



# 11th Progress Report

of GIZ Project  
'Modernization of Local Public Services  
in the Republic of Moldova'

Reporting Period: 1 June – 30 September 2014

October 2014  
Chisinau, Republic of Moldova

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# EXECUTIVE SUMMARY

Since 2010, GIZ has been working to implement the project 'Modernization of Local Public Services in the Republic of Moldova' (MLPS) under the commission of the German Ministry for Economic Cooperation and Development (BMZ).

The institutional counterpart of MLPS is the Ministry of Regional Development and Construction (MRDC), while the main implementing bodies are the three Regional Development Agencies (RDAs).

The primary beneficiaries of MLPS are the citizens of the Local Public Administrations (LPAs) in the three Socio-Economic Development Regions of Moldova.

The overall project implementation timeframe is set for the period January 2010 – December 2015.

The overall objective of the project is to improve the conditions for local public service delivery in the Republic of Moldova through the support of regional and local actors in linking local needs with regional and national priorities.

MLPS covers two areas of intervention:

- **Intervention Area 1 – Local Public Services**  
Support to RDAs and LPAs in planning, developing, implementing and managing pilot projects for the improvement of local public services.
- **Intervention Area 2 – Regional Planning and Programming**  
Support to RDAs and LPAs in regional sector planning and programming.

Apart from its institutional counterparts, MRDC and the RDAs, the main partners of the project are:

- Ministry of Environment;
- Ministry of Economy;

- Academy of Public Administration;
- State Chancellery;
- Energy Efficiency Agency;
- Regional Development Councils;
- LPAs of the 1st level (mayoralities) and LPAs of the 2nd level (rayons);
- Congress of Local Authorities of Moldova (CALM).

The current budget of the MLPS project is EUR 26.7 million.

MLPS is financed by the following donors:

- Government of Germany (EUR 15.5 million);
- Government of Sweden (SEK 50 million – EUR 5.5 million);
- Government of Romania (EUR 700,000);
- European Commission (EUR 5 million).

Complementary to MLPS, BMZ commissioned the project 'Fund for Regional Development in the Republic of Moldova' at the end of 2012, which provides financial support for the implementation of a number of pilot projects aimed at improving local public service delivery in different sectors: Water Supply and Sanitation (WSS), Solid Waste Management (SWM), and Energy Efficiency (EE) in Public Buildings. The current budget of the 'Fund for Regional Development' project is EUR 6.9 million.

During the reporting period from 1 July to 20 September 2014, the 'Modernization of Local Public Services' project increased its cooperation with another potential donor – the Swiss Agency for Development and Cooperation – within the context of WSS services improvement measures promotion.

During the third quarter of 2014, MLPS has successfully carried out various activities in both areas of intervention.

Within the **Local Public Services** intervention area, MLPS collaborated with many of the above-mentioned partner institutions, through the three RDAs, with the aim of supporting various level I LPAs from seven districts ('rayons') in the implementation of the following pilot projects:

- Improving Water Supply and Sanitation Services in Cahul and Riscani rayons;
- Improving Solid Waste Management in Soldanesti, Rezina and Floresti rayons;
- Improving Energy Efficiency in public buildings and street lighting in Soroca and Orhei rayons.

Two other new pilot projects are in the process of being launched:

- Water Supply and Sanitation in the rayon of Leova (for which EUR 2.58 million have been earmarked for investment purposes via the project 'Fund for Regional Development');
- Energy Efficiency for the rayon hospital of Nisporeni (for which EUR 0.98 million have been earmarked for investment purposes via the project 'Fund for Regional Development').

The pilot projects are being implemented under the model for efficient and effective service delivery and are supported by MLPS in the following areas:

- Local strategic planning and programming (support in preparing the respective chapter of rayon socio-economic development strategies and local development plans);
- Upholding the spirit of community participation via information campaigns and raising the awareness of citizens as clients of local public services;
- Implementation of measures to improve infrastructure in the three sectors;

- Strengthening the capacity of the service providers in the three sectors;
- Promotion of inter-municipal cooperation (IMC) for the regional provision of public services in the three sectors.

During the reporting period, MLPS registered progress in implementing the planned activities. In close cooperation with MRDC, RDAs and relevant LPAs, MLPS provided assistance in reviewing the memoranda of understanding, logical frameworks, risk logs, as well as the implementation plans for each pilot project, according to the efficient public service model and results-based monitoring and evaluation (RBM) perspective. Also, a report on assessing the current situation in the management of public property, a guide for the public property registration and management, as well as a practical guide on development of district (rayon) socio-economic strategies were developed and presented to MRDC.

In terms of strategic planning and programming, in close cooperation with the rayon councils and RDAs, the socio-economic development strategies were harmonised by incorporating the SWM chapter (in Soldanesti rayon), the WSS chapter (in Leova rayon), and the EE in public buildings sub-chapter (in Soroca, Orhei and Nisporeni rayons). Also, the feasibility studies, which present the optimal solutions for improving WSS services in Cahul and Riscani rayons, were finalised.

In terms of promoting IMC, the major achievements include the founding of two common service providers for solid waste management as joint stock companies by 12 LPAs from Floresti rayon and 24 LPAs from Soldanesti rayon.

In terms of service providers' capacity development, MLPS signed a cooperation agreement with the national association 'Moldova Apa Canal' (AMAC) and launched a capacity development programme for 32 municipal service

providers. Also, the Chamber of Commerce and Industry (CCI) in cooperation with MLPS initiated the 7th training for the European Energy Manager (EUREM), an exclusive edition for the 32 rayon energy managers.

### **Main challenges faced by Intervention Area 1 (IA1) – Local Public Services during the reporting period:**

Although certain achievements were recorded within IA1, the project also faced several challenges during the reporting period, including:

- Transferring and strengthening the ownership of pilot projects, as well as clear division of roles and responsibilities between local and regional partners during the implementation of the pilot projects;
- Low number of bids and poor quality of technical documentation prepared by the LPAs, resulting in delays in the approval of the public procurement documentation package;
- Lack of synchronisation of the national standards and regulations with the relevant European standards;
- Splitting the initial pilot project for SWM service improvement into two pilot projects – ‘Improving SWM services in Soldanesti and Rezina and ‘Improving SWM services in Floresti – to be consistent with sector regional planning and programming, creating the need to adjust planned activities;
- Financial coverage uncertainty (from the National Fund for Regional Development, NFRD) for the sorting and transfer stations in Floresti rayon as well as the Parcani SWM regional centre;
- Implementation of operated amendments in the national legislation regarding the establishment of a new form of IMC, the inter-municipal enterprise.

Details on these activities are presented in the relevant chapters of this report.

Within the **Regional Planning and Programming** intervention area, MLPS has continued to provide support to all parties involved, with a view to improving regional sector planning and programming in the fields of WSS, SWM, EE in public buildings and Regional and Local Roads (RLR).

With support from MLPS and in close cooperation with MRDC, RDCs and RDAs, the participatory process of drafting the 11 regional sector programmes (RSPs) in the four sectors and three regions was completed during the reporting period. The RSPs in the EE, SWM and WSS sectors have been approved by the RDCs and are currently being implemented.

In the field of SWM, significant progress has been made in identifying three possible project concepts (PPCs). Three (gender mainstreamed) feasibility studies (FSS) and environmental impact assessments (EIAs) in the three SWM areas have been developed. Also, the sites for a regional landfill and two transfer stations have been identified for the SWM area in the South Region (Cahul, Taraclia and Cantemir).

In the field of EE, 33 PPCs have been developed, reviewed and submitted to MRDC, and 13 PPCs have been recommended for further development to the viable project concept (VPC) stage.

In the field of RLR, three draft RSPs have been developed. The methodology, cells and road corridors were discussed with the MRDC as well as the Ministry of Transport and Road Infrastructure (MTRI).

In the field of WSS, RSPs for the three regions were approved by RDC North, Centre and South.

In accordance with the MRDC decision dated 28 August 2014, inter-ministerial committees responsible for assessing PPCs related to the four sectors were created in each region. They initiated a dialogue with representatives of the donor

community with the goal of promoting PPCs and attracting funds for their implementation under the auspices of the MRDC.

At this stage, best practices and lessons learned were incorporated into the interim regional sector planning review as well as the draft project development pathway.

In the area of complementary private sector support, MLPS, in close cooperation with the Chamber of Commerce and Industry, launched a programme aimed at the capacity development of CCI representatives in local areas.

Regarding the interdisciplinary aspects of IA2, the project supporting media coverage of regional development activities, provided by the Association of Independent Press (API), was implemented. The capacity development of MRDC and RDA representatives in the area of communication on regional development issues continued. Also, MLPS began to assist in revising the monitoring and evaluation (M&E) system in regional development from the RBM perspective. In the field of cross border cooperation (CBC), proposals have been developed to adjust the internal rules of the institutions responsible for the management (State Chancellery) and control (Ministry of Finance) of the CBC programmes 2014-2020, in accordance with the EC Regulation on the common rules for the administration of programmes funded by the European Neighbourhood Instrument (ENI). At the same time, support to the Academy of Public Administration (APA) in strengthening the regional development and leadership development courses in public administration and the trainers of these courses has continued.

**Main challenges faced by Intervention Area 2 (IA2) – Regional Planning and Programming during the reporting period:**

The process of developing the RSPs has been characterised by a relatively high level of participation and public consultation, as well as effective collaboration at the local, regional and national levels and between the involved ministries. The initial commitment of the partners deepened during the regional sector planning and programming process, progressing from a largely 'reactive' to a 'participatory' commitment.

However, certain challenges were observed during the implementation of the IA2 activities, including:

- Identification of various proposals by RSPs for necessary reforms towards framework conditions more conducive to coherent and coordinated implementation, requiring a substantial increase in structured policy dialogue within and between the involved line ministries and national agencies;
- Implementation of RSPs requiring medium-term financial planning within a more strategic approach, both in relation to existing national funds as well as the support provided by Moldova's development partners;
- Limited technical assistance by MLPS for the development of all identified project concepts in all four sectors;
- Requirement by the institutional framework of a systematic approach in order to ensure the sustainable implementation of projects from the SWM, RLR and WSS sectors.

Finally, following the recommendations of the MLPS project medium-term monitoring mission during the reporting period, adjustments were made in the project's results model for both intervention areas, and the decision was made to create the **Policy Advisory Unit**.



# ABBREVIATIONS AND ACRONYMS

<b>ADA</b>	Austrian Development Agency
<b>AEE</b>	Agency for Energy Efficiency
<b>ALRC</b>	Agency of Land Relations and Cadastre
<b>AMAC</b>	Moldovan Water Supply Association
<b>APA</b>	Academy of Public Administration
<b>BMZ</b>	German Ministry of Economic Cooperation and Development
<b>CCI</b>	Chamber of Commerce and Industry
<b>CD</b>	Capacity Development
<b>CM</b>	Community Mobilisation
<b>CPA</b>	Central Public Administration
<b>CPSS</b>	Complementary Private Service Support
<b>EE</b>	Energy Efficiency
<b>EIA</b>	Environmental Impact Assessment
<b>ENI</b>	European Neighbourhood Policy
<b>ENPI</b>	The European Neighbourhood Partnership Instrument
<b>FS</b>	Feasibility Study
<b>GIZ</b>	German Development Cooperation through Deutsche Gesellschaft für
<b>GOPA</b>	Gesellschaft für Organisation, Planung und Ausbildung (Consulting Group)
<b>GPS</b>	Global Positioning System
<b>IA</b>	Intervention Area
<b>IMC</b>	Inter-municipal cooperation
<b>INV</b>	Investment measures
<b>JSC</b>	Joint Stock Company
<b>LCC</b>	Local Citizens Committee
<b>LPA</b>	Local Public Administration
<b>LPP</b>	Local planning and programming
<b>LPS</b>	Local Public Services
<b>LSC</b>	Local Steering Committee

<b>MDL</b>	Moldovan Lei
<b>MDRC</b>	Ministry of Regional Development and Construction
<b>ME</b>	Municipal Enterprise
<b>M&amp;E</b>	Monitoring and Evaluation
<b>MoEnv</b>	Ministry of Environment
<b>MoU</b>	Memorandum of Understanding
<b>PPC</b>	Possible Project Concept
<b>R(S)WG</b>	Regional (Sector) Working Group
<b>RBM</b>	Results Based Monitoring
<b>RC</b>	Rayon Council
<b>RDA</b>	Regional Development Agency
<b>RDC</b>	Regional Development Council
<b>RLR</b>	Regional and local roads
<b>RM</b>	Republic of Moldova
<b>RPP</b>	Regional Planning and Programming
<b>RSP</b>	Regional Sector Programme
<b>SEDS</b>	Socio-Economic Development Strategy
<b>SIADR</b>	Informational System for RDAs
<b>SWM</b>	Solid Waste Management
<b>TA</b>	Technical Assistance
<b>ToR</b>	Terms of Reference
<b>ToT</b>	Training of Trainers
<b>USAID</b>	United States Agency for International Development
<b>VPC</b>	Viable Project Concept
<b>WG</b>	Working Group
<b>WSS</b>	Water Supply and Sanitation



# INTERVENTION AREA 1. LOCAL PUBLIC SERVICES

## *Progress Review*

This chapter concerns the progress made in achieving various results within **Intervention Area 1 – Local Public Services** following project indicators and monitoring the achievement of planned milestones. These are elaborated based on the assumption that the planned activities will lead to progress in reaching the IA1 specific objective: ***‘The Local Public Authorities effectively cooperate and manage the improvements of local public services in the selected communities in pilot rayons’.***

The progress in reaching this specific objective is measured using the main success indicators presented below:

### **Success indicators for IA1:**

- Indicator 1: 25 planned pilot measures for the improvement of local public services are being implemented in the three project priority sectors (Baseline: 2010: 0; Verification source: Implemented financing agreements);
- Indicator 2: Local public authorities signed 70 formal agreements for the joint delivery of local public services in the three project priority sectors (Baseline: 2010: 0; Verification source: Cooperation agreements);
- Indicator 3: In 35 communities, 50% of implemented measures in the three project priority sectors have improved women's access to local public services (Baseline: 2010: 0; Verification source: Representative survey in 10 communities).

This information relates to the timeframe 1 June 2014 to 30 September 2014 and to

all the milestones in the 3 sectors (WSS, SWM and EE) and mostly targets the selected communities in the following pilot rayons:

1. Improving Water Supply and Sanitation in communities from Cahul, Riscani and Leova rayons.
2. Improvement of Solid Waste Management Services in Soldanesti, Rezina and Floresti rayons.
3. Improvement of Energy Efficiency in street lighting and public buildings in Soroca, Orhei and Nisporeni rayons.

During the process of achieving the milestones, the MLPS project takes the opportunity to share the experience gained and lessons learned. The activities planned and conducted, as well as the set milestones were designed in a gender-responsive manner, and the prepared documents are gender mainstreamed.

The results oriented model of reporting offers a way to focus activities and milestones along the following pattern:

- Local public authorities effectively cooperate and manage the improvements of local public services;
- Men and women in the MLPS pilot project areas utilise new or improved services;
- Local public authorities and service providers in MLPS pilot project areas effectively deliver services to their inhabitants;
- Implemented investment measures have reduced environmental pollution in MLPS pilot project areas;
- Best practices and lessons learned for scaling up have been

disseminated internally and externally;

- Access of men and women to quality and affordable public services in MLPS pilot project areas has improved;
- Local public authorities are managing public assets in a sustainable manner.

All pilot projects benefit from a five-dimensional support structure where each dimension connects to specific results, leading to the effective and efficient provision of local public services. (Figure 1)

Figure 1. Local Public Service Improvement Model




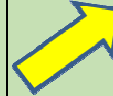
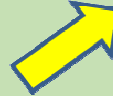
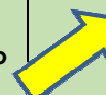


## Overview of progress achieved in IA1 during the period 1 June – 30 September 2014

Activity Area/ IA1 Pilot Project		LPP	IMC	INV	CD	CM	Total
WSS Cahul	Overall rating of progress 1 June-30 September	3	2	2	3	3	3
	Estimated % of overall implementation (2010-2015)	85%	25%	40%	45%	60%	51%
WSS Riscani	Overall rating of progress 1 June-30 September	3	3	2	3	2	3
	Estimated % of overall implementation (2010-2015)	60%	10%	53%	35%	45%	41%
WSS Leova	Overall rating of progress 1 June-30 September	3	N/A	N/A	N/A	N/A	N/A
	Estimated % of overall implementation (2010-2015)	20%	0%	0%	0%	0%	20%
SWM Soldanesti and Rezina	Overall rating of progress 1 June-30 September	3	3	3	3	2	3
	Estimated % of overall implementation (2010-2015)	80%	80%	75%	60%	35%	66%
SWM Floresti	Overall rating of progress 1 June-30 September	4	4	3	3	2	3

	Estimated % of overall implementation (2010-2015)	5%	80%	45%	35%	40%	41%
EE Tatarauca Veche	Overall rating of progress 1 June-30 September	3	3	4	3	3	3
	Estimated % of overall implementation (2010-2015)	35%	60%	100%	80%	90%	73%
EE Orhei	Overall rating of progress 1 June-30 September	2	N/A	2	3	2	2
	Estimated % of overall implementation (2010-2015)	10%	N/A	45%	75%	25%	39%
EE Nisporeni	Overall rating of progress 1 June-30 September	N/A	N/A	2	N/A	N/A	N/A
	Estimated % of overall implementation (2010-2015)	0%	N/A	25%	0%	0%	25%
TOTAL	Overall rating of progress 1 June-30 September	3	3	3	3	2	3
	Estimated % of overall implementation (2010-2015)	37%	43%	48%	41%	37%	44%







## Results and milestones achieved during the period 1 June – 30 September 2014 in IA1

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
WSS CAHUL												
Overall rating of progress 1 June – 30 September	3 Minor deviation		2 Significant deviation		2 Significant deviation		3 Minor deviation		3 Minor deviation		3 Minor deviation	
Planned milestones	• Finalise Feasibility Study (FS) on the aggregation of WSS services in Cahul. • Collect and present best practices and lessons learned in developing FSs at national and regional levels.		• Make four IMC participation decisions , and sign one agreement with four LPAs.		• Launch tenders for capital investment.		• Develop Terms of Reference (ToR) for training materials and contract experts.		• Organise awareness campaign on the need to use tap water (with emphasis on gender) in Cahul.			
Progress towards achievement of milestones	• The FS on the aggregation of Cahul WSS services was completed. The final version of the FS was submitted to the Working Group (WG) for presentation and acceptance by the Cahul Rayon Council (RC). • Conceptualisation of a booklet on the		• Support for four LPAs in Cahul (Cahul city, Manta commune, Crihana Veche village and Rosu village) in institutionalising cooperation in Cahul's WSS service was initiated (ToR developed, experts contracted).		• The procurement process was initiated by publishing a bidding notice for the construction of the sewerage system in Rosu village. • ToR for preparing specifications and technical documentation for the water pipe from Cahul from Giurgiulești were developed.		• The concept and ToR for contracting experts responsible for drafting the six modules of the action plan on capacity building of the service operators from WSS was developed. • On 16.09.2014 a cooperation agreement was signed between the MLPS project and AMAC		• The final conference summarizing the results of the awareness campaign was organised. The event was attended by representatives of 32 level I and II LPAs in Cahul, project partners, representatives of educational institutions, environmental NGOs, local and regional publications of donors and other			

	<p>presentation of good practices and lessons learned during development of the FS in WSS was initiated.</p> <ul style="list-style-type: none"> <li>• The process of updating local development plans and harmonisation with the SEDS of Cahul rayon, WSS chapter, was initiated (ToR developed, experts contracted).</li> <li>• On 18 September, the report on the implementation of the WSS chapter of the Cahul SEDS was presented.</li> </ul>			<p>on granting financial support to provide training for WSS operators. In cooperation with AMAC, three training modules in accounting/finance for WSS operators were developed and implementation was initiated.</p> <ul style="list-style-type: none"> <li>• The first module was launched on 16.09.2014 – 'The programme of continuous professional training of accountants and economists, members of Moldova Apa-Canal, in Financial Reporting Information Standards (IFRS)' – for the first 16 representatives of WSS operators.</li> </ul>	<p>stakeholders, for a total of 80 participants, including 35 men and 45 women. The main purpose of the campaign was to increase public awareness of the benefits of a modern water supply and sewerage system, with information organised to target different groups: men and women, students and youth, public employees, economic agents, the elderly, etc. The campaign was promoted through several products, such as 150 posters, 400 calendars, five street banners in Cahul, one web banner located on multiple web sites, 2,000 leaflets, 1,360 shirts and hats with the slogan of the campaign, 20,000 consumer ABCs of drinking water, two articles and a video showing the difference between the use of water from wells and a piped water network. The campaign reached approximately 30,000 people in 32 LPAs in Cahul, with 15,000 informed directly and another 15,000 informed indirectly (media sources, promotional materials, web sites).</p>	
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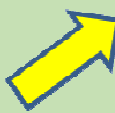
Estimated % of overall implementation (2010-2015)	85%	25%	40%	45%	60%	51%
Challenges/risks	<p>Request from Cahul LPA to include in the FS the expansion of the water pipe to Giurgiulești (to provide drinking water to the Giurgiulești Free Economic Zone) and a more detailed option, Cluster D, including water supply for Vulcănești district, led to delays in the presentation of the FS.</p>	<ul style="list-style-type: none"> <li>• The process may be delayed if the LPAs cannot reach a unanimous decision to be part of the regional WSS service in Cahul.</li> </ul>	<ul style="list-style-type: none"> <li>• Finishing technical documentation for additional investment measures took more time because of the poor quality of documents submitted by the LPA.</li> <li>• The construction department of GIZ's head office in Germany requested that the South RDA temporarily stop all proceedings relating to the publication of the notice on Drinking Water Treatment Station in Cahul, in order to allow the experts to conduct assessments of the station's rehabilitation and intervention in the context of the German Government through KfW bank with the possibility of funding the construction of a new plant.</li> <li>• The tender announcement on construction of the sewerage system in the village of Rosu has been published repeatedly due to the low number of offers (two offers were made; the law requires at least three).</li> </ul>	<ul style="list-style-type: none"> <li>• Possible changes in the management structure of the water channel operator in Cahul may delay implementation of the action plan for capacity building of employees of the WSS operator.</li> <li>• Identification of experienced consultants.</li> <li>• Agreeing on a methodology for capacity building of WSS service operators.</li> </ul>	<ul style="list-style-type: none"> <li>• The revised Memorandum of Understanding (MoU) based on the MLPS Efficient Public Service Model has not yet been signed between MLPS and partners, and some activities could be implemented with delay.</li> <li>• Meetings of the Local Citizens Committee of Rosu can only take place once the construction of the village's sewerage starts.</li> </ul>	









Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens’ engagement in improving local public services		Average rating	
WSS Riscani												
Overall rating of progress 1 June – 30 September	3 Minor deviation		3 Minor deviation		2 Significant deviation		3 Minor deviation		2 Significant deviation		3 Minor deviation	
Planned milestones	• Start the updating/adjusting process of the WSS local plans of 15 LPAs from Riscani rayon (Prut cluster) to the Riscani rayon SEDS. • Complete and accept FS on the development of WSS services in Riscani rayon (Prut cluster).		• Develop ToR for assisting 15 LPAs in IMC institutionalisation. .		• Initiate public tender procedure for procurement of construction and installation works of the wastewater treatment plant in Costești town. • Initiate public tender procedure for procurement of construction works for the sewerage networks in Duruitoarea Veche village. • Initiate public tender procedure for procurement of construction works for the sewerage networks in Costesti town. • Perform public tender for the acquisition of specialised equipment for the operational needs of the service provider ME		• Develop ToR for the implementation of the WSS providers’ CD Action Plan. • Develop ToR for implementing the IT System Management Software for the ME ‘Apa Canal Costesti’. • Improve operational capacity of the IM ‘Apa Canal Costești’ with special equipment and vehicles.		• Develop ToR for conducting the awareness-raising campaign. • Develop ToR for conducting a baseline study and satisfaction survey on WSS services. • Organise one working meeting of the Local Citizens Committee (LCC). • Organise one site visit to the project of improved WSS services in Costești. Disseminate experience by other LPAs. • Complete satisfaction survey on WSS services. • Complete baseline study on the population’s availability to receive centralised sewerage services.			

			'Apa-Canal Costesti' .			
<b>Progress towards achievement of milestones</b>	<ul style="list-style-type: none"> <li>• The updating/adjusting process of the WSS local development plans of 15 LPAs in Riscani rayon has been initiated (ToR developed, experts selected).</li> <li>• The FS on the development of WSS services in Riscani rayon was completed. The final version of document is being translated from English into Romanian.</li> </ul>	<ul style="list-style-type: none"> <li>• Elaboration of the Institutionalising Plan of the WSS regional operator was initiated. ToR for assisting the 15 LPAs in IMC institutionalising were developed, and experts were selected.</li> </ul>	<ul style="list-style-type: none"> <li>• Public tenders for the purchase of construction and installation services for the wastewater treatment plant and sewerage network in Costesti town and sewerage networks in Duruitoarea Veche village have been announced. The deadline for submission of bids is 11.11.2014.</li> <li>• Tenders for procurement of the specialised equipment for the operational needs of the ME 'Apa Canal Costesti' were carried out, and contracts for the acquisition of goods (one mobile electrical generator, one mobile dirty water pump, one welding machine, one bulldozer excavator, one pickup truck, one vidanja tank) were completed.</li> </ul>	<ul style="list-style-type: none"> <li>• ToR for contracting experts for development of training modules according to WSS providers' CD Action plan were developed.</li> <li>• ToR for implementing the IT System Management Software for the ME 'Apa Canal Costesti' were developed and approved. The acquisition procedure has been initiated.</li> <li>• A request for bids on the purchase of office furniture for ME 'Apa-Canal Costesti' was drafted.</li> </ul>	<ul style="list-style-type: none"> <li>• ToR for the awareness raising campaign on WSS services were developed and coordinated with RDA North and Riscani RC.</li> <li>• ToR for conducting a baseline study and satisfaction survey on WSS services were developed.</li> <li>• One working meeting of the Local Citizens Committee (LCC) took place.</li> <li>• One study visit to the project on improving WSS services in Costesti commune, organised jointly with the Academy of Public Administration, was held. The experience of project implementation was disseminated to 18 representatives of LPAs from RM.</li> <li>• Two informational materials about the project were disseminated through regional and national media.  <a href="http://adnord.md/libview.php?l=ro&amp;idc=195&amp;id=2154">http://adnord.md/libview.php?l=ro&amp;idc=195&amp;id=2154</a> ;  <a href="http://ziarulnational.md/satul-bogatani/">http://ziarulnational.md/satul-bogatani/</a></li> </ul>	

Estimated % of overall implementation (2010-2015)	60%	10%	53%	35%	45%	41%
Challenges/risks		The launching of the IMC has been delayed due to the necessity of ensuring synchronisation with the recommendations of the FS.	<ul style="list-style-type: none"> <li>The tender for procurement of the specialised equipment has been cancelled and reorganised repeatedly due to the inadequate quality of bids submitted.</li> </ul>	<ul style="list-style-type: none"> <li>The development of the ToR for implementing the IT System Management Software has been delayed due to difficulties in identifying and contracting an IT expert for developing the technical specifications.</li> </ul>	<ul style="list-style-type: none"> <li>Currently, the revised MoU around the local public service model (five pillars) between MLPS and partners has not been signed, and the implementation of some activities could be delayed.</li> <li>Conducting the baseline study and satisfaction survey on WSS services has been transferred to the fourth quarter in connection with extending the implementation term of investments in WSS infrastructure.</li> </ul>	

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens’ engagement in improving local public services		Average rating	
WSS Leova												
Overall rating of progress 1 June – 30 September	3 Minor deviation											
Planned milestones	• Update WSS chapter of the SEDS for Leova Rayon and seek approval by Leova RC.											
Progress towards achievement of milestones	• The updating process of the WSS chapter of SEDS for Leova rayon has been concluded. The final version of the document was sent to the WG for presentation and approval at a meeting of Leova RC. The respective meeting took place on 25 September, where the WSS chapter for the Leova rayon SEDS was approved.											



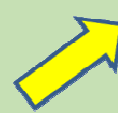
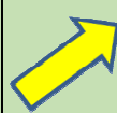

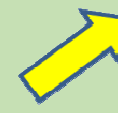
Estimated % of overall implementation (2010-2015)	20%	0%	0%	0%	0%	20%
Challenges/risks	<ul style="list-style-type: none"> <li>Currently, the revised MoU based on the MLPS Efficient Public Service Model has not been signed between MSPL and partners, and the implementation of some activities could be delayed. Also, the pilot project's implementation plan is in the process of development and approval.</li> </ul>					

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
SWM SOLDANESTI, REZINA												
Overall rating of progress 1 June – 30 September	3 Minor deviation		3 Minor deviation		3 Minor deviation		3 Minor deviation		2 Significant deviation		3 Minor deviation	
Planned milestones	• Develop and approve SWM chapter of the SEDS for Soldanesti rayon. • Approve FS for Inter-Municipal Solid Waste Management Center (IMSWMC) in Parcani approved.		• Register one regional SWM service provider, Joint Stock Company (JSC), with the State Chamber of Registration.		• Improve four temporary dumpsites in Soldanesti rayon. • Develop Environmental Impact Assessment (EIA) of IMSWMC in Parcani. • Develop and approve technical drawings for IMSWMC in Parcani. • Organise public acquisitions for repair works of baling station and land arrangement related to the service provider.		• Develop ToR for the implementation of the capacity development action plan for SWM providers. • Train operator in route management systems (GIS, GPS); implement system. • Develop business plan for the SWM service provider in Soldanesti rayon. • Organise one study visit to successful SWM projects in EU countries. • Develop regulation on administration of SWM local tax. • Initiate development of an operational manual for the SWM service		• Implement local grant for liquidation of unauthorised dump and disposal on constructed platforms. • Establish LCCs and Local Steering Committees (LSCs). • Implement information and awareness campaign.			

				provider. • Initiate development of methodology for calculating tariffs for SWM service.		
<b>Progress towards achievement of milestones</b>	<ul style="list-style-type: none"> <li>• The SWM chapter of the SEDS for Soldanesti rayon was developed and approved by Soldanesti RC on 21.08.2014.</li> <li>• A FS for Inter-Municipal Solid Waste Management Center (IMSWMC) in Parcani was developed and then presented to and approved by the Soldanesti RC.</li> </ul>	<ul style="list-style-type: none"> <li>• Regional SWM service provider JSC 'Sanitation Șoldănești' was founded. Twenty-three level I LPAs and one level II LPA founded one service provider. The establishment meeting was held on 09.10.2014.</li> </ul>	<ul style="list-style-type: none"> <li>• Improvement works of four temporary dumpsites in Soldanesti rayon were completed.</li> <li>• An EIA of IMSWMC in Parcani was developed.</li> <li>• Technical drawings for IMSWMC in Parcani are in the process of development and approval.</li> <li>• Public acquisition documents for repair works of the baling station and a land arrangement related to the service provider have been developed.</li> </ul>	<ul style="list-style-type: none"> <li>• ToR for the implementation of the capacity development action plan for SWM providers were developed.</li> <li>• Two employees of the operator were trained in route management systems (GIS, GPS), and the system was implemented.</li> <li>• A business plan for the SWM service provider in Soldanesti rayon was developed.</li> <li>• One study visit to successful SWM projects in EU countries was organised with the participation of 27 representatives (6 women and 21 men) from level I LPAs in Soldanesti and Rezina rayons, RDAs and other SWM projects financed by the National Fund for Regional Development (NFRD).</li> <li>• Regulations on the administration of a SWM local tax were developed.</li> <li>• An operational manual for the SWM service provider was developed.</li> </ul>	<ul style="list-style-type: none"> <li>• A document package for awarding the local grant for the liquidation of unauthorised dump and disposal on constructed platforms was developed.</li> <li>• Seventeen LCCs in 17 LPAs in Șoldănești and Rezina rayons (a total of 130 representatives, including 96 women and 34 men) were established.</li> <li>• 3,053 promotional materials (including 400 posters, 2,000 leaflets, 40 information panels, three TV reports, 100 shirts, 500 promotional accessories and 10 canvas bags) were developed and distributed in 39 localities as part of the public information campaign on SWM.</li> <li>• One workshop with 21 teachers (21 women) on the organisation of SWM themed classes in Soldanesti schools was organised.</li> </ul>	



				• A methodology for calculating tariffs for SWM service was developed.		
<b>Estimated % of overall implementation (2010-2015)</b>	80%	80%	75%	60%	35%	66%
<b>Challenges/ risks</b>	<ul style="list-style-type: none"> <li>• Disapproval of updated local development plans by some level I LPAs may delay the process of improving the SWM service in these localities.</li> <li>• Due to the fact that in some level I LPAs in Soldanesti and Rezina rayons no local development plans exist, it will be necessary to elaborate alternative strategies and local policies for SWM.</li> </ul>	<ul style="list-style-type: none"> <li>• Late remittance of financial contributions in the founding capital of JSC may delay registration.</li> </ul>			<ul style="list-style-type: none"> <li>• Currently, the revised MoU for the local public service model (five pillars) between MLPS and partners has not been signed, and the implementation of some activities could be delayed.</li> <li>• Implementation of the citizens' information campaign depends on the establishment of the SWM service provider and the launch of SWM services.</li> </ul>	






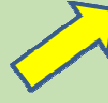
Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
SWM Floresti												
Overall rating of progress 1 June – 30 September	4 On track		4 On track		3 Minor deviation		3 Minor deviation		2 Significant deviation		3 Minor deviation	
Planned milestones	<ul style="list-style-type: none"><li>• Conceptualise and draft the ToR for elaboration and approval of the SWM chapter of the SEDS for Floresti rayon.</li><li>• Conceptualise and draft the ToR for developing the feasibility study for SWM in Florești rayon.</li></ul>		<ul style="list-style-type: none"><li>• Sign service delegation contracts between the newly created regional SWM service provider and 11 LPAs.</li></ul>		<ul style="list-style-type: none"><li>• Verify and approve of technical documentation of the sorting station by GIZ.</li></ul>		<ul style="list-style-type: none"><li>• Develop training modules from the action plan on capacity development of SWM service operators and LPAs.</li><li>• Initiate a draft for the regulation on elaboration and application of a waste collection tariff and collection of payments for LPAs and service providers in SWM.</li><li>• Initiate trainings regarding capacity development (CD) for representatives of LPAs and service providers on applying the regulation on elaboration and application of waste collection tariff and</li></ul>		<ul style="list-style-type: none"><li>• Establish LCCs and LSCs.</li><li>• Implement information and awareness campaign.</li></ul>			

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				collection of payments.		
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<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• The ToR on elaboration and approval of the SWM chapter of the SEDS for Floresti rayon have been developed.</li> <li>• The ToR on developing the FS on SWM in Florești rayon have been developed.</li> <li>• A pre-FS on the concept of SWM in Floresti rayon, elaborated by the Floresti RC through the Romanian-Belgian company AENERGYES s.a was presented at a meeting on 17 July 2014. Some data from the pre-FS will be used in a FS to be developed later.</li> </ul>	<ul style="list-style-type: none"> <li>• Regional SWM service provider SA 'Servicii Salubrizare Florești' was founded. Eleven level I LPAs and one level II LPA founded one service provider. An establishment meeting was held on 17.07.2014 at the Floresti RC. Registration took place on 20.08.2014. An application has been submitted to the National Commission of Financial Markets for emission and registration of shares.</li> </ul>	<ul style="list-style-type: none"> <li>• With the aim of developing technical drawings for the sorting station, a meeting was organised in the territory with the participation of Deputy Minister of Environment Lazar Chirica, the mayor of LPA Floresti, representatives of the State Ecological Inspectorate and representatives of decentralised services.</li> <li>• Responses were given to the State Ecological Inspectorate regarding objections presented in the opinion on ecological expertise of technical drawings of Floresti town sorting station.</li> <li>• An application, together with technical drawings of the sorting station, was submitted again by the level I LPA of Floresti to the State Ecological Inspectorate.</li> <li>• A project concept note on SWM for Floresti rayon, according to GD no. 248 of 04.10.2013, was submitted to the Ministry of Environment.</li> </ul>	<ul style="list-style-type: none"> <li>• ToR for implementation of the capacity development action plan for SWM providers have been developed and an expert group has been contracted.</li> <li>• Two employees of the service operator were trained in route management systems (GIS, GPS); the system has been implemented.</li> </ul>	<ul style="list-style-type: none"> <li>• 7,354 promotional materials (including 140 posters, 7,000 leaflets, 13 information panels, one TV report, 32 shirts, 168 canvas bags, and promotional accessories were developed and distributed in 12 localities within the public information campaign on SWM.</li> <li>• One workshop with 25 teachers (23 women) on the organisation of SWM thematic classes in schools in Floresti was organised.</li> <li>• Eleven LCCs in 11 LPAs in Floresti rayon (95 representatives, including 69 women and 26 men) were established.</li> </ul>	
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Estimated % of overall implementation (2010-2015)	5%	80%	45%	35%	40%	41%
Challenges/risks			<ul style="list-style-type: none"> <li>• At the moment, there is uncertainty on the financial coverage for investment of the sorting and transfer stations (from NFRD).</li> <li>• Delays in the process of issuing the opinion on ecological expertise of technical drawings of the sorting station of Floresti town will result in extending the period of development and implementation of measures on investments, technical and financial assistance.</li> </ul>	<ul style="list-style-type: none"> <li>• Delays in the process of implementing training modules from the action plan for capacity development of SWM service operators and LPAs can lead to risks which may affect the financial situation as well as the quality of SWM service provided by the newly registered JSC.</li> </ul>	<ul style="list-style-type: none"> <li>• Currently, the revised MoU around the local public service model (five pillars) between MLPS and partners has not been signed, and the implementation of some activities could be delayed.</li> </ul>	

Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation		Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens’ engagement in improving local public services		Average rating	
EE TATARAUCA VECHE												
Overall rating of progress 1 June – 30 September	3 Minor deviation		3 Minor deviation		4 On track		3 Minor deviation		3 Minor deviation		3 Minor deviation	
Planned milestones	• Create a WG for elaborating the chapter of the rayon SEDS 'EE in public buildings of Soroca rayon'.		• Develop a study on identification of the feasible forms of IMC between Tatarauca Veche commune and neighbouring villages.		• The investments were completed in 2013.		• Create a guide on efficient street lighting in rural areas of Moldova. • Develop ToR for development and implementation of the training module 'Efficient street lighting in rural areas of the Republic of Moldova' for LPAs.		• Continue the survey on results achieved by the project implemented in Tatarauca Veche commune, taking into consideration the principle of gender equality. • Conduct two meetings of the LCC.			
Progress towards achievement of milestones	• The partnership agreement between the North RDA and the Soroca RC was signed on 07.10.2013. • The Disposition no. 198 'On establishment of the Rayon Working Group responsible for the development		• The roundtable ‘Organising and promoting the Inter-Municipal Cooperation in Soroca rayon focusing on the Tatarauca Veche cluster’ with representatives from MRDC, RDA North, Soroca RC and APL of Tatarauca Veche was				• The first draft of the practical guide on efficient street lighting in rural areas of Moldova within the pilot project 'Efficient street lighting in the Tatarauca Veche commune, Soroca rayon' was developed and submitted for review to the Agency for Energy Efficiency.		• 100 questionnaires on the implemented project, including the gender aspect, regarding satisfaction among inhabitants of the Tatarauca Veche commune, were collected.			

	<p>of the Energy Efficiency Strategy of Soroca rayon' was signed by the president of the RC on 09.23.2013.</p> <ul style="list-style-type: none"> <li>The experts for elaboration of the chapter of the rayon SEDS 'EE on public buildings of Soroca rayon', for elaboration of the three year EE programme for Soroca rayon, and for developing the one year EE action plan for Soroca rayon have been contracted.</li> </ul>	<p>held on 23.07.2014 within RDA North.</p> <ul style="list-style-type: none"> <li>The workshop 'Inter-Municipal Cooperation: principles, concepts and implementation tools' with representatives from RDA North, Soroca RC and LPAs of Soroca rayon was organised by IDIS Viitorul and held on 12.08.2014 at Soroca RC.</li> </ul>				
<b>Estimated % of overall implementation (2010-2015)</b>	35%	60%	100%	80%	90%	73%

Activity Area/IA1 pilot projects	Local planning and programming	Inter-municipal cooperation	Investment measures – technical and financial assistance	Capacity development for service providers and LPAs	Community mobilisation and citizens' engagement in improving local public services	Average rating
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EE ORHEI											
Overall rating of progress 1 June – 30 September	2 Significant deviation		N/A	2 Significant deviation		3 Minor deviation		2 Significant deviation		2 Significant deviation	
	<ul style="list-style-type: none"><li>• Create WG for elaboration of strategic documents on EE in public buildings chapter.</li><li>• Elaborate chapter on EE in public buildings of rayon SEDS.</li><li>• Elaborate chapter on EE in public buildings of the rayon programme on EE for the next three years and the rayon action plan on EE for one year.</li></ul>		N/A	<ul style="list-style-type: none"><li>• Complete rehabilitation of the two entrances of the therapeutic building.</li><li>• Make public procurements for refurbishment of the external heating system and installation of individual heat substations for IMSP 'Orhei Rayon Hospital'.</li><li>• Complete public procurements for insulation of the perinatal centre building (maternity ward), sign contract, start construction works.</li></ul>		<ul style="list-style-type: none"><li>• Implement energy management system at Orhei Rayon Hospital:<ul style="list-style-type: none"><li>- Conduct workshop/round table 'Energy efficiency in hospitals - exchange of experience', including presentation of the energy management system and smart energy monitoring system (results) at a public event;</li><li>- Elaborate practical guidelines for implementing an intelligent system for measuring and monitoring energy consumption in hospitals;</li><li>- Elaborate practical guidelines for implementing an energy management system in hospitals;</li></ul></li><li>• Elaborate training materials (presentations, charts) for different categories of listeners (hospital heads of departments, hospital employees);</li><li>• Elaborate ToR for guidelines on optimising the thermal protection level for public sector buildings and ToR for guidelines on 'Heating, ventilation and air conditioning</li></ul>		<ul style="list-style-type: none"><li>• Hold LSC meeting.</li><li>• Elaborate ToR for information and awareness campaign on EE (taking the gender aspect into consideration).</li><li>• Elaborate ToR for the survey of hospital employees and patients' satisfaction with thermal comfort in buildings/rooms.</li></ul>			
Planned milestones											

				<p>systems in buildings', and start ToR implementation.</p> <ul style="list-style-type: none"> <li>• Support the training of the rayon energy manager and the energy manager of the hospital through the EUREM Programme conducted by CCI RM.</li> </ul> <p>Complementary activities:</p> <ul style="list-style-type: none"> <li>• Assist in the implementation of EE in public buildings projects financed by the Energy Efficiency Fund.</li> </ul>		
Progress towards achievement of milestones	<ul style="list-style-type: none"> <li>• Elaboration of the chapter on EE in public buildings of rayon SEDS and EE and of the rayon programme on EE for the next three years and the action plan on EE for one year was initiated (ToR were elaborated and experts employed; working plan was developed and approved).</li> </ul>		<ul style="list-style-type: none"> <li>• Rehabilitation of the two entrances of the therapeutic building was completed, and the transfer of the investment to Orhei RC was made.</li> <li>• Public procurements for the refurbishment of the external heating system and the installation of individual heat exchangers for IMSP 'Orhei Rayon Hospital', as well as the insulation of the perinatal centre building were not released. Tender documents were approved by the GIZ construction department and sent to RDA Centre.</li> </ul>	<ul style="list-style-type: none"> <li>• An eligible energy manager of Orhei rayon was hired (by order of the Orhei Council chairman).</li> <li>• An energy management system was implemented in the Orhei rayon hospital: <ul style="list-style-type: none"> <li>- A workshop/round table was conducted on 'Energy efficiency in hospitals - exchange of experience', including presentation of the energy management system and smart energy monitoring system (results) at a public event (65 participants);</li> <li>- Practical guidelines for implementing an intelligent system for measuring and monitoring energy consumption in hospitals were elaborated and published (500 copies distributed to rayon hospitals</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• ToR for an information and awareness campaign on EE (taking the gender aspect into consideration) were elaborated;</li> <li>• The concept for a survey of hospital employees and patients' satisfaction with thermal comfort in buildings/rooms was elaborated.</li> <li>• A meeting of the LSC took place.</li> </ul>	

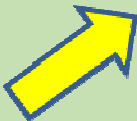
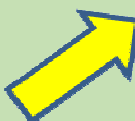
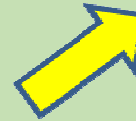
				<p>and interested parties);</p> <ul style="list-style-type: none"> <li>- Practical guidelines for implementing an energy management system in hospitals were elaborated and published (500 copies distributed to rayon hospitals and interested parties).</li> <li>• Training materials (presentations, charts) for different categories of listeners (hospital heads of departments, hospital employees) were developed, and heads of departments were trained.</li> <li>• Support for the training of the rayon energy manager and the energy manager of the hospital through the EUREM Programme conducted by CCI RM was initiated.</li> </ul>		
<b>Estimated % of overall implementation (2010-2015)</b>	10%	N/A	45%	75%	25%	39%
<b>Challenges/ risks</b>	<ul style="list-style-type: none"> <li>• Realisation of scheduled activities experienced delays due to: <ul style="list-style-type: none"> <li>- Delay in signing the MoU and employment of the rayon energy manager;</li> <li>- Loaded agendas of partners.</li> </ul> </li> </ul>		<ul style="list-style-type: none"> <li>• Planned public procurements have been delayed due to adjustments/clarifications of technical documentation for the tender.</li> <li>• Non-synchronisation of renovation measures in the perinatal centre from two funding sources (German Investment Support (GIS) and National Health Insurance Company) could</li> </ul>	<ul style="list-style-type: none"> <li>• Elaboration of the guidelines on optimising the thermal protection level for public sector buildings and of the guidelines on 'Heating, ventilation and air conditioning systems in buildings' were postponed for the coordination with the partners (Energy Efficiency Agency and MRDC).</li> </ul>	<ul style="list-style-type: none"> <li>• Currently, the revised MoU on local public service models (five pillars) between MSPL and partners has not been signed and the implementation of some activities could be delayed.</li> </ul>	

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			endanger the implementation of the thermal insulation of the perinatal centre funded by GIS sources.			
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Activity Area/IA1 pilot projects	Local planning and programming		Inter-municipal cooperation	Investment measures – technical and financial assistance		Capacity development for service providers and LPAs		Community mobilisation and citizens' engagement in improving local public services		Average rating	
EE Nisporeni											
Overall rating of progress 1 June – 30 September			N/A	2 Significant deviations						2 Significant deviation	
Planned milestones			N/A								
Progress towards achievement of milestones			N/A	Technical documentation for the investment measures was elaborated, verified and submitted to the RDA Centre.							
Estimated % of overall implementation (2010-2015)	0%		0%	25%		0%		0%		25%	
Challenges/ risks			N/A	• Planned public procurements will be delayed due to the updating of procedures and clarifications of technical project design and tender documentation, which has been submitted to RDA on 07.10.2014. The low number of bids and their quality can lead to delays in the selection.							

## Results and milestones achieved during the period 1 June – 30 September 2014 by the IA1 (interdisciplinary aspects)

Activity Area/IA1 pilot projects	Gender issues		Inter-municipal cooperation		Management of public infrastructure	
Overall rating of progress 1 June – 30 September	3 Minor deviation		3 Minor deviation		3 Minor deviation	
Planned milestones	<ul style="list-style-type: none"> <li>Elaborate MLPS gender mainstreaming strategy.</li> </ul>		<ul style="list-style-type: none"> <li>Co-organise IMC regional events.</li> </ul>		<ul style="list-style-type: none"> <li>Develop training materials and a plan on recording public infrastructure.</li> </ul>	
Progress towards achievement of milestones	<ul style="list-style-type: none"> <li>Gender aspects were evaluated and mainstreamed in the FS for ISWMC in the Soldănești rayon.</li> <li>Gender aspects were evaluated and mainstreamed in the SWM chapter of the SEDS for Soldănești rayon.</li> <li>Gender aspects were evaluated but not mainstreamed in the SEDS for Leova rayon.</li> </ul>		<ul style="list-style-type: none"> <li>The concept of IMC regional workshops was developed, presented and discussed with MRDC and RDAs.</li> <li>The ToR for the experts for the IMC workshops were developed.</li> </ul>		<ul style="list-style-type: none"> <li>A draft assessment report on the needs of LPAs in five rayons on the registration and management of public infrastructure was developed and presented to MRDC, RDAs for approval.</li> <li>Draft guidelines on the registration and management of public property was presented to MRDC and RDAs for discussion and approval.</li> <li>A draft concept for training LPAs' representatives on the registration and management of public property was completed and submitted to MRDC and RDAs for discussion and approval.</li> <li>Support to the Agency for Land Relations and Cadastre (ALRC) to develop specifications for the company that is to develop information systems on technical infrastructure items was initiated (expert contracted, first task performed).</li> </ul>	

<b>Estimated % of overall implementation (2010-2015)</b>	N/A	N/A	N/A
<b>Challenges/ risks</b>	The decision on the development of a gender mainstreaming strategy needs to be coordinated with GIZ HQ.	It was proposed to postpone the IMC conference, previously planned for Q4 2014, until 2015, as there are currently no operational IMC projects to share experience. Also, the development of IMC guide will be finalised in 2015. The process will start in Q4 of 2014, including developing the concept of the guide, the ToR, and documentation of the lessons learnt in the pilot projects. This was coordinated with MDRC.	<ul style="list-style-type: none"> <li>• A delayed approval process of materials on the MPP between MRDC and RDA led to a delay in the completion of materials and the start of trainings.</li> </ul>



## Milestones and Results to be achieved during the reporting period 1 October – 31 December 2014

Activity Area/IA1 pilot projects	Local planning and programming	Inter-municipal cooperation	Investment measures – technical and financial assistance	Capacity development for service providers and LPAs	Community mobilisation and citizens' engagement in improving local public services
<b>WSS Cahul</b>	<ul style="list-style-type: none"> <li>• Update the local development plans chapter for WSS in all localities (Cahul, Rosu, Manta, Crihana Veche).</li> <li>• Present FS for approval by stakeholders of Cahul RC.</li> <li>• Initiate the development and publishing of a booklet on best practices and presentation of lessons learned from the development of a FS in WSS.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop and approve an action plan on the institutionalisation of WSS service.</li> <li>• Approve the decision on cooperation between LPAs in Cahul on public WSS service at level of four LPAs (Roşu, Crihana Veche, Manta, Cahul).</li> <li>• Approve and sign the partnership agreement on cooperation in the WSS by the LPAs.</li> </ul>	<ul style="list-style-type: none"> <li>• Complete the procurement process by contracting construction services for the sewerage system in Rosu village.</li> <li>• Select the contractor and sign the contracts for construction works of the sewerage system in Rosu.</li> <li>• Contract a GIZ expert for supervision of construction works of sewerage system in Rosu.</li> <li>• Launch the procurement process for construction of the water treatment station in Cahul.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop the methodology for the development of six modules of the training programme.</li> <li>• Develop six modules of the action plan on capacity building for WSS service operators.</li> <li>• Procure and install the module/software GIS (Geographical Information System) for the operator Apa Canal Cahul</li> <li>• Organise the training of the staff of 'Apa-Canal Cahul' on GIS implementation.</li> <li>• Organise and implement three training modules by AMAC with the support of GIZ with the participation of 113 representatives of the WSS service provider.</li> </ul>	<ul style="list-style-type: none"> <li>• Organise one meeting of the LCC of Rosu village.</li> <li>• Develop and approve the regulation of the LSC.</li> <li>• Establish the LSC.</li> <li>• Organise one meeting of the LSC for the pilot project in Cahul.</li> </ul>

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SWM Floresti			<ul style="list-style-type: none"> <li>Initiate execution contract for repair works of baling station and land arrangement related to the service provider.</li> </ul>	JSC 'Sanitation Șoldănești'.	the LSC. <ul style="list-style-type: none"> <li>Organise meetings and workshops with LCCs.</li> <li>Organise public hearings on the EIA of IMSWMC.</li> </ul>
	<ul style="list-style-type: none"> <li>Start the elaboration of the SWM chapter of the Floresti rayon SEDS (approve ToR).</li> <li>Launch the development of the FS on SWM in Florești rayon (approve ToR, contract experts).</li> </ul>	<ul style="list-style-type: none"> <li>Collect best practices and lessons learned on IMC in public services of SWM in Florești rayon.</li> <li>Issuance and registration of the shares of the regional service provider SA 'Servicii Salubritate Florești' by the National Commission of Financial Markets.</li> <li>Sign the services delegation contracts between the newly created regional SWM service provider and 11 LPAs.</li> </ul>	<ul style="list-style-type: none"> <li>Obtain the ecological expertise of technical drawings of Floresti sorting station.</li> </ul>	<ul style="list-style-type: none"> <li>Develop implementation methodology of the capacity development plan of SWM service providers.</li> <li>Organise workshops (on-job trainings) for the staff of the newly created SWM service operator in various areas of management and administration.</li> <li>Elaborate a draft of the regulation on the elaboration and application of waste collection tariffs and collection of payment for LPAs and service providers in SWM.</li> <li>Initiate CD trainings for representatives of LPAs and service providers on applying the regulation on elaboration and application of waste collection tariffs and collection of payments.</li> </ul>	<ul style="list-style-type: none"> <li>Launch information campaign and SWM service.</li> <li>Establish LSC.</li> <li>Develop and approve the regulation on operation of the LSC.</li> <li>Organise one meeting of the LSC.</li> <li>Organise meetings and workshops with LCCs.</li> </ul>
	<ul style="list-style-type: none"> <li>Elaborate the chapter of the rayon SEDS 'EE in public buildings of Soroca rayon'.</li> <li>Elaborate the EE programme for Soroca rayon for three years.</li> <li>Elaborate the EE action plan for Soroca rayon for one year.</li> </ul>	<ul style="list-style-type: none"> <li>Complete the study on the identification of feasible forms of IMC between Tatarauca Veche commune and neighbouring villages.</li> <li>Develop and present the final report regarding the lessons learned in the process of initiating the IMC in Tatarauca Veche cluster.</li> </ul>		<ul style="list-style-type: none"> <li>Complete the practical guide on efficient street lighting in rural areas of Moldova.</li> <li>Edit 1000 brochures on the practical guide on efficient street lighting in rural areas of Moldova and the collection of national and international laws aimed at the service and street lighting system (in Romanian and Russian).</li> <li>Develop the ToR for development and implementation of one training module for 'Efficient street lighting in rural areas of the Republic of Moldova' for LPAs.</li> </ul>	<ul style="list-style-type: none"> <li>Processing and evaluation questionnaires by the members of the LCC of T. Veche together with the representatives of RDA North, ME 'Tătărauca-Service' and local councillors of the T. Veche LPA.</li> <li>Present the final results of the conducted survey to the LCC members and the local councillors of Tatarauca Veche LPA.</li> <li>Conduct one meeting of the LCC of T. Veche to discuss possibilities for submission of proposals to the local council of LPA of</li> </ul>

EE Orhei					T. Veche on modifying the tariff for street lighting service provided by the ME 'Tatarauca-Service' from 10 MDL to 15 MDL per household.
	<ul style="list-style-type: none"> <li>• Elaborate the chapter on EE in public buildings of the rayon SEDS.</li> <li>• Elaborate the chapter on EE in public buildings in the Orhei rayon programme on EE for the next three years.</li> <li>• Elaborate the chapter on EE in public buildings in the Orhei rayon action plan on EE for one year.</li> </ul>	N/A	<ul style="list-style-type: none"> <li>• Launch public procurements for the refurbishment of the external heating system and installation of individual heat substations for IMSP 'Orhei Rayon Hospital'.</li> <li>• Launch public procurements for insulation of technical floor and basement of the perinatal centre building (with the condition of postponing the investment financed from CNAM sources).</li> </ul>	<ul style="list-style-type: none"> <li>• Implement Energy Management System (EMS) in Orhei rayon hospital:               <ul style="list-style-type: none"> <li>- Approval of action plan on EE measures by hospital administrative council;</li> <li>- Finalise GIZ assistance to hospital in implementation of the EMS. Present conclusions of the experts to hospital management.</li> </ul> </li> <li>• Elaborate and coordinate the concept of the guidelines on optimising the thermal protection level for public sector buildings and guidelines for 'Heating, ventilation and air conditioning systems in buildings' as well as guidelines on increasing the EE of the local public services (building maintenance, public lighting, energy management, energy monitoring, best practices) with partners (MRDC and Energy Efficiency Agency).</li> </ul>	<ul style="list-style-type: none"> <li>• Elaborate and approve ToR for survey of hospital's employees and patients' satisfaction with thermal comfort in buildings/rooms.</li> <li>• Launch information and awareness campaign on EE (taking into consideration the gender aspect).</li> <li>• Organise a meeting of the LSC.</li> </ul>
	<ul style="list-style-type: none"> <li>• Initiate the development of the EE programme for Nisporeni rayon (for a period of three years).</li> <li>• Elaborate and initiate the action plan for EE of Nisporeni rayon (for a period of one year).</li> </ul>	N/A	<ul style="list-style-type: none"> <li>• Organise public procurements of works for rehabilitation of hospital building number one in accordance with defined quality standards and regulations.</li> </ul>	<ul style="list-style-type: none"> <li>• Elaborate the plan for synchronisation of investments in the hospital.</li> <li>• Develop ToR for the elaboration of training modules for employees of local public authorities and public institutions.</li> <li>• Select and contract short-term experts to provide assistance in the implementation of the EMS at Nisporeni hospital.</li> <li>• Provide support in the training of the rayon energy manager through the EUREM programme conducted by the CCI RM.</li> </ul>	<ul style="list-style-type: none"> <li>• Elaborate the ToR for conducting the survey of hospital employees' and patients' satisfaction with thermal comfort in buildings/rooms; start ToR implementation.</li> <li>• Conduct the survey on hospital employees' and patients' satisfaction with thermal comfort in buildings/rooms; Present results to the public.</li> <li>• Establish the project LSC. Organise one meeting.</li> </ul>



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**Milestones and Results to be achieved during the reporting period 1 October – 31 December 2014 (interdisciplinary aspects)**

Activity Area/IA1 pilot projects	Gender issues	Inter-municipal cooperation	Management of public infrastructure
	<ul style="list-style-type: none"> <li>• Evaluate and mainstream gender aspects in the FS on WSS for Leova rayon.</li> <li>• Evaluate and mainstream gender aspects in the EE chapter of the SEDS for Soroca and Orhei rayons.</li> <li>• Evaluate and mainstream gender aspects in the SWM chapter for Floresti rayon.</li> </ul>	<ul style="list-style-type: none"> <li>• Organise three regional workshops (one per development region: North, Centre and South) on IMC.</li> <li>• Develop an action plan for capacity development on IMC in the selected micro zones for 2015.</li> <li>• Develop the concept for the IMC guide.</li> <li>• Elaborate ToR for the experts/company for developing the IMC Guide.</li> </ul>	<ul style="list-style-type: none"> <li>• Complete the draft guide and MPP training concept based on recommendations received from MRDC and RDA.</li> <li>• Complete the preparation of the report, guidelines, training concept and training plan for LPA and RDA representatives on the management of public property for 2015, based on MRDC and RDA recommendations.</li> <li>• Complete the development of the information system concept of ALRC on recording technical infrastructure items.</li> <li>• Develop training materials and the plan on recording public infrastructure.</li> </ul>

# INTERVENTION AREA 2. REGIONAL PLANNING AND PROGRAMMING

## *Progress Review*

This chapter presents the progress made towards various achievements during the period 1 June – 30 September 2014 on results A - I, according to the GIZ results based M&E system related to Intervention Area 2 (IA2): Regional Planning and Programming (see Annex 3). These are presented based on the assumption that the planned activities will lead to progress in reaching the IA2 specific objective: 'Regional and Local Public Authorities effectively plan strategic investments in four priority sectors (water and sanitation, solid waste management and energy efficiency of public buildings)'.

The progress in reaching this specific objective is measured using the main success indicators presented below:

Success indicators for IA2:

- Indicator 1: The three RDAs have facilitated the development of viable project concepts in the priority sectors with a total value of

€170 million. (Baseline: 2010: 0; Verification source: Project concept documents presented.)

- Indicator 2: 70% of stakeholders from 30 LPAs involved in local planning and programming express their satisfaction with the facilitation capacities of the RDAs (Baseline: 2012: 34%; Verification source: Surveys carried out by the Congress of Local Authorities from Moldova in 2012 and 2014)
- Indicator 3: 75% of project concepts facilitated by RDAs are scrutinised in terms of environmental impact considering national regulations. (Baseline: 2010: 0; Verification source: Project concept documents, GOPA assessment grid.)

The overview on the status of progress achieved during the reporting period 1 June – 30 September 2014 is presented in the summary table below:

## Overview of progress achieved in IA2 during the period 1 June – 30 September 2014



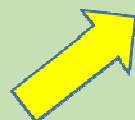
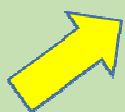
Activity Area/IA2		RSP	PD	CD	Total
EE in public buildings	Overall rating of progress 1 June-30 September	4	2	3	3
	Estimated % of overall implementation (2010-2015)	100%	55%	50%	68%
SWM	Overall rating of progress 1 June-30 September	4	3	4	4
	Estimated % of overall implementation (2010-2015)	100%	35%	65%	67%
RLR	Overall rating of progress 1 June-30 September	3	2	3	3
	Estimated % of overall implementation (2010-2015)	75%	15%	50%	47%
WSS	Overall rating of progress 1 June-30 September	4	2	3	3
	Estimated % of overall implementation (2010-2015)	100%	20%	50%	57%
CPSS	Overall rating of progress 1 June-30 September	4	N/A	3	4
	Estimated % of overall implementation (2010-2015)	30%	N/A	35%	33%
TOTAL	Overall rating of progress 1 June-30 September	4	2	3	3
	Estimated % of overall implementation (2010-2015)	81%	31%	50%	54%




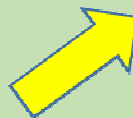


Overview of progress achieved in IA2, cross-cutting areas, during the period 1 June – 30 September 2014

Intervention Area 2	APA	CBC	Communication	M&E	Horizontal RD Aspects
Overall rating of progress 1 June-30 September	4	4	4	3	3
Estimated % of overall implementation (2010-2015)	70%	70%	80%	50%	60%

## Results and milestones achieved in IA2 during the period 1 June – 30 September 2014


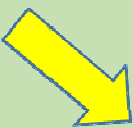
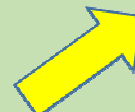
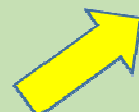
Intervention Area 2	Regional Sector Planning		Project development/ RSP Implementation		Capacity development		Average rating	
Energy Efficiency								
Overall rating of progress 1 June – 30 September	4 On track		2 Significant deviation		3 Minor deviation		3 Minor deviation	
Planned milestones	Completed		• Gain approval for 18 viable project concepts (VPCs) from MRDC and the three development regions.		• Complete three project working groups (PWG) workshops on PPC -> VPC development.			
Progress towards achievement of milestones	Completed		• 33 possible project concepts (PPCs) were reviewed and presented at RSWGs. • 33 energy review reports for 33 PPCs were prepared and presented to MRDC; 13 of 20PPCs have been recommended to be developed as VPCs. Energy analysis reports for PPCs that will not be approved to be developed as VPCs will be presented to applicants concerned. • According to MRDC Decision of 28 August 2014: 3 Inter-ministerial Commissions on the assessment of PPCs were created in each Development Region.		• Planned workshops were postponed. It was decided with the agreement of MRDC that PWGs will be established only after the list of proposed PPCs as VPCs is approved.			

Estimated % of overall implementation (2010-2015)	100%	55%	50%	68%
Challenges/risks		<ul style="list-style-type: none"> <li>• Approval of the list of PPCs proposed to be developed to the stage of VPCs will happen during the newly created inter-ministerial commission; cooperation with relevant line ministries and coordination of the activities with these ministries and with applicants of PPCs is essential in this regard. The development of VPCs will be possible only after approval of PPCs by the inter-ministerial commission.</li> <li>• Changes within the team of consultants from the GOPA consortium created delays in implementing activities. Improvement measures were undertaken in this regard by MSPL management.</li> </ul>		

Intervention Area 2	Regional Sector Planning		RSP Implementation		Capacity Development		Average rating	
Solid Waste Management								
Overall rating of progress 1 June – 30 September	4 On track		3 Minor deviation		4 On track		4 On track	
Planned milestones	Completed		• Distribute three press releases, promote possible project concepts (PPCs) at donor meetings, organise three workshops with project teams (1x3/PPC).		• Complete three workshops for working groups per project regarding project development (including site selection for the landfill disposal and environmental impact assessment).			
Progress towards achievement of milestones	Completed		• three feasibility studies for the three SWM zones and environmental impact assessment are under development process. • Three PPCs (one PPC per region, including information regarding waste composition, analysis of current situation and selected location for landfill), were promoted at two donor meetings. • Consultations were held with the Ministry of Environment regarding the		• During the period 1-3 July, PWGs met in each SWM zone (one meeting in each development region; 61 participants, including 17 women). According to participant assessment, the average score was 4.1 (maximum score is 5). As a result of these meetings, eight potential locations for the landfills , based on agreed criteria, SWM targets were established for each SWM zone, and micro-zones were defined around each transfer station.			

		<p>selected location for the landfill, coordination of the next steps, and defining the roles and responsibilities of the key actors in the establishment of the SWM system (for example, closing the unauthorised dump sites).</p> <ul style="list-style-type: none"> <li>• Landfill location has been approved for SWM South (Cahul, Taraclia, Cantemir) based on local council decision and approvals of the relevant institutions.</li> <li>• Locations for transfer stations for SWM South (Taraclia, Cantemir) have been approved.</li> </ul> <p>In regions Centre and North were selected and examined 15 potential sites for waste management facilities, of which 8 were not accepted by the LPA. But so far the preferred option is not selected because the acceptance of these locations by LPA is not in place.</p> <ul style="list-style-type: none"> <li>• According to the MRDC decision of 28 August 2014, three inter-ministerial committees regarding PPC assessment were created in each development region.</li> </ul>		
Estimated % of overall implementation (2010-2015)	100%	35%	65%	67%

Challenges/ risks		<ul style="list-style-type: none"> <li>• Site selection for landfills in the North and Centre regions (e.g. in Donduseni rayon - Climăuți village, in Ocnița rayon – Girbova village, in Edinet rayon – Edinet town and Bratuseni village, Hincăuți and Terebna village) and Centre (e.g. regional landfill in Ungheni rayon - in Zagarancea or Todirești or Cetereni village ) is still in process.</li> <li>• Approval of the PPC list which has been proposed to be advanced at the VPC phase will take place during the recently created inter-ministerial commissions; cooperation with the relevant ministries and coordination of the activities with the ministries and PPC applicants is essential.</li> <li>• Changes in the consultant team management of the GOPA consortium created delays in implementing the activities. Improvement actions were taken in this regard by MLPS management.</li> <li>• Approval by the Ministry of Environment of the preferred locations for landfill in each SWM zone is essential.</li> <li>• Lack of institutional structure for managing integrated SWM system at regional level.</li> <li>• The low level of information and awareness of the region's population on integrated SWM system.</li> </ul>	<ul style="list-style-type: none"> <li>• Non-approval of the preferred locations of the landfill might lead to delays in the planned capacity building activities.</li> </ul>	
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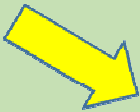
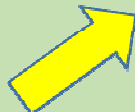
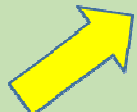
Intervention Area 2	Regional Sector Planning		Project development/ RSP Implementation		Capacity development		Average rating	
Regional and Local Roads								
Overall rating of progress 1 June – 30 September	3 Minor deviation		2 Significant deviation		3 Minor deviation		3 Minor deviation	
Planned milestones	• Finalise three draft Regional Sector Programmes (RSPs) in RLR.		• Approval by MRDC of methodology of PPC identification in the RLR sector. • Identify PPCs.		• Organise two sectoral workshops in each region (six in total) regarding RSP in the RLR sector and PPCs.			

<b>Progress towards achievement of milestones</b>	<ul style="list-style-type: none"> <li>As a result of three meetings with the Regional Sector Working Group (RSWG) (the third meeting occurred during the reporting period), the first draft of the RSP was finalised and submitted for comments to GIZ. Comments received were incorporated into the RSP. The final draft of the RSP was sent to MRDC for comments.</li> </ul>	<ul style="list-style-type: none"> <li>Approval of the methodology for road corridor identification and PPC identification by MRDC and the Ministry of Transport and Road Infrastructure are in process.</li> <li>According to the MRDC decision of 28 August 2014, three inter-ministerial committees regarding PPC assessment were created in each development region.</li> </ul>	<ul style="list-style-type: none"> <li>During the period 23-25 July, the Regional Sector Working Groups (RSWGs) participated in workshops in each development region. Eighty-nine participants attended the workshops, including 25 women. According to the assessment of the participants, the average score was 4.11 (maximum score is 5).</li> </ul>	
<b>Estimated % of overall implementation (2010-2015)</b>	75%	15%	50%	47%




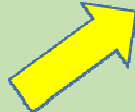

Challenges/ risks	<ul style="list-style-type: none"> <li>Approval of the road corridors at the level of central public authorities takes time. It is necessarily a unique approach for road corridor identification to delimit the process of PPC identification in the RLR sector.</li> </ul>	<ul style="list-style-type: none"> <li>Approval of the PPC list proposed to be advanced at the VPC phase will take place during the recently created inter-ministerial commissions; cooperation with the relevant ministries and coordination of the activities with the ministries and PPC applicants is essential.</li> <li>Changes in the consultant team management of the GOPA consortium created delays in implementing the activities. Improvement actions were taken in this regard by MLPS management.</li> </ul>		
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Intervention Area 2	Regional Sector Planning	Project development/ RSP Implementation	Capacity development	Average rating
Water Supply and Sanitation				

Overall rating of progress 1 June – 30 September	4 On track 	2 Significant deviation 	3 Minor deviation 	3 Minor deviation 
Planned milestones	<ul style="list-style-type: none"> <li>Approval of two draft Regional and Sector Programmes (RSPs) in the WSS sector by the RDCs Centre and South.</li> </ul>	<ul style="list-style-type: none"> <li>Create 33 project teams responsible for the WSS sector.</li> <li>Conduct 33 site visits within the WSS project.</li> <li>Analyse 33 PPCs; approval of PPC list by CPP.</li> <li>Progressive development of PPCs towards VPCs.</li> </ul>	<ul style="list-style-type: none"> <li>Finalise three workshops for PWGs regarding PPC -&gt; VPC development.</li> </ul>	
Progress towards achievement of milestones	Three RSPs were approved by RDC North and RDC Centre on 6 June 2014, and by RDC South on 19 June 2014. The final versions of the RSPs were presented to MRDC.	<ul style="list-style-type: none"> <li>Thirty-two PPCs presented for review and recommended for the next steps to RDAs and MRDC were approved.</li> <li>The list of recommended PPCs was presented to MRDC for approval.</li> <li>According to the MRDC decision of 28 August 2014, three inter-ministerial committees regarding PPC assessment were created in each development region.</li> </ul>	<ul style="list-style-type: none"> <li>Planned workshops were postponed. In coordination with MRDC, it was decided that PWGs will be established only after the PPC list proposed to the VPC phase is approved.</li> </ul>	
Estimated % of overall implementation (2010-2015)	100%	20%	50%	57%

Challenges/ risks		<ul style="list-style-type: none"><li>• Approval of the PPC list proposed to be advanced to the VPC phase will take place during the recently created inter-ministerial commissions; cooperation with the relevant ministries and coordination of the activities with the ministries and PPC applicants is essential.</li><li>• Changes in the consultant team management of the GOPA consortium created delays in implementing the activities. Improvement actions were taken in this regard by MLPS management.</li></ul>		
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Intervention Area 2	Regional Sector Planning	RSP development/ RSP Implementation	Capacity development	Average rating
Complementary Private Sector Support				



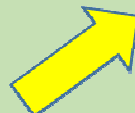
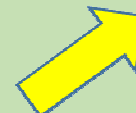
<b>Overall rating of progress 1 June – 30 September</b>	<b>4 Minor deviation</b>		<b>N/A</b>		<b>3 Minor deviation</b>		<b>4 Minor deviation</b>	
<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• Approval of an annual and quarterly action plan by the working group.</li> <li>• Organise three sessions for RWGs.</li> </ul>		N/A		<ul style="list-style-type: none"> <li>• Organise one training session for professional trainers who will later be involved in consulting services and training sessions in the regions.</li> <li>• Elaboration of the sector enterprises database by the CCI.</li> <li>• Develop a public procurement guide for the private sector.</li> </ul>			
<b>Progress towards achievement of milestones</b>	<ul style="list-style-type: none"> <li>• During the period 23-25 September 2014, three RWG sessions were organised. Participants included representatives of RDAs, CCI branch offices, National Confederation of Employers, representatives from the private sector of RDCs, GIZ/sequa (including 8 women, 18 men).</li> <li>• During the regional meetings, the quarterly action plans for each region were updated and approved.</li> </ul>		N/A		<ul style="list-style-type: none"> <li>• Preparation of the training modules for training sessions for the trainers was conducted in June 2014</li> <li>• On 9-10 July and 16-17 July 2014, a training session for trainers was organised (divided into two stages) for representatives of the CCI branches, specialists in PP of RDAs and MRDC, which will later be involved in consulting services in the regions. The session focused on the public procurement system in RM and the procurement consulting system in Germany with practical guidelines for participants. After the session, certificates were awarded to 26 participants (13 women, 13 men). Participant evaluations showed that 75% were very satisfied with the seminar, and 50% of participants felt that meeting expectations were achieved. Participants appreciated the organisation and informational material, the professional lecturer, group work, and case studies related to tender documentation.</li> <li>• The CCI initiated development of the sector enterprises database.</li> <li>• A public procurement guide for the private sector was developed.</li> </ul>			
<b>Estimated % of overall implementation (2010-2015)</b>	30%		N/A		35%		33%	

Intervention Area 2	APA		CBC		Average scoring	
Overall rating of progress 1 June – 30 September	4 On track		4 On track		4 On track	

<b>Planned milestones</b>	<ul style="list-style-type: none"> <li>• Hand out certificates to APA students, who were involved in the regional planning and programming process.</li> <li>• Organise workshop on 'Communication and motivation - the basis for Leadership' for the trainers from APA, MRDC and RDAs.</li> <li>• Assess implementation of the regional development course.</li> <li>• Develop materials for the training course 'Leadership Development in Public Administration' (participant guidelines, curriculum document).</li> <li>• Organise the training of trainers (ToT) for the 'Leadership Development in Public Administration' course.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop draft proposals for adjusting internal regulations of the institutions responsible for the management (State Chancellery), control (Ministry of Finance) and audit (National Court of Account) system for CBC Programmes 2014-2020 in accordance with CE Regulation on common rules for CBC ENI Programmes.</li> <li>• Organise national working group meeting for programming the next CBC Programmes 2014-2020.</li> </ul>	
<b>Progress towards achievement of milestones</b>	<ul style="list-style-type: none"> <li>• Under the initiative Support to the Academy of Public Administration (APA) in Strengthening the Educational Capacity in Regional Planning, eight students were involved (including five women and three men) for a period of 16 months (February 2013 – May 2014). The students participated in workshops on regional planning in three areas: EE, SWM, and WSS. Seminars and study visits to pilot projects implemented by RDAs were organised in order to exchange views and to see the stages of implementation of a regional project and the challenges facing the LPAs. These activities helped them to strengthen their capacities in the strategic planning process and to develop master's theses. On 16 June, they were awarded certificates of participation in the initiative.</li> <li>• During the period 19-20 June, a workshop on 'Communication and motivation – the basis for Leadership' was held. Seventeen trainers (including ten women and seven men) from APA, MRDC and RDAs participated in this course.</li> <li>• On 11 June, a workshop was held for nine trainers (including seven women and two men) for the course 'Regional Development'. The purpose of this event was to assess the implementation of the RD course by taking into account the opinion participants and trainers, as well as to review the methodology and content.</li> <li>• During the period July - September materials were developed for the course 'Leadership Development in Public Administration' (curriculum document and participant guideline).</li> <li>• In the period 22 - 24 September, the ToT for the course 'Leadership Development in Public Administration' was organised. Around ten trainers from the APA and MRDC attended the ToT. This course will be piloted next year and then included in the APA curricula.</li> </ul>	<ul style="list-style-type: none"> <li>• In the period June – September, proposals were drafted for adjusting internal regulations of the institutions responsible for the management (State Chancellery), control (Ministry of Finance) and audit (National Court of Account) system for CBC Programmes 2014-2020 in accordance with CE Regulation on common rules for CBC ENI Programmes. Also, proposals were developed for the memorandum of understanding between the State Chancellery and the Court of Auditors for the implementation of the shared management system for CBC Programmes 2014-2020.</li> <li>• On 16 September, the national working group meeting for programming the next CBC Programmes 2014-2020 was organised, with the participation of 15 representatives (including nine women and six men). The partners discussed the current situation on the programming of CBC Programmes, as well as the actions to be undertaken by the Republic of Moldova as a country partner to the programmes.</li> </ul>	

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Estimated % of overall implementation (2010-2015)	70%	70%	70%
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Intervention Area 2	Communication		M&E		Horizontal RD aspects		Average scoring	
Overall rating of progress 1 June – 30 September	4 On track		3 Minor deviation		3 Minor deviation		3 Minor deviation	
Planned milestones	<ul style="list-style-type: none"> <li>• Provide relevant conclusions on mass-media monitoring reports to optimise public relations for the MRDC/RDAs; increase the number of positive media references on progress in regional development through articles published at press clubs and syndicated articles.</li> <li>• Train ten specialists from the MRDC and RDAs in conducting awareness campaigns.</li> <li>• Make SIADR (Informational system for the RDAs) – Information Management System connected to SIGEDIA –operational.</li> </ul>		<ul style="list-style-type: none"> <li>• Carry out one joint workshop on validation of integration of the results-based M&amp;E (RBM) into the pilot project is with the participation of the RDAs and MRDC.</li> <li>• Carry out mission on supporting wider aspects of RBM in the current M&amp;E system in RD at national and regional levels, and conclude draft recommendations for improving the monitoring and evaluation of the regional development process.</li> </ul>		<ul style="list-style-type: none"> <li>• Complete draft project development pathway.</li> <li>• Organise one round table (with approximately 15 participants) on strengthening the RDAs capacity.</li> <li>• Assess gender aspects within RSPs on WSS, SWM, RLR and EE.</li> <li>• Mainstream gender in six feasibility studies.</li> </ul>			



<p><b>Progress towards achievement of milestones</b></p>	<ul style="list-style-type: none"> <li>• The implementation of the project supporting regional development media activities provided to the Independent Press Association (IPA) was finalised in July. A decision was made to continue the grant and develop other proposals based on TV reports. In the reporting period, according to the IPA's final report, there were published 6 syndicated articles on regional development projects.</li> <li>• On 21-22 July, the workshop on conducting communication campaigns was carried out. The participants (nine from RDA and MRDC, including eight women and one man) appreciated the usefulness of the course, rating it at 9 on a scale of 1-10.</li> <li>• The SIADR system was installed and configured; the end-users and system administrators were trained. Next steps include piloting and final acceptance of the system. The author of the system decided to take over the cost of the https certificate in order to accelerate the process.</li> </ul>	<ul style="list-style-type: none"> <li>• The schedule and materials for the RBM workshop IV were developed based on documents reviewed for the six pilot projects from Intervention Area 1 from the perspective of RBM. These included: the memoranda of understanding, logical frameworks, risk logs, implementation plans and draft regulation of the LSCs. Initial draft documents were sent to the MRDC and RDAs. The workshop is planned for 1-2 October with the participation of representatives from MRDC and RDAs.</li> <li>• The mission aiming to support a wider integration process of the results based monitoring and evaluation issues (MBR) in the context of the M&amp;E system at the national and regional levels was carried out and draft recommendations were made for improving the monitoring and evaluation of the RD process provided during the period 27 June-14 September. Preliminary conclusions and recommendations were presented and discussed with the representatives of the MRDC. The draft report was submitted for approval to GIZ.</li> <li>• A survey was also initiated to assess the level of satisfaction of the LPA representatives with the RDAs' capacity to facilitate the RD process.</li> </ul>	<ul style="list-style-type: none"> <li>• The interim report on the process of sectoral regional planning has been completed.</li> <li>• The Draft Guide - Investment Project Pathway is in its final stage of elaboration. A workshop on best practices with the participation of 25 representatives from MLPS was carried out (attached in Annex 1).</li> <li>• One round table on strengthening capacities of the RDAs (for 15 participants) was not carried out due to the lack of time of the participants.</li> <li>• Gender and social aspects were mainstreamed into the RSPs of the WSS and RLR sectors, as well as into the development process, and prioritisation of the PPCs in EE sector. These aspects were presented during special sessions of the three workshops in the RLR sector.</li> <li>• The methodology for mainstreaming gender and social aspects was discussed with partners and then finalised. It is in the process of being applied in the three feasibility studies on SWM for all three zones.</li> <li>• Gender aspects were included in the course 'Leadership Development in Public Administration'.</li> </ul>		
<p><b>Estimated % of overall implementation (2010-2015)</b></p>	<p>80%</p>	<p>50%</p>	<p>60%</p>	<p>63%</p>	

Challenges/ risks	<ul style="list-style-type: none"><li>• Maintaining the interest of the SIADR users, in conditions when piloting is delayed and when they are unaware of the benefits of the system.</li><li>• Journalists and public servants often have different perceptions on newsworthy subjects related to regional development.</li></ul>	<ul style="list-style-type: none"><li>• Currently, the EU project on the improvement of regional statistics has not been initiated. This could delay the implementation of the more substantial activities related to reviewing current system of M&amp;E in RD in terms of MBR.</li><li>• The decision-making process on the proposed changes of MBR to the current system of M&amp;E in the regional development sector could be delayed due to parliamentary elections.</li></ul>		
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## Milestones and Results to be achieved during the reporting period 1 October – 31 December 2014

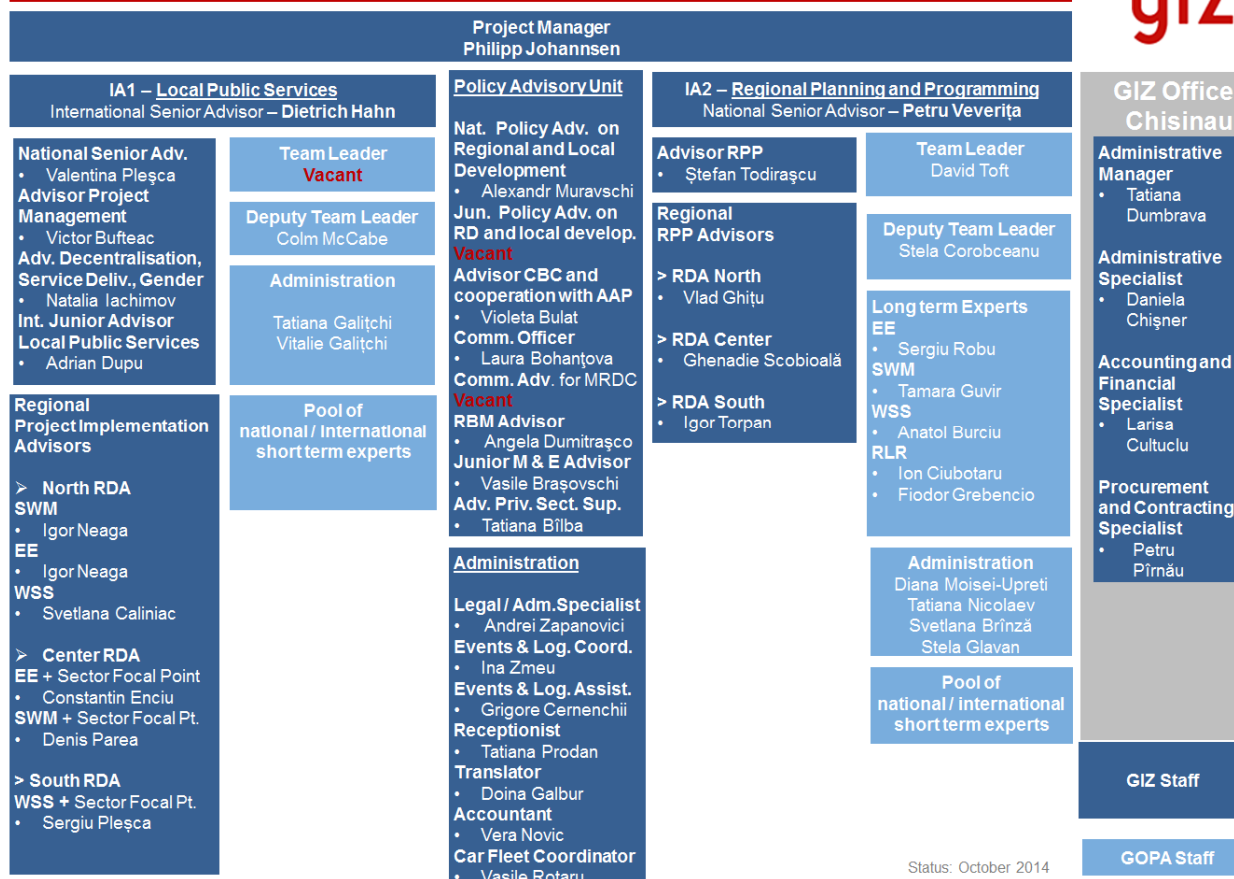
Intervention Area 2	Regional Sector Planning	Project development/RSP Implementation	Capacity development
EE	N/A	<ul style="list-style-type: none"> <li>• Four VPCs under development.</li> </ul>	<ul style="list-style-type: none"> <li>• Create PWGs for approved VPCs.</li> <li>• Organise one meeting with RSWG in each region.</li> </ul>
SWM	N/A	<ul style="list-style-type: none"> <li>• Progressive development of three feasibility studies and environmental impact assessments for the three SWM zones.</li> <li>• Identify appropriate locations for landfills and waste transfer stations for SWM in zones Centre and North.</li> </ul>	<ul style="list-style-type: none"> <li>• Organise one meeting of the PWGs in each development region.</li> </ul>
RLR	<ul style="list-style-type: none"> <li>• Organise informal consultations with the main partners and official consultations with the public to discuss the final draft of the three RSPs.</li> <li>• Consultation and approval of three RSPs by the RDCs (North, South, and Centre).</li> </ul>	<ul style="list-style-type: none"> <li>• The methodology for establishing road corridors, cells and identification of PPC is agreed with MRDC and MTRI.</li> <li>• The configuration of cells and corridors is discussed and coordinated with RSWG and MTRI.</li> </ul>	<ul style="list-style-type: none"> <li>• Organise one RSWG workshop in each region.</li> </ul>
WSS	N/A	<ul style="list-style-type: none"> <li>• PPC list is prioritized and presented for approval to VPC phase.</li> </ul>	<ul style="list-style-type: none"> <li>• Establish one meeting with RSWG in each region.</li> </ul>
CPSS	<ul style="list-style-type: none"> <li>• Approval of annual and quarterly action plans by the working group.</li> <li>• Organise three sessions for the regional working groups.</li> <li>• Organise one session for the national working group.</li> </ul>		<ul style="list-style-type: none"> <li>• Organise training and information sessions for the private sector from nine rayons in the three development regions.</li> <li>• Update of sector enterprises database by CCI.</li> <li>• Develop procurement guide for the private sector.</li> <li>• Organise one round table for entrepreneurs from the EE sector.</li> </ul>

Intervention Area 2	APA	CBC
	<ul style="list-style-type: none"> <li>• Organise coaching sessions for trainers for the course 'Leadership Development in Public Administration'.</li> <li>• Finalise materials for the 'Leadership Development in Public Administration' course (curriculum document, brochure for the participant and facilitator guidelines).</li> <li>• Organise the training on 'Regional Development: conceptual framework and examples of good practice' offered by experts from Germany. (This course will be delivered for trainers of the 'Regional Development' course in order to know new methods of teaching, as well as to see examples of regional projects in Germany.)</li> </ul>	<ul style="list-style-type: none"> <li>• Develop recommendations for draft regulation for the Regional Office for CBC Programmes, including functions, relations with involved institutions and financing sources.</li> <li>• Make recommendations for the draft regulation with regards to co-financing by the ENI CBC fund.</li> <li>• Organise the national conference 'Cross-border cooperation: achievements of the Republic of Moldova in the period 2007-2013'.</li> <li>• Organise a workshop on reporting for ENPI partners/monitoring visits within the framework of the South East Europe Transnational Cooperation Programme.</li> </ul>

Intervention Area 2	Communication	M&E	Horizontal aspects of RD
	<ul style="list-style-type: none"> <li>• Train 20 journalists to cover regional development sector issues.</li> <li>• Train 30 officials from MRDC and RDAs in internal and external communication techniques.</li> <li>• Involve ten communication specialists from MRDC and RDAs in the process of learning EU best practices in public communication, regional brand management and awareness campaigns management.</li> <li>• Conduct one media campaign to popularise the concept of regional development in production.</li> <li>• Make SIADR – the Information Management System connected to SIGEDIA – operational.</li> </ul>	<ul style="list-style-type: none"> <li>• Finalise the final report on the wider integration process of the results based monitoring and evaluation issues (MBR) in the context of the M&amp;E system at national and regional levels and submit it to the MRDC/RDAs.</li> <li>• Continue on-going implementation and continuous monitoring of the revised results based monitoring system (MBR) for the pilot projects.</li> </ul>	<ul style="list-style-type: none"> <li>• Draft the summary on the sector planning and programming process, including a summary chapter related to development of practices for investment projects.</li> <li>• Develop a brochure on the RSP for the strategic planning course in regional development for the APA.</li> <li>• Update the 'Draft Guide - Investment Project Pathway' and adapt it for those four sectors; incorporate best practices.</li> <li>• Pilot tools for mainstreaming gender and social aspects in EE and SWM sectors and revise them accordingly.</li> </ul>



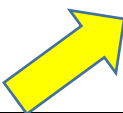

## Annex #1 The Structure of the Project 'Modernization of Local Public Services in the Republic of Moldova'


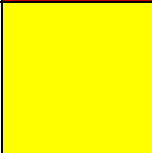

### GIZ Project: Modernization of Local Public Services in the Republic of Moldova



## Annex #2 Evaluation Grid for Measuring Progress

Estimating progress level for the current quarter

<b>1</b> <b>Nerealizat</b>		<b>Off track</b>
<b>2</b> <b>Abateri semnificative</b>		<b>Significant deviation</b>
<b>3</b> <b>Abateri nesemnificative</b>		<b>Minor deviation</b>
<b>4</b> <b>Conform planului de lucru</b>		<b>On track</b>

< 25%	roșu		red
≥ 25% < 75%	galben		yellow
≥ 75%	verde		green

