity Development*

Diagnostic analysis of the Municipal Enterprise “Regia Apa Soldanesti”

In the period February - May, 2011 the diagnostic analysis of the municipal enterprise “Regia Apa Soldanesti” was carried out by the company “Pro Consulting”. According to the agreement between MLPS and “Pro Consulting”, the latter was hired to conduct a detailed analysis of all relevant issues of the above-mentioned enterprise.

Accordingly, “Pro Consulting” prepared a report on managerial, technical and financial subjects, as well as providing information on the situation of the human resources and capacity needs of the municipal enterprise “Regia Apa Soldanesti” in relation to the provision of WatSan and solid waste management services.

On May 11, 2011 MLPS and RDA Center jointly organized a workshop in the town of Soldanesti, with representatives from LPAs from Soldanesti and neighboring rayons, as well as representatives from the MoE, MRDC, the State Ecologic Inspection, the municipal enterprises from Soldanesti and other rayons, and project managers who will implement solid waste management projects financed through the NFRD, between others.

“Pro Consulting” presented the recommendations on increasing the efficiency of the municipal enterprise as well as the capacities needs of the staff in the areas of accounting, management, and institutional development. At the same time, this workshop provided other municipal enterprises with the opportunity to learn from the Soldanesti example and experience. As a result of this activity, the Local Council will develop a restructuring plan of ME “Regia Apa Soldanesti”.

At the moment a baseline study is in the preparation process, which will provide information on the current situation in the micro-region of Soldanesti town and the surrounding villages. This baseline study will help to identify starting points for further project activities and will serve as a base for evaluation of the impact of the implemented investment project. The study will be provided by a NGO from the region, which will be assisted by an international expert who will help to create capacities at the regional and local levels.

Sector Issues, Challenges and Lessons Learnt:

Currently, there are very limited capacities in the area of landfill design in Moldova. The technological scheme for elaboration of landfills was approved in 2001 but has never since been applied. There is only one person of quite advanced age working in this field.

Another issue is the lack of capacities at the State Ecologic Inspectorate, which is responsible for granting the necessary Environmental Expertise. It is the first time that a design company tries to prepare a technical drawing according to the updated national legislation and the corresponding technical standards. Currently, only one

staff member of MoE and one independent expert are actually familiar with the standards; for both of them applying the legislation is not part of their normal field of work.

In this context, it would be crucial for MoE and MRDC to develop proposals regarding training programs for state design companies - which are subordinated to the ministries, but also for private design companies in the immediate future in order to prepare landfills designers and increase the capacities at the State Ecologic Inspectorate. This would be necessary to be able to analyze technical drawings of landfills according to Moldovan and European standards.

Planned activities for the next 3 months:

In order to help increase the capacities of MoE, RDAs and MLPS in the field of solid waste management, it was jointly agreed to facilitate the participation of the three English speaking Moldovan experts in a three-week training course organized by UNESCO-IHE in Delft, the Netherlands, in July 2011. This training will provide a valuable opportunity for all participants to learn more about specific issues of solid waste management and to enable them to transmit their knowledge to others stakeholders involved in this sector.

3.4 Energy Efficiency and Renewable Energy Sources: “Energy efficiency improvement of Orhei city hospital”

Brief Project Description:

The project aims at increasing the energy efficiency of district hospital in Orhei town. Other three districts benefit from this hospital services, thus it could be considered to be the regional level institution.

Achievements:

- *Technical Aspects*

The study on measures of increasing energy efficiency in the Orhei hospital was completed. The study was performed by two local experts employed by MLPS for this purpose. The study actually consists of two separate studies:

- a) Reducing operating costs of Orhei hospital in heating, hot water supply and food

preparation for patients and b) Improving the efficiency of electricity consumption in the Orhei regional hospital.

Also, two international experts from GOPA team were hired for a critical review of these studies.

- Capacity development

According to the district chairman's decision nr. 039-d from May 24, 2011 an Implementation Committee consisting from nine members was formed to accomplish and monitor the project.

The first working session of the Committee took place on May 26, 2011, where were presented preliminary results of the study on measures for increasing the energy efficiency in the Orhei hospital. The Director of the Hospital, Mrs Elena Palanciuc, underlined that the most necessary measures determined by the experts were:

1) to perform the works for thermo-insulation of maternity building block that includes thermal insulation of external walls and changing the windows.

2) to install so called "Smart Metering System of electricity consumption" at every section of the hospital, which will give to the hospital's administration a clear picture of the steps necessary to increase efficiency of electricity consumption.

Other Sector Activities:

The example of Orhei hospital will serve as a successful case study for the final paper work for the group of 17 local specialists aiming to be certified as Energy Managers within EUREM program. For this purpose, a study visit was organized to the hospital on June 9, 2011.

Sector Issues, Challenges and Lessons Learnt:

The activities related to energy efficiency field are relatively new in the Republic of Moldova. Law on energy efficiency was adopted in 2010, according to which the Agency for Energy Efficiency was established. According to the law, have to be developed one year plans and programs for improving energy efficiency at the local level.

The measures concerning certification of buildings regarding their energy efficiency have been undertaken at the national level. But the national legal framework in this area has not been approved yet.

As this sector is quite new, the capacities of local experts are limited. Therefore, the program for preparing managers in energy efficiency and use of alternative and renewable energy sources, launched on April 4, 2011, by the Chamber of Commerce and Industry from the Republic of Moldova, in collaboration with the Committee on Eastern European Economic Relations and MLPS is of a high importance. Seventeen specialists from Moldova were trained in the frames of this program.

Planned activities for the next 3 months:

- *Technical aspects*

1. Presenting study on measures for increasing energy efficiency in Orhei hospital.
2. Approval of solutions regarding interventions for increasing energy efficiency in Orhei hospital.
3. Contracting company for developing project design.
4. Checking design.
5. Organizing public acquisitions for works and goods purchase.
 - Developing tender book.
 - Organizing auction.

- *Capacity Development*

1. Signing pilot-project Memorandum of Understanding
2. Signing financing agreement
3. Identification of capacity development needs of the hospital team
4. Developing training module “Energy efficiency management in public institutions”
5. Developing Ghide “Improving energy efficiency in public institutions”
6. Exchange of experience in energy efficiency
7. Study visits to successful projects
8. Contracting NGOs for informational campaigns

3.5 Energy Efficiency and Renewable Energy Sources: “Efficient street illumination in Tatarauca Veche village”

Brief Project Description

The project foresees illumination of the main street in each of six villages in Tatarauca Veche community.

Achievements:

- *Technical Aspects*

The local expert was hired for the identification of the optimal technical solution. The results will be presented at the end of June, 2011.

- *Capacity development*

According to the decision Nr. 3/2 from April 21, 2011 the Working group for project implementation and monitoring of project implementation was created.

The first working session of the Working group was held on May 27, 2011. The local representatives expressed their interest in urging the project implementation.

Sector Issues, Challenges and Lessons Learnt

Street illumination is a problem in many communities from the country but it is not a priority for majority of them. Even in the Tatarauca Veche community there are some citizens who do not consider the street illumination project as a priority. They declare that the community has other most important problems like lack of water supply and collection of solid waste, bad roads. The majority of community inhabitants accepts the project and even is ready to contribute. In many villages from the country there are individuals who install on their own expenses and pay for the street illumination.

Planned activities for the next 3 months:

- *Technical aspects*

- Presenting the study on possible technical solutions for the efficient street illumination in Tatarauca Veche community
- Approval of the technical solution regarding the efficient street illumination in Tatarauca Veche community
- Elaboration of the project design and its approval

- Organizing public procurements of works

- Capacity Development

- Joint elaboration and signing of the Memorandum of Understanding
- Signing of the financing agreement
- Identification of the optimal legal form of service providing company. For this purpose the workshop on “Recommendations of setting up the institutional framework of the service provider” will be organized.
- Elaboration of the necessary documents for setting up the enterprise for providing the street illumination services
- Development of the training module “Efficient street illumination in rural areas of Moldova”
- Development of a practical guide “Ways and modalities of developing sustainable local public services in rural areas of Moldova”
- Workshop “Exchange of experience in street illumination”
- Organizing the study visit to successfully implemented projects
- Contracting an NGO for informational campaigns development

3.6 Cross-Cutting Issues

Public Procurement

The first financing agreement for the Project “Providing potable water to the citizens of Rosu village, Cahul district” was prepared and signed during the reporting period. According to it, the recipient (RDA South) will apply the public procurement regulations in force in the Republic of Moldova as well as the relevant GIZ provisions. A MoU for the public procurement of the Rosu investment project was prepared between MRDC, RDAs, MLPS and the involved LPAs.

Detailed instructions for all relevant activities of the acquisition working group were designed, according to the MoU.

In collaboration with the MRDC, the Procurement Guide of the Operation Manual of the NFRD was updated.

Also, specific questionnaires for the evaluation of the performance of public procurement specialists from RDAs as well as checklists for internal control of acquisition processes with quantitative and qualitative indicators were developed.

Three regional workshops on public procurement were conducted with the participation of RDAs, MRDC and MLPS.

Advisory services on the implementation and reporting of financing agreements were provided, which included introducing instructions for working group activities and developing financial plans.

MRDC was supported in conducting an assessment of the RDA's procurement specialists, based on the specific questionnaires, as well as on an internal audit of the RDAs procurement processes, based on Checklist for internal controls.

Planned activities for the next 3 months:

A number of activities for the consolidation of RDAs and MDRC capacities in public procurement are being planned for the next 3 months:

- To support MRDC and RDAs in the preparation, implementation and documentation of one combined training session on procedure of systematic procurement related to record keeping and documentations for audit/review by the MRDC and donors,
- To provide support in developing all procurement related reports/updates, list of contracts,
- To assist in the evaluation and clarifications of procurement related issues,
- To verify billing documentation for the public procurement, financed by GIZ.
- To verify minutes of monitoring and supervising of all steps of the Public Procurement Process.

Public Property Management

During the above mentioned workshop on regionalization of WatSan services on May 12, 2011 in Cahul, various relevant aspects of public property management were addressed. During the workshop, which was attended by the Public Property Agency, the registration of new assets as well as different contract modalities for the provision of services were discussed. According to the demand, similar workshops can be supported by MLPS for other focal areas energy efficiency/renewable energy sources and solid waste management.

Planned activities for the next 3 months:

For the next 3 months it is planned to:

- Analyze the need of MLPS pilot-projects (other than WatSan) to organize workshop on public property similar to one, organized in Cahul in May, 2011.
- Contact Agency for Land Relations and Cadastre to plan training activity for RDAs.

Financial Management

During the reporting period, the following activities related to financial management were undertaken:

- 1) One workshop regarding the analysis of the most prevailing difficulties in applying accounting standards in the RDAs and to develop proposals for their correction;
- 2) Three workshops on financial management within project implementation, on:
 - developing of a budget and specific financial plans,
 - budget implementation,
 - record keeping,
 - progress reporting,
 - specific requirement within GIZ- financed investment projects.
- 3) One training on the specialized accounting software “1 C”, related to the monitoring of project funds.

Gender issues

Gender issues is incorporated in the following MLPS indicator: “In 3 rural areas have been implemented more than 50% of planned measures, which improve women's access to public services”. During the meeting with UN Woman (May 25, 2011), MLPS agreed to be the focal point for promoting gender equality in the regional development sector.

Planned activities for the next 3 months:

Planned baseline studies in the pilot-projects will be gender oriented and NGOs that will carry out these studies will be consulted in taking into account these issues. For this, collaboration with UN Woman is foreseen in the future.

3.7 Other Project-Related Activities

Project database

In order to increase the capacity of RDAs to promote, facilitate and monitor the implementation of investment projects in the regions and to help identify synergies between different initiatives, a database on implemented, ongoing and planned interventions was designed by a specialized company. The data was provided by the LPAs, which had been formally requested to make information available by the RDAs and the State Chancellery.

The setup of the database was adapted to improve synergy with the RDAs web-pages. A specific training for the office managers of the RDAs and MRDC is currently being designed in order to prepare them for the launch of the data base.

Consulting assignments

Specific support from external experts constitutes one of the modalities through which MLPS provides its assistance. A consortium of GOPA, Kommunalkredit and Eptisa was selected within an international tender conducted by GIZ Germany, based on ToR jointly drafted with MRDC. The consortium started its activities at the beginning of April, 2011 based on reviewed and updated activity plans for each intervention area of MLPS. The procedures for consulting assignments foresee a joint drafting of the ToR by MLPS, a RDA and the respective counterpart at central level.

Each international assignment starts and ends with a briefing/debriefing at MRDC, while the respective consultant report is circulated to the key stakeholders for comments.

In May, 2011 the consulting-wing of GIZ called International Services prepared a Letter of Interest for the Delegation of the European Commission to Moldova in relation to the upcoming tender for „ENPI - technical assistance for the implementation of the sector policy support programme: economic stimulation in rural areas”.

Also in May 2011, MLPS hosted a photo reporter commissioned by the Open Regional Fund, Mr. Matteo Di Giovanni, who travelled to various pilot projects and stakeholders in the regions to make professional photos of the project activities.

3.8 Staff-related issues

During the reporting period, the advisor on EE/RES from the RDA Center, Nicolae Zaharia, left MLPS for the UNDP Biomass Project, while Constantin Enciu was hired to replace him as the focal point for the sector within MLPS.

Natalia Sontu, Project Advisor, left for maternity leave and was replaced by Junior Management Assistant, Natalia Iachimov.

Violeta Bulat, advisor on Capacity Development for Regional and Cross Border Cooperation, changed location of work and moved from the RDA North to MRDC.

Victor Bufteac, focal point for Solid Waste Management, was transferred from RDA South to RDA Center, since the pilot project he is responsible for is situated in the central region of Moldova.

4 CAPACITY DEVELOPMENT FOR REGIONAL AND CROSS-BORDER COOPERATION

Brief Project Description

The project “Capacity Development for Regional and Cross-Border Cooperation in the Republic of Moldova” was designed and commissioned based on a request by MRDC in 2010, using residual funds provided by the German Ministry for Economic Cooperation and Development. The main purpose of the project is to help consolidate the results of the previous project “Support to Cross-Border Cooperation of Northern Moldova with neighboring Regions from Romania and Ukraine” and provide specific assistance to the newly created regional structures in the field of project design and management.

In this context, RDA North has been supported by a GIZ long-term expert, an intermitting international short-term specialist and the local NGO “Contact Nord”.

Achievements:

Training programme implementation

The first training sessions in the frames of the project were conducted in the Northern Region, each event organized for four LPA representatives from four rayons at a time. The objectives of this training session were:

- Familiarization of the participants with the requirements for funding opportunities in the context of EU-financed cross-border and transnational projects and the NFRD;
- Identification of eligible project ideas for regional and cross-border / transnational projects;
- Increasing the knowledge of participants on project cycle management and project development process methodology.

Currently there is an insufficient experience in developing and implementing investment and capacity development projects in Moldova. While the available budgets of national and/or international development programs (i.e. EU Neighborhood Programs 2007-2013) are increasing substantially year by year, the very limited capacities of local and regional structures and the insufficient absorption capacity of LPAs lead to a high number of lost opportunities.

The aim of the training courses is to support capacity development for the identification, development and management of inter-communal and regional projects in the Northern Region of Moldova. The objectives, modalities and eligibility criteria of the most relevant available financing instruments and their specific application procedures, in particular the NFRD, EU-Cross-Border (CBC) and Transnational Cooperation (TNC) Program, constitute a focal area of this training module.

The event was attended by specialists from the rayon councils, responsible for attracting investment as well as staff members of village and town administrations from the Northern region. Also, chairmen of rayons and mayors were given recommendations on the quality of regional and cross-border / transnational project proposals. These training courses were attended by 58% women and 42% men.

Based on the evaluation questionnaires received from the participants it can be mentioned that 46% of them have good knowledge about NFRD while 54% do not know sufficiently about it. Also, 48% have good knowledge about UE Programs and 52% are not yet adequately informed about them.

The second round of training sessions was organized in May, 2011. The objectives of this training session were:

- Familiarization of the participants with the requirements for funding opportunities in the context of EU-financed cross-border and transnational projects and the NFRD;

- Identification the eligible project ideas for NFRD and/or EU Programs;
- Increased knowledge base of participants concerning project cycle management and project development process methodology.

Between the training sessions, assistance in the creation of regional and cross-border partnerships has been offered by the GIZ advisor, the NGO “Contact Nord” and the RDA.

Also, consultations on choosing the right Program and on the initiation of sustainable project ideas for regional development and inter-communal collaboration have been provided.

- *Capacity Development*

In the period April 4-15, 2011 RDA North in collaboration with GIZ organized a series of regional meetings for identifying the needs of beneficiaries and project ideas, facilitating the collaboration between LPA level I and LPA level II, including information regarding the financial instruments of the ENPI funds and other development partners, such as different EU member states and other funding opportunities in Moldova.

In the period May 18-20, 2011 RDA North with the financial support from GIZ conducted a study visit to the Regional Development Agency North-East in Piatra Neamt, Romania. The purpose of this visit was to contribute to establishing and developing partnerships, strengthen capacities for cross-border cooperation of RDA North and to exchange experience by visiting already implemented projects.

A questionnaire was developed to assess the capacities of the training participants. Based on this questionnaire a report was drafted regarding the actual knowledge level. Starting with the 2nd session, a questionnaire was completed by the participants of the training program regarding the quality and relevance of this event. A respective database was developed and is being permanently updated regarding consultations, creation of partnerships and the development of project ideas.

Planned activities for the next 3 months:

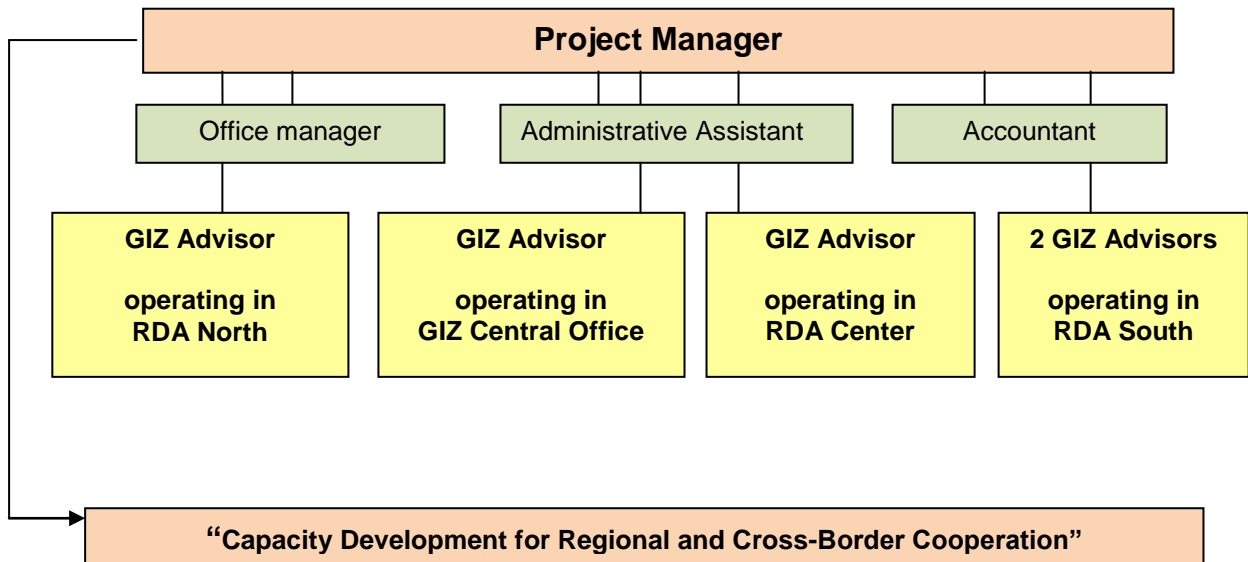
Capacity building

- Provide assistance to MRDC on EU Programmes.
- Identify the needs of beneficiaries from the north of Moldova.

- Inform the beneficiaries regarding NFRD and the EU CBC and TNC Programmes.
- Assistance in partner search and the establishment of sustainable partnerships.
- Implement Training Session III of the training program "Developing projects for EU and NFRD funds".
- Provide assistance in the process of regional development projects.
- Organization of the study visit to Iasi, Romania, in collaboration with the Association "Graduates of the Academy of Public Administration" for MRDC and MLPS.
- Develop a list of service providers (consulting) for RDA North web page.
- Monthly monitoring of the project indicators.

5 ANNEXES

Annex #1 The Organizational Structure of the Projects



Annex #2 Projects' OPERATIONAL PLANS for 2011

Name of pilot-project: Water supply and sewage systems in Duruitoarea Veche village, Costesti commune, Riscani rayon

The project will contribute to:

A. Module results:

1. Collaboration between different levels has improved
2. Investment plans are being implemented
3. Satisfaction with service delivery has improved
4. Inter-communal cooperation has improved
5. Access to women has improved

B. Phase results

1. Integrated development plans
2. Pilot activities are being implemented
3. Changes in planning and organization have occurred
4. Formal cooperation agreements are signed/part of regional investment plan
5. Participants of trainings assess these as helpful

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, Euro	
			1	2	3	4	5	6	7	8	9	10	11	12			
I	TECHNICAL																
1.1	Identify the best technical solution	B1														GIZ	
1.2	Technical drawing W&S Duruitoarea Veche	B1, B2														LPA BONCOM LTD Ecologie Expert LTD	
1.2.1	Company contracted to extend the sewer system design																
1.2.2	Verification of technical design by state services																

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, Euro	
			1	2	3	4	5	6	7	8	9	10	11	12			
1.3	Public procurement															RDA	
1.3.1	Develop tender's book	B2				■											
1.3.2	Tendering	B2					■										
1.3.3	Employment site supervisor	B2						■									
1.4	Construction works															RDA Construction company	130 000
1.4.1	Monitoring of the construction works	B2						■	■	■	■	■	■	■	■		
1.5	Tehcnical evaluation															RDA	
1.5.1	Organization of work of the evaluation, contracting of technical experts	B2											■	■			
1.6	Transfer of ownership												■	■		RDA	
1.6.1	Elaboration of the property transfer contract	B1, B2											■	■			
II	CAPACITY BUILDING																
2.1	Agreements															GIZ	
2.1.1	Joint elaboration and signing of the MoU	B4				■											
2.1.2	Signing of the financial agreements	B4					■										
2.2	Identifying development needs															GIZ, RDA, LPA	
2.2.1	Economic diagnostic of ÎM "Apă Canal Costești"	B3		■	■	■	■										

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, Euro		
			1	2	3	4	5	6	7	8	9	10	11	12				
2.2.2	Workshop " Recommendations for restructuring the company"	B3																
2.3	Elaboration of training program																GIZ	
2.3.1	Develop training program "Implementation and monitoring of WatSan projects"	B5																
2.4	Develop instructional materials																GIZ	
2.4.1	Develop Brochure "Best practices in WatSan project implementation"	B3																
2.5	Training																GIZ	
2.5.1	Workshop for WatSan company employments	B4																
2.5.2	Workshop "WatSan projects implementation and monitoring"	B4																
2.5.3	Workshop " Main challenges in the WatSan sector"	B4																
2.6	Exchange of good practice																GIZ, RDA	
2.6.1	2 stady visits at succesfully WatSan projects	B3																
2.7	Information and awareness campaign to residents																GIZ, LPA Contracted NGO	
2.7.1	Contracted NGO (ToR, agreement)	B2																
2.7.2	Publication of informational and educational materials	B2																
2.7.3	Carrying out of information and awareness campaign	B2																

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, Euro	
			1	2	3	4	5	6	7	8	9	10	11	12			
III	SUPPORT FOR THE SECTOR DEVELOPMENT																
3.1	Regionalization of W&S service															GTZ, Raional PA	
3.1.1	Updating of the investment plan for Riscaniraion	B1															
IV	MONITORING, EVALUATION																
4.1	Consumer survey															GTZ, RDA, contracted NGO	
	Develop baseline study	B2															
4.2	Collecting statistical data															RDA	
4.2.1	Monthly monitoring of the project indicators	B2															

INDICATORS:

I. Output indicators:

- 1.1 2 technical drawing developed
- 1.2 5.1 km water pipeline constructed
- 1.3 2 km sanitation pipeline constructed
- 1.4 # of people trained
- 1.5 # of people informed
- 1.6 # of training and informational materials developed
- 1.7 # of models of documents developed (ex. agreements, tenders book)
- 1.8 # of survey, master plan developed
- 1.9 # of regulatory documents updated

II. Outcomes indicators

- 2.1 470 people have access to potable water
- 2.2 Min 120 householders connected to sanitation system
- 2.3 Consistent quality of drinking water quality standards

III. Impact indicators

- 3.1 W&S Service Consumer Satisfaction
- 3.2 Reducing environmental pollution
- 3.3 Better living conditions
- 3.4 Better conditions for business development

OPERATIONAL PLAN 2010-2012

Name of pilot-project: Construction of water supply in Rosu village, Cahul rayon

The project will contribute to:

A. Module Indicators:

1. Collaboration between different levels has improved
2. Investment plans are being implemented
3. Satisfaction with service delivery has improved
4. Inter-communal cooperation has improved
5. Access for women has improved

B. Phase Indicators:

1. Integrated development plans
2. Pilot activities are being implemented
3. Changes in planning and organization have occurred
4. Formal cooperation agreements are signed/part of regional investment plan

Participants of trainings assess these as helpful

#	Domain of intervention, activity	To which indicator contributes	Time frame																								Responsible	Estimation of costs, Eur
			2010			2011												2012										
			1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24		
I	TECHNICAL																											
1.1	Develop works specification	B2																										
1.2	Public procurement process	B2																									RDA	
1.2.1	Public announcement of the acquisition																											

#	Domain of intervention, activity	To which indicator contributes	Time frame																								Responsible	Estimation of costs, Eur
			2010			2011												2012										
			1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24		
1.2.2	Tender procedure	B2																										
1.2.3	Employment site supervisor	B2																										
1.2.4	Contracting construction company	B2																									RDA	
1.3	Construction works Construction monitoring	B2																									RDA, Construction company	200.000
1.4	Technical evaluation Commissioning of the W&S system	B2																									RDA	
1.5	Transfer of ownership Elaboration of the property transfer contract	B1,B2																									GIZ	
1.5.1	Property transfer agreement to LPA Rosu	B2																									RDA, LPA Rosu	
1.6	Transferring the management service Elaborating Management transfer agreement	B1,B2																									GIZ	
1.6.1	Management transfer agreement to "Apa Canal Cahul"	B2																									LPA Rosu, LPA Cahul, IM ApaCanal Cahul	

MILESTONES**I. Output:**

- 1.1 1 technical drawing developed
- 1.2 12.5 km water pipeline constructed
- 1.3 # of people trained
- 1.4 # of people informed
- 1.5 # of training and informational materials developed
- 1.6 # of models of documents developed (ex. agreements, tenders book)
- 1.7 # of survey, master plan developed
- 1.8 # of regulatory documents updated

II. Outcomes:

- 2.1 3700 people have access to potable water
- 2.2 Consistent quality of drinking water quality standards

III. Impact:

- 3.1 WatSan Service Consumer Satisfaction
- 3.2 Reducing environmental pollution
- 3.3 Better living conditions
- 3.4 Better conditions for business development

OPERATIONAL PLAN 2011

Name of pilot-project: Expanding the integrated solid waste management of the city Soldanesti towards 7 villages from the districts of Soldanesti and Rezina, located in the basin of the Ciorna river

The project will contribute to:

A. Module results

1. Collaboration between different levels has improved
2. Investment plans are being implemented
3. Satisfaction with service delivery has improved
4. Inter-communal cooperation has improved
5. Access for women to public services has improved

B. Phase results

1. Integrated development plans
2. Pilot activities are being implemented
3. Changes in planning and organization have occurred
4. Formal cooperation agreements are signed/part of regional investment plan
5. Participants of trainings assess these as helpful

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, MDL		
			1	2	3	4	5	6	7	8	9	10	11	12				
I	TECHNICAL																	
1.1	Identify the best technical solution Improvements and adjustments Presentation of results and next steps	B1															GIZ	
1.2	Technical drawing of Soldanesti landfill	B1, B2															APL, GIZ, IPS Iprocom	
1.2.1	Contracting the company for technical drawing of landfill																	24 000
1.2.3	Environmental and Technical Expertise of the technical drawing documents																	

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, MDL		
			1	2	3	4	5	6	7	8	9	10	11	12				
1.2.4	GIZ approval of the technical drawing documents																	
1.3	Public procurement																	
1.3.1	Develop tender's book	B2															National expert	3 000
1.3.2	Tendering	B2															RDA Center	
1.3.3	Employment site supervisor	B2																
1.3.4	Procurement of motorized technique and equipment	B2																1.055.330
1.4	Construction works Building partially Soldanesti landfill Building 3 Eco houses Building 54 platforms																RDA Center Construction Company National/international expert	2.988.279
1.4.1	Monitoring construction works	B2															GIZ/RDA Center	
1.5	Technical evaluation		1	2	3	4	5	6	7	8	9	10	11	12				
1.5.1	Organization of evaluation, work by commission and technical experts	B2															GIZ, RDA National expert	3 000
1.6	Transfer of ownership																	
1.6.1	Develop agreement for ownership transferring	B1,B2															GIZ, RDA	3 000

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, MDL	
			1	2	3	4	5	6	7	8	9	10	11	12			
II	CAPACITY BUILDING																
2.1	Agreements																
2.1.1	Signing of the MoU	B4														GIZ, RDA partners	
2.1.2	Signing of the financial agreements	B4														GIZ, RDA	
2.2	Identifying development needs of: enterprise service provider (ME Regia Apa Soldanesti, LPA, RDA)																
2.2.1	Economic diagnostic of ME "Regia Apa Şoldanesti"	B3														GIZ, RDA, Pro Consulting compania	143.550
2.2.2	Workshop " Recommendations for the company"	B3														GIZ, ADR, compania	3 000
2.2.3	Assessment of LPA's management capacity of public services	B3														GIZ, ADR National expert	
2.3	Workshops, trainings															GIZ, experti	
2.3.1	Workshop " Quality of Management of service providers"	B5														GIZ nat/intern expert	18 000
2.3.2	Workshop "Management of public services"	B5	1	2	3	4	5	6	7	8	9	10	11	12	GIZ National expert	18 000	
2.3.3	Workshop "Regionalization of SWM service: issues, challenges"															International / national xperts	
2.4	Manuals, guidelines																

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, MDL		
			1	2	3	4	5	6	7	8	9	10	11	12				
2.4.1	Develop Guide "Institutional development of SWM service providers company"	B3															National/international expert	30 000
2.5	Training																	
2.5.1	Basics on SWM-Regulatory framework	B4															RDA, GIZ National expert 1day	75 000
2.5.2	Elements of SWM	B4															RDA, GIZ Nat.expert 2 days	75 000
2.5.3	Advanced course for landfill	B4															RDA, GIZ Experts 1-2d	75 000
2.5.4	Financial aspects of SWM system	B4															Nat/internat. Expert 1 day	75.000
2.6	Study trips																	
2.6.1	2 study visits at successfully similar projects	B3															RDA, GIZ National/international	50.000
2.7	Information campaign to residents																GIZ, LPA	
2.7.1	Contracted NGO (ToR, agreement)	B2															Contracted NGO	
2.7.2	Publication of informational and educational materials	B2															National expert	
2.7.3	Conducting information campaign	B2															NGO	

#	Domain of intervention, activity	To which indicator contributes	Time frame, 2011												Responsible	Estimation of costs, MDL	
			1	2	3	4	5	6	7	8	9	10	11	12			
III	SUPPORT FOR DEVELOPMENT IN SWM SECTOR																
3.1	Regionalization of SWM service																
3.1.1	Updating the Soldanesti district social-economical development strategy for the investment plan for SWM	B1														RDA, GIZ, LPA	
3.2	Support of improvement of regulation framework															Min. of Environment, MRDC, nat/intern expert	
IV	MONITORING, EVALUATION																
4.1	Consumer survey																
4.1.1	Develop base line study	B2														GIZ, RDA National expert	70 000
4.2	Collecting statistical data															RDA	
4.2.1	Monthly pilot-project indicators monitoring	B2															

INDICATORS:

I. Output indicators:

- 1.1 1 technical drawing developed
- 1.2 3 Eco houses constructed
- 1.3 54 platforms constructed
- 1.4 Partially constructed landfill
- 1.5 # of people trained
- 1.6 # of people informed
- 1.7 # of training and informational materials developed
- 1.8 # of models of documents developed (ex. agreements, tenders book)

- 1.9 # of survey, master plan developed
- 1.10 # of regulatory documents updated

II. Outcomes indicators

- 2.1 14,844 people in eight villages will benefit from the expanded sanitation service
- 2.2 A modern sanitation service will operate in 8 villages located in the basin of the Ciorna river.
- 2.3 Continuous improvement efficiency of service management

III. Impact indicators

- 3.1 Reduction of environmental pollution
- 3.2 Reduction of health risks
- 3.3 Increasing levels of customer satisfaction
- 3.4 Improvement of conditions for business development

OPERATIONAL PLAN 2011

Project title: Improving energy efficiency of Orhei regional hospital

The project will contribute to:

A. Module indicators:

1. Collaboration between stakeholders from different levels has improved
2. Investment plans are being implemented
3. Satisfaction with service delivery has improved
4. Access of women to public services has improved

B. Phase indicators:

1. Integrated development plans designed
2. Pilot activities are being implemented
3. Changes in improvement of planning and organization activity have occurred
4. Formal cooperation agreements are signed/part of regional investment plan
5. Participants of trainings assess these as helpful

#	Domain of intervention, activity	To which indicator contributes	Time frame (months), 2011												Responsible	Estimation of costs, MDL	
			1	2	3	4	5	6	7	8	9	10	11	12			
I	TECHNICAL																
1.1	Technical solution identification															GIZ	
1.1.1	Elaboration of the feasibility study	B1, B2			■	■											
1.2	Elaboration of the project design															GIZ, LPA	
1.2.1	Contracting the company for developing the project design	B1, B2					■	■	■								
1.2.2	Project design verification (by GIZ central office)	B1, B2								■	■						
1.3	Public acquisitions															RDA	
1.3.1	Elaboration of the tender book	B1, B2									■	■					3 000
1.3.2	Tender process development	B1, B2										■	■				

#	Domain of intervention, activity	To which indicator contributes	Time frame (months), 2011												Responsible	Estimation of costs, MDL		
			1	2	3	4	5	6	7	8	9	10	11	12				
1.4	Construction works	B1, B2														RDA Construction company	800 000	
1.4.1	Monitoring of the construction works	B1, B2														GIZ, RDA		
1.5	Technical evaluation of the project implementation																	
1.5.1	Organization of the work for the evaluation team, contracting the technical experts	B1, B2														GIZ, RDA	3 000	
1.6	Property transfer	B1, B2																
1.6.1	Elaboration of the property transfer contract	B1, B2														20 12	GIZ, RDA	3 000
II	CAPACITY BUILDING																	
2.1	Agreements																	
2.1.1	Joint elaboration of the Memorandum of Understanding	B4														GIZ, RDA		
2.1.2	Signing of the financing agreement between GIZ and RDA	B3, B4														GIZ, RDA		
2.2	Identification of the training needs																	
2.2.1	Questionnaires	B5														GIZ, RDA, the company	3 000	
2.2.2	Workshop (presentation of training needs)	B5															5 000	
2.3	Elaboration of training program															GIZ		
2.3.1	Development of the training course „energy efficient management in public institutions”	B5														GIZ	18 000	

#	Domain of intervention, activity	To which indicator contributes	Time frame (months), 2011												Responsible	Estimation of costs, MDL	
			1	2	3	4	5	6	7	8	9	10	11	12			
2.4	Elaboration of instructional materials																
2.4.1	Development of a guideline "Improvement of energy efficiency in public institutions"	B1, B5															30 000
2.5	Training																
2.5.1	Workshop "Energy efficiency in hospitals - exchange of experience"	B5														RDA, GIZ	75 000
2.5.2	Workshop "Energy efficiency in public institutions - exchange of experience"	B5														RDA, GIZ	75 000
2.6	Exchange of experience																
2.6.1	Study visit to a successful implemented project	B5														RDA, GIZ	8 000
2.7	Informational campaigns															GIZ, LPA Contracted NGO	
2.7.1	Contracting a NGO for development of project informational campaigns	B5															
2.7.2	Publication of instructional materials	B5															
2.7.3	Organization of informational and educational activities for end-users	B5															
2.8	Development of energy efficiency management plan	B1, B5															
III	MONITORING&EVALUATION																
3.1	Development of M&E reports															RDA	
3.1.1	Monthly monitoring of the project indicators	B2															

MILESTONES:

I. OUTPUTS:

- 1.11 one feasibility study developed
- 1.12 one project design elaborated
- 1.13 250 persons trained
- 1.14 over 2000 persons informed
- 1.15 four trainings developed and one guideline elaborated
- 1.16 one tender book developed
- 1.17 two reports delivered

II. OUTCOME:

- 2.1 2000 persons benefited of a higher level of service provision
- 2.2 Improved working conditions for the hospital employees
- 2.3 Continuous improvement of the energy efficiency situation of the hospital

III. IMPACTS:

- 3.1 Satisfied residents
- 3.2 Better services provided by hospital employees due to improved working conditions
- 3.3 Bills on energy reduced

OPERATIONAL PLAN 2011

Project title: Energy efficient street illumination system in Tatarauca Veche

The project will contribute to:

- C. Module results
 - 5. Collaboration between stakeholders from different levels has improved
 - 6. Investment plans are being implemented
 - 7. Satisfaction with service delivery has improved
 - 8. Inter-communal cooperation has improved
 - 9. Access of women to public services has improved
- D. Phase results
 - 6. Integrated development plans
 - 7. Pilot activities are being implemented
 - 8. Changes in planning and organization have occurred
 - 9. Formal cooperation agreements are signed/part of regional investment plan
 - 10. Participants of trainings assess these as helpful

#	DOMAIN OF INTERVENTION, Activity	To which indicator contributes	Time frame (months), 2011												Responsible	Estimation of costs, MDL	
			1	2	3	4	5	6	7	8	9	10	11	12			
I	TECHNICAL																
1.1	Technical solution identification	B1, B2														GIZ	
1.2	Elaboration of the project design															GIZ, LPA	
1.2.1	Contracting the company for developing the project design	B1, B2															
1.3	Public acquisitions															RDA	
1.3.1	Elaboration of the tender book	B1, B2															3 000
1.3.2	Tender process development	B1, B2															

#	DOMAIN OF INTERVENTION, Activity	To which indicator contributes	Time frame (months), 2011												Responsible	Estimation of costs, MDL
			1	2	3	4	5	6	7	8	9	10	11	12		
1.4	Construction works														RDA, Construction company	800 000
1.4.1	Monitoring of the construction works	B1, B2													GIZ, GOPA Expert	
1.5	Technical evaluation of the project implementation															
1.5.1	Organization of the work for the evaluation team, contracting the technical experts	B1, B2													GIZ, ADR	3 000
1.6	Property transfer															
1.6.1	Elaboration of the property transfer contract	B1, B2													GIZ, ADR	3 000
II	CAPACITY BUILDING															
2.1	Agreements															
2.1.1	Joint elaboration and signing of the MoU	B4													GIZ, ADR	
2.1.2	Signing of the financing agreement	B4													GIZ, ADR	
2.2	Identification of the optimal legal form of service providing company															
2.2.2	Workshop “Recommendations of setting up the institutional framework of the service provider”	B3, B5													GIZ, ADR, company	3 000
2.2.3	Elaboration of the necessary documents for setting up the enterprise	B3, B4														5 000
2.2.4	Legal registration of the enterprise	B3, B4														

#	DOMAIN OF INTERVENTION, Activity	To which indicator contributes	Time frame (months), 2011												Responsible	Estimation of costs, MDL	
			1	2	3	4	5	6	7	8	9	10	11	12			
2.3	Elaboration of training program															GIZ	
2.3.1	Elaboration of the training module “Efficient street illumination in rural areas of Moldova”	B5														GIZ, GOPA Expert	18 000
2.4	Elaboration of instructional materials																
2.4.1	Development of a practical guide “Ways and modalities of developing sustainable local public services in rural areas of Moldova”	B1, B5															30 000
2.5	Training																
2.5.1	Workshop “Exchange of experience in street illumination”	B5														RDA, GIZ	75 000
2.5.2	Workshop “Exchange of experience in street illumination”	B5														RDA, GIZ	75 000
2.6	Exchange of experiences																
2.6.1	Study visit to successfully implemented projects	B2, B5														RDA, GIZ	8 000
2.7	Informational campaigns															GIZ, LPA Contracted NGO	
2.7.1	Contracting an NGO for informational campaigns development	B2, B5															
2.7.2	Publication of informational materials	B2, B5															
2.7.3	Organization of informational and educational activities for end-users	B2, B5															

#	DOMAIN OF INTERVENTION, Activity	To which indicator contributes	Time frame (months), 2011												Responsible	Estimation of costs, MDL	
			1	2	3	4	5	6	7	8	9	10	11	12			
III	MONITORING&EVALUATION																
3.1	Collection of information														RDA		
3.1.1	Monthly monitoring of the project indicators	B2															

MILESTONES

I. OUTPUTS:

- 1.1 1 project design elaborated
- 1.2 252 lamps installed
- 1.3 No. of people trained
- 1.4 No. of people informed
- 1.5 No. of instructional materials elaborated
- 1.6 No. of model document elaborated
- 1.7 No. of reports elaborated
- 1.8 No. of regulatory documents adjusted

II. OUTCOME:

- 2.1 Over 2000 citizens benefiting of street illumination services
- 2.2 260 households benefiting of street illumination services
- 2.3 The quality of street illumination services corresponds to the technical requirements

III. IMPACTS:

- 3.1 Consumers are satisfied by the delivered service
- 3.2 Acceptable tariffs
- 3.3 The number of accidents during the dark time is reduced
- 3.4 Better living conditions
- 3.5 Better business environment

Name of the domain: Public Procurement

#	Domain of intervention, activity	To which indicator contributes	Time frame, 04.-12.2011 monthly												Responsible	Estimation of costs, Euro	
			4	5	6	7	8	9	10	11	12						
CAPACITY BUILDING																	
	Conducting an assessment of the RDA procurement specialists, based on specific questionnaires															GIZ, GDRD, RDA	
	Determining of Training Topics in PP Aria and development of training program in PP															GIZ, GDRD, RDA	
	Organizing 3 regional workshops with subject regarding Working Group activity from the context of cooperation agreement between GIZ and GDRD in the aria of PP															GIZ, GDRD, RDA	20.000.00
	Organizing 3 regional workshops on developing of the procurement plans															GIZ, GDRD, RDA	20.000.00
	To support GDRD in the preparation, implementation and documentation of one combined training session on documentation procedure of procurement related list of contracts, record and documentations															GIZ, GDRD, RDA	7.000.00
TECHNICAL																	
	Preparation of draft of cooperation agreement between GDRD and GIZ which is necessary for public procurement process															GIZ, GDRD	
	To provide the instruction guide for the Working Group from the context of Cooperation Agreement															GIZ, GDRD, RDA	
	To provide the instruction guide for internal audit with quantitative and qualitative indicators															GIZ, GDRD	

#	Domain of intervention, activity	To which indicator contributes	Time frame, 04.-12.2011 monthly												Responsible	Estimation of costs, Euro	
			4	5	6	7	8	9	10	11	12						
	To improve updating of guide for public procurement															GIZ, GDRD	
	To provide minutes of monitoring and supervising of all steps of the Public Procurement Process															GIZ	
	Conducting of Public Procurement Process for GIZ Projects															GIZ, GDRD	
EVALUATION																	
	Evaluation of Public Procurement Process															GIZ, GDRD	

CAPACITY BUILDING	
TECHNICAL	
EVALUATION	

OPERATIONAL PLAN for 2011

Name of the domain: Public Property Management

	Activity	2011												Responsible	Estimation of costs, Euro	
		1	2	3	4	5	6	7	8	9	10	11	12			
1.	Find out the needs of the LPAs regarding public assets managements	■	■												GIZ Advisers, RDAs	
2.	Prepare a 2-day workshop to discuss possible ways to improve public assets management by the LPAs (LPAs, RDA, MRDC, Public Property Agency, National Agency of Land Relations and Cadastre) in South region			■	■										GIZ, RDA South	3000
3.	Hold a 2-day workshop to discuss possible ways to improve public assets management by the LPAs (LPA, RDA, MRDC, Public Property Agency) in South region					■									GIZ, RDA South	
4.	Analyse workshop outcomes and prepare action plan for project partners					■									GIZ, RDA South	
5.	Implement action plan						■	■	■	■	■	■			GIZ, National Public Property Agency, LPAs	5000
6.	Evaluation												■	GIZ		

CAPACITY BUILDING ■

Annex #3: The decision of the rayon council of Orhei on the creation of the Implementation Committee and motorization of the implementation for the project "Improving energy efficiency of Orhei regional hospital"



REPUBLICA MOLDOVA
CONSILIUL RAIONAL ORHEI



PREȘEDINTELE RAIONULUI ORHEI

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E-mail: cr_orhei@yahoo.com., http://www.orhei.moldova.md

DISPOZIȚIA

Nr. 039 - 6

din 14 mai 2011

Privind crearea Comitetului de implementare și monitorizarea implementării proiectului „Creșterea eficienței energetice a Spitalului raional Orhei”

În conformitate cu art. 53 al. 2 și art. 54 al. 1, 2 din Legea nr. 436 din 28.12.2006 privind administrația publică locală, precum și pentru asigurarea funcționării unui sistem de sănătate modern și eficient din punctul de vedere al costului,

DISPUN:


1. Se instituie Comitetul de implementare și monitorizare a implementării proiectului „Creșterea eficienței energetice a Spitalului raional Orhei” în următoarea componență:
 - Sergiu Muravschi – Vicepreședintele raionului, președinte
 - Gheorghe Știrbu – șeful Direcției Construcții, Consiliul raional Orhei
 - Stela Pasaniuc – specialist în atragerea investițiilor, Secția Economie, Consiliul raional Orhei
 - Elena Palanciuc – Director, IMSP Spitalul raional Orhei
 - Mihail Cazachevici – Șeful sectorului tehnic și gospodăresc, IMSP Spitalul raional Orhei
 - Eduard Ungureanu – specialist în elaborarea, implementarea și monitorizarea proiectelor, ADR Centru
 - Constantin Enciu – consultant al Agenției de Cooperare Internațională a Germaniei.
 - Elena Rusu – medic, reprezentantul ONG „Sănătatea familiei”
 - Constantin Mînăscuță, consultant, Secția Investiții Capitale și Administrarea Proprietății de Stat, Ministerul Sănătății


2. Comitetul de implementare și monitorizarea implementării proiectului „Creșterea eficienței energetice a Spitalului raional Orhei”:

2.1. va facilita buna implementare a proiectului nominalizat:

- 2.2. va convoca, la necesitate, și alți specialiști în domeniu;
 - 2.3. va asigura transparență în activitățile proiectului;
 - 2.4. va promova rezultatele proiectului la nivel regional și național.
3. Comitetul de implementare și monitorizarea implementării proiectului „Creșterea eficienței energetice a Spitalului raional Orhei” se va întruni ori de câte ori va avea nevoie, dar nu mai rar decât o dată în trimestru.
4. Se stabilește că, în caz de eliberare din funcțiile deținute a persoanelor responsabile, funcțiile vor fi exercitate de persoanele nou-de desemnate în posturile vacante, fără emiterea unei noi dispoziții.
- Controlul îndeplinirii dispoziției date mi-l asum.

Președintele raionului  Andrei Globa

Contrasemnat:
Sergiu Caraman 
Secretar Consiliul Raional Orhei

Igor Țurcan 
Jurist-consult

E. Palanciuc 
Director IMSP SR Orhei

Annex # 4: The Decision of the rayon council of Tatarauca Veche on the creation of the working commission for the project "Energy efficient street illumination system in Tatarauca Veche"

ФАКС NO. :

АПР. 21 2011 11:07 СТР1

REPUBLICA MOLDOVA
RAIONUL SOROCA
CONSILIUL COMUNAL
TĂTĂRĂUCA VECHЕ



REPUBLICA MOLDOVA
RAIONUL SOROCA
PRIMĂRIA TĂTĂRĂUCA VECHЕ

MD-5138 s.Tătărăuca Vêche,r.Soroca,tel.(251) 48-238,48-236,fax 48-238,48-236,
e-mail:tatarauca_prim@mail.md
Nr. 36 din 28.04.2011

DECIZIE Nr.3/2
din 21 aprilie 2011

Cu privire la constituirea comisiei de lucru la
implimentarea proiectului „Iluminare stradală eficientă
în comuna Tătărăuca Veche”

În baza art.4 din Legea privind descentralizarea administrativă nr.435 din
28.12.2006,art.14(2,c) din Legea privind administrația publică locală
(nr.436-XVI din 28.12.2006),avizului comisiei de specialitate,consiliul
comunal Tătărăuca Veche DECIDE:

- 1.Se constituie comisia de lucru la implimentarea eficientă și monitorizarea proiectului
„Iluminare stradală eficientă în comuna Tătărăuca Veche în următoarea componență:
Raischi Liviu,primarul comunei -președinte
Dorogan Valeriu,consilier în consiliul raional
Enciu Constantin,consultant de proiect
Moscalciuc Vasile,consilier în consiliul local
Herța Valeriu,consilier în consiliul local
Popescu Ion,specialist pentru reg. regimului funciar
Puica Petru,professor
Vition Vasile,președinte AO
Sîrbu Irina,secretarul consiliului local
Bîndiu Constantin,specialist în monitorizarea proiectelor ADR Nord
Cebotari Pavel,președintele SRL"Oclanda-Agro"
- 2.Comisia v-a facilita și monitoriza implimentarea proiectului,va organiza diferite evenimente
conform planului operațional
- 3.Controlul executării prezentei decizii se pune în sarcină primarului comunei Dnul Liviu
Raischi

Președintele ședinței
Secretar



Artin. Angela
Irina Sîrbu