



DRAFT

Progress report No.4
on the implementation of GIZ project
**'Modernization of Local Public Services in the Republic of
Moldova' phase 2**

Reporting period: 1 April – 30 June 2017

August 2017
Chisinau, Republic of Moldova



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ABBREVIATIONS AND ACRONYMS

ADA	Austrian Development Agency
ALRC	Agency of Land Relations and Cadastre
AMAC	Moldovan Water Supply Association
APA	Academy of Public Administration
BoQ	Bill of Quantities
BMZ	German Ministry of Economic Cooperation and Development
CALM	Congress of Local Authorities of Moldova
CBC	Cross-Border Cooperation
CCI	Chamber of Commerce and Industry
CD	Capacity Development
CM	Community Mobilisation
CPA	Central Public Administration
CPSP	Complementary Private Sector Support
CSO	Civil Society Organization
DR	Development Region
EE	Energy Efficiency
EEA	Energy Efficiency Agency
EF	Ecological Fund
EEF	Energy Efficiency Fund
EIA	Environmental Impact Assessment
ENI	European Neighbourhood Instrument
ENPI	European Neighbourhood Partnership Instrument
FS	Feasibility Study
GIZ	German Development Cooperation through Deutsche Gesellschaft für Internationale Zusammenarbeit
GOPA	Gesellschaft für Organisation, Planung und Ausbildung (Consulting Group)
GPS	Global Positioning System
IA	Intervention Area
IDS	Indicator Definition Sheet
IM	Investment Measures
IMC	Inter-Municipal Cooperation
ISWMC	Integrated Solid Waste Management Center

JSC	Joint Stock Company
LC	Local Council
LCC	Local Citizens Committee
LPA	Local Public Administration
LPP	Local planning and programming
LPS	Local Public Services
LSC	Local Steering Committee
MDL	Moldovan Lei
ME	Municipal Enterprise
M&E	Monitoring and Evaluation
mIn.	Million
MLPS	Modernization of Local Public Services
MoEnv	Ministry of Environment
MOLDSWA	Moldova National Solid Waste Association
MoTRI	Ministry of Transport and Road Infrastructure
MoU	Memorandum of Understanding
MRDC	Ministry of Regional Development and Construction
MIEPO	Moldovan Investment and Export Promotion Organization
NALAS	Network of Associations of Local Authorities of South-East Europe
NCCRD	National Coordination Council of Regional Development
NCFM	National Commission for Financial Markets
NEF	National Ecological Fund
NFRD	National Fund for Regional Development
PD	Project Development
PIP	Project Implementation Plan
PMSI	Public Medical-Sanitary Institution
PPC	Possible Project Concept
PPM	Public Propriety Management
POP	Project Operational Plan
PSP	Public Services Projects
PWG	Project Working Group
RBM	Results-Based Monitoring
RC	Rayon Council
RD	Regional Development

RDA	Regional Development Agency
RDC	Regional Development Council
RLR	Regional and Local Roads
RM	Republic of Moldova
RPP	Regional Planning and Programming
RSC	Regional Sector Commission
RSP	Regional Sector Programme
R(S)WG	Regional (Sector) Working Group
RUTIF	Register of Urban Technical Infrastructure Facilities
SEDS	Socio-Economic Development Strategy
SIADR	Information System for RDAs
SPD	Single Programme Document
SS	Sorting Station
SSVEPC	State Service for Verification and Expertise of Projects and Constructions
SWM	Solid Waste Management
SWMZ	Solid Waste Management Zone
TA	Technical Assistance
ToR	Terms of Reference
ToT	Training of Trainers
USAID	U.S. Agency for International Development
WSS	Water Supply and Sanitation
WTP	Water Treatment Plant

EXECUTIVE SUMMARY

Since 2010, GIZ is implementing the project 'Modernization of Local Public Services in the Republic of Moldova' (MLPS) under the commission of the German Ministry for Economic Cooperation and Development (BMZ).

At the beginning of 2016, the implementation of the 2nd phase of the MLPS project commenced. The project builds on the results of the first phase and has a timeframe for project implementation for the period 01/2016 – 12/2018, with a foreseen extension up to 2020. On the 13/06/2017 the European Union signed with GIZ the Grant Agreement (18 months of implementation period) till 12/2018.

Its **general objective** is to improve the framework conditions for a citizen-oriented implementation of regional development policy in priority sectors of local public service provision. The target group of the development measure is the population in selected jurisdictions of Local Public Authorities (LPAs) from the four Development Regions North, Centre, South and Gagauzia. Key partners of the project include the Ministry of Regional Development and Construction (MRDC), Regional Development Councils (RDCs), Regional Development Agencies (RDAs) and LPAs from the aforementioned regions.

The Project focuses its support in four priority sectors encompassing Water Supply and Sanitation (WSS), Energy Efficiency in Public Buildings (EE), Solid

Waste Management (SWM) and Regional and Local Roads (RLR).

The total budget of MLPS project for the 2nd phase is EUR 14.616.762 for the implementation period. MLPS donors in the 2nd phase include:

- Government of Germany (EUR 3.700.000);
- Government of Sweden (EUR 3.700.000);
- Swiss Federal Department of Foreign Affairs via the Swiss Cooperation Office in Moldova (EUR 3.190.372);
- Government of Romania (EUR 205.283).
- European Union (EUR 3.821.107)

The total project budget for MLPS 1st phase (2010 – 2015) was EUR 23.4 million.

MLPS donors in the 1st phase:

- Government of Germany (EUR 12.6 million);
- Government of Sweden (EUR 5.5 million);
- Government of Romania (EUR 0.700 million);
- European Union (EUR 4.6 million).

Additionally, within the first phase of the MLPS project, the 'German Fund for Regional Development' was launched. It provided financial support to a number of pilot projects aimed at improving local public services delivery in the WSS, EE and SWM sectors. The budget of the mentioned project is EUR 7.300.000.

The 2nd phase of the MLPS project is structured around four **Intervention Areas (IA)**:

- (1) Policy and strategy advice for improving framework conditions for implementation of regional development policy;
- (2) Improvement of coordination and monitoring of Regional Development Strategies (RDSs);
- (3) Improvement of development and implementation of Regional Development Strategies (RDSs);
- (4) Institutionalisation of training and capacity development measures.

The steering mechanism for the implementation of the MLPS project encompasses three coordination levels:

- MLPS Steering Committee (meeting twice a year)
- MLPS Monitoring Committee (meeting quarterly)
- Local Steering Committees for each Public Services Projects (meeting quarterly)

Institutional counterparts and key stakeholders

In addition to the institutional counterparts MRDC and the four RDAs (North, Centre, South and Gagauzia), the main partners of the MLPS project are:

- State Chancellery;
- Ministry of Environment;
- Ministry of Economy;
- Ministry of Education;
- Ministry of Health;

- Ministry of Transport and Road Infrastructure;
- LPAs level 1 (municipalities) and LPAs level 2 (Rayon administrations);
- RDCs;
- Energy Efficiency Agency;
- Chamber of Commerce and Industry;
- Academy of Public Administration;
- Congress of Local Authorities of Moldova;
- Association 'Moldova Apa-Canal' (Water Utilities Association).

ACHIEVEMENTS:

During the reporting period 1 April – 30 June 2017, MLPS achieved the following results and progress in its four IAs:

Intervention Area 1

IA 1 Specific Objective:

'MRDC puts in place a coherent framework for the effective implementation of the national regional development policy in the priority sectors'.

- The Action Plan of the National Strategy on Regional Development (NSRD) 2016-2020 was approved by the Government decision no. 485 on 29.06.2017.
- The new draft Law on Regional Development was developed and submitted to the Ministry of Regional Development for initial approval and launch for public consultations. Taking into consideration the currently approved governmental reform and the possibility of structural changes of the NFRD and NEF the draft law on RD will require adjustments.

- On 11 January 2017¹ MRDC approved the communication strategy for the period 2017-2020². The draft action plan for communication strategy of MRDC period 2017-2020 was discussed and agreed. Taking into consideration the reorganization of MRDC, both the communication strategy and action plan will serve as basis for the newly created ministry.
- The 7th edition of the newsletter on regional development was published³.
- On 23 June, 2017, a second meeting of the MLPS Steering Committee was held. Key challenges were discussed and decisions were taken⁴. One of the most important decision was that RDAs will ensure the Secretariat of RDCs and RSCs.
- Monitoring & Evaluation framework of National Strategy for Regional Development 2016-2020 was discussed and the draft M&E frameworks for each of the 4 RDCs are under finalization.
- Substantive support was provided enhancing the dialogue and negotiations with the representatives of the executive Committee of ATU Gagauzia, Vulcanesti city and TIKA to ensure connection of Vulcanesti to water pipeline Cahul – Vulcanesti.
- The support to Parliamentary Commission for Public Administration, Regional Development, Environment, and Climate Change provided for development of a) the Background Paper on organisation of Public Debates

¹http://www.mdrc.gov.md/public/files/vmdrc2015/dezreg/ordin_cu_privire_la_aprobarea_Strategiei.pdf

²<http://www.mdrc.gov.md/libview.php?l=ro&idc=36&id=3508&t=/Transparenta-decizionala/Documente-aprobate/Strategia-de-Comunicare-a-Ministerului-Dezvoltarii-Regionale-i-Constructiilor-pentru-anii-2017-2020>

³<http://www.serviciilocale.md/doc.php?l=ro&idc=46&id=1402>

regarding the implementation of the National Strategy for Regional Development and Action Plan, and b) the conceptual note on architecture of the National-Regional-Local strategic planning process;

Intervention Area 2

'The RDCs are enabled to coordinate the implementation of regional development strategies'.

Strengthening the capacities of RDC

During the reporting period, the 3 workshops for the members of the RDCs from the North, Center and South Development Regions were organized to present and agree on modalities for support. The main support is to be channelled through Regional Sector Commissions (RSCs) that are proposed to be created within RDCs. To ensure their functionality, the RSCs will benefit from MLPS assistance in specialised technical expertise, logistical and financial support.

RSC Regulations were approved by RDCs from North and South on 29 June 2017. At the meetings, the decisions on creation of RSCs in Water Supply and Sanitation and Solid Waste Management sectors were approved. The decision on approval of RSC Regulations and creation of RSCs by Center RDC is postponed due to lack of quorum at the meeting from 28 June 2017.

⁴<http://www.serviciilocale.md/libview.php?l=ro&idc=52&id=1410&t=/Stiri-Galerii-foto/Stirile-proiectului/A-avut-loc-cea-de-a-doua-edinta-a-Comitetului-Director-a-proiectului-MSPL-din-2017>
http://www.serviciilocale.md/public/files/prezentari/steering_comm/2017_06_22_PPT_MLPS_Steering_Committee_AD_RO.pdf

The establishment of RSCs is intended to strengthen the capacity of RDCs to lead socio-economic development processes within their region. RSCs are expected to be platforms for regional sector governance. They are envisioned to hammer out the details of regional sector strategies which reflect the prevailing needs of citizens in local communities. This includes detailed analysis of technical options, weighing evidence, and examining expert opinions to reach reasoned conclusions.

▪ **Engaging Civil Society Organisations (CSOs) to improve local public service delivery**

The engagement of Civil Society Organisations (CSOs) is considered essential for promoting the active participation of citizens in key processes in planning, implementation and monitoring of the investments projects for increased service delivery.

In support of citizen engagement in the delivery of local public services, two international and national short term expert were tendered to develop toolkits to local citizen committees in increasing social accountability, raising awareness and procurement monitoring.

Also, the process of selection of one Civil Society Organization/Consortia per each Development Region has been launched. Approximately 30 participants representing civil society organisations took part in a workshop on civil society engagement in the process of modern

local public services delivery that took place on 11.07.2017⁵.

The selected CSOs shall offer to the citizens of the involved Local Public Administrations state-of-the-art tools and modalities for meaningful participation in public debates, multi-stakeholder planning, awareness raising, and monitoring of procurement, construction and on-going service delivery.

▪ **Regional planning and programming**

The activities carried out during the reporting period were focused mainly on finalization of two feasibility studies in Solid Waste Management sector for: (i) Waste Management Zone 5 from Centre Development Region (Calarasi, Nisporeni and Ungheni rayons) and (ii) Waste Management Zone 8 from North Development Region (Briceni, Donduseni, Edinet and Ocnita rayons).

On 16 and 17 May 2017 the Local Steering Committee meetings were held, respectively, in Waste Management Zones 8 and 5, where the MLPS experts presented the final results of Feasibility Studies. Once the Romanian version of documents will be available, it will be submitted to LPAs for approval.

Simultaneously, a company was selected and contracted for development of the Environmental Impact Assessment and to provide support to the involved Local Public Authorities in submitting to the Ministry of Environment of the request for preliminary assessment.

⁵<http://www.serviciulocale.md/libview.php?l=en&id=1415&idc=52&t=/News-Photos/Projects->

[News/Civil-society-will-be-more-actively-engaged-in-the-process-of-local-public-service-delivery/](#)

Besides that, discussions continued with EIB and EBRD on modalities for piloting the implementation of Waste Management Zone 1 project from South Development Region based on feasibility study prepared with MLPS support in 2015⁶ and public consultations on environmental impact assessment held in 2016.

Intervention Area 3

'Capacities of RDAs to implement regional development strategies have improved'.

Using the 12 regional sector programs (4 sectors WSS, SWM, RLR and EE in public buildings from North, Centre and South Development Regions) and the projects pipeline deriving from them as a basis, the following milestones were achieved during the reporting period.

▪ **WSS sector**

Following the endorsement of WSS feasibility studies by GIZ Construction Department, the draft technical design theme for nine WSS projects have been prepared and are under translation into English. The technical design theme for WSS Riscani is foreseen to be develop in August, due to the fact that the technical solution included into the Feasibility Study should be reconsidered. The GIZ Construction Department endorsement of nine technical design themes for WSS projects with EU is plan for next quarter.

The technical design documents and the Bill of Quantities (BoQ) of Leova-largara

project are completed and have been approved by GIZ Construction Department and international engineers on May 2nd 2017. The tender book are prepared and it is foreseen to publish the announcement for launching the tender for construction works for water project Leova-largara in July, 2017. The updated cost calculation for the project evidenced that the funds earmarked by the German Fund for Regional Development are not sufficient to finance the project. EUR 1.050.000 have to be provided from other sources. MRDC and Ministry of Environment were informed about the additional required funding. During the NCCRD meeting from 27 March 2017 it was decided to allocate additional MDL 16 million (equivalent to EUR 700.000) by the end 2018 for the implementation of Leova-largara WSS project. The remaining part of EUR 350.000 will be allocated by Leova Rayon Council from budget resources according to guarantee letter from nr. 230 from 14 April 2017.

During the reporting period the tender procedures for contracting the design services for Cahul-Lebedenco-Vulcanesti-Alexandru Ioan Cuza WSS project has been completed and the winning company selected. The contract with design company was signed on June 30, 2017._

On May 4th, was obtain the extension from Romanian Embassy on funding for the individual house connection to the sewerage network for Rosu village till June 30, 2018. During the reporting period the tender book has been prepared and accepted by the RDA South. The public

⁶<http://serviciulocale.md/pageview.php?l=en&idc=35&id=1310&t=/Regional-Planning-and-Programming/Feasibility-Studies/>

procurement-working group and its plan to be published next quarter.

The official inauguration of rehabilitated water purification station in town of Cahul and new constructed sewerage network in village Rosu took place on June 15, 2017⁷. The investments were transferred into the ownership of respective LPAs and in the management of new created regional operator JSC Apa Canal Cahul.

▪ **EE sector**

GIZ Construction Department reviewed and approved the technical design and BoQ for Calarasi hospital boiler house project. Following the procedures, the public procurement tender for construction works was launched in March 2017. Due to lack of three qualified bids the tender was repeated. The opening of the bids for repeated tender it's foreseen to take place on July 11th.

During the reporting period the main activities were carried out in completion of the EE Audit Reports for 8 projects. Although the selected consulting companies presented the final EE Audit Reports to GIZ Construction Department and got the endorsement. Following the MLPS working plan the EE Audit reports have been submitted to the National EE Agency for endorsement as well. In June all the questions and recommendations that came from National EE Agency have been applied and the final Audit reports completed. The official letter of endorsement from EE Agency is expected to receive in August. During the reporting period LPAs approved the construction measures for EE projects and the draft technical design theme. Currently the draft technical design

theme are under translation into English and will be submitted for endorsement to GIZ Construction Department in August.

▪ **Procurement procedures**

The project's team prepared the final draft procurement procedures manual in line with EU standard procedures, which have to be applied in the projects developed with EU support. During the reporting period the final draft manual has been consulted with MRDC and RDAs, the recommendations have been collected and integrated into the manual. The training on project implementation procedures, including public procurement according to the EU PraG rules its plan to be organised on September 6-8, 2017.

Public Services Projects (PSP):

All PSPs implemented with MLPS support are applying the 5-pillar-approach (see Figure 1) including the following elements:

- (1) Support to local strategic planning and programming (support on development/updating of respective chapter of Rayon's Socio-Economic Development Strategy and local development plans);
- (2) Promotion of Inter-Municipal Cooperation between LPAs for local public service delivery;
- (3) Implementation of measures to improve the relevant infrastructure for local service delivery;
- (4) Strengthening the capacity of LPAs and service providers;

⁷<http://www.serviciilocale.md/libview.php?l=ro&idc=52&id=1409&t=/Stiri-Galerii-foto/Stirile-proiectului/Cu-suportul-Guvernului-Germaniei-locuitorii-oraului-Cahul->

i-satului-Rou-vor-beneficia-de-servicii-calitative-de-apa-potabila-i-canalizare

(5) Community mobilization through information and participation (by creating the Local Citizens Committees) and awareness raising campaigns among citizens as final beneficiaries of local public services.

Intervention Area 4:

IA 4 Specific Objective:

'Representatives of rayons, municipalities and local service providers benefit from demand-oriented training modules of non-governmental organisations for the modernization of local public services in the priority sectors'.

Support the Institutionalisation of Trainings

Based on the developed training methodology⁸, the Institute of Continuous Education in the WSS-Sector ("the Institute") at TUM⁹ developed the curriculum of the modules "Investment Attraction and Implementation of Investment Projects" and "Human Resource Management" and completed a training of trainers on 29-30 May and 12-13 June respectively. As a result, 13 practitioners (4 female, 9 male) from the MRDC, Ministry of Environment and WSS Operators were certified as trainers. The piloting of the modules took place on 20-22 June and 28-30 June respectively with a total of 46 participants (18 female, 28 male) from 16 WSS operators. In order to continuously strengthen the capacities of water operators, 3 previously developed modules related to "Customer Relations"

have been reimplemented in May with 56 participants (41 female, 15 male).

The Academy of Public Administration (APA) successfully reimplemented in the 2nd quarter 4 training modules with a total of 120 participants (70% female participants):

- "Public Procurement and Conflict of Interest" (27-31 March, 25 participants; 15-19 May, 26 participants);
- "Local and Regional Marketing for Competitive Regional Development" (26-28 April, 15 participants);
- "Regional and Local Planning and Programming" (15-19 May, 22 participants);
- "Regional Development" (22-26 May, 16 participants, 05-09 June, 16 participants).

The finalisation of the needs assessment in the EE sector as a basis for future training modules was completed. The final report as well as the concept of 3 training modules derived from the assessment has been validated with all stakeholders (Ministry of Economy, MRDC, TUM, CCI, EUREM trainers, Ministry of Labour and Social Protection) during a meeting initiated by the Energy Efficiency Agency on 6 June. The meeting mandated the TUM to initiate the development of the curriculum and piloting of the training modules in the second half of 2017. The meeting included also a validation of the proposed legal changes to ensure the sustainability of the EUREM-course for Energy Managers which in a next step have to be implemented by the CCI as well as the respective rayon administration as the employer of the EUREM-trainee.

⁸ Overview presentation available online at: <http://amac.md/obrazovanie/GIZ/IFCAAC/4.Metodologie.pdf>

⁹ <http://cfc.utm.md/formare-continua-specialisti/institutul-formare-continua-in-domeniul-alimentarii-cu-apa-si-canalizarii>

- **Support the Organisational Development of Training Institutions**

In order to support APA's Department of Professional Training in the introduction of a quality management system aligned to European standards, an expert has been contracted in June 2017 to conduct an analysis of the current quality management procedures vis-à-vis the standards introduced by ISO 29990 and to develop an action plan for improvements. Moreover, a five day training for 15 APA trainers (12 female, 3 male) has been organised in June 2017 to strengthen their ability in designing effective training process.

In the WSS sector, based on the validated institutional development plan for the Institute at TUM, measures to strengthen the Institute's internal procedures on curricular development, selection of participants and evaluation of trainings were developed as well as the development of a corporate identity and communication materials initiated. Moreover, the web page of <http://www.amac.md/> was updated with a new library related to the Institute's training modules.

- **Strengthen Exchange of Good Practices and Experiences**

Several measures to strengthen exchange and development of multi-actor-partnerships in the priority sectors continue to be prepared. This encompasses analysis of the feasibility of targeted measures for WSS and EE sectors in cooperation with GIZ regional offices, as well as, preparation of a

concrete measure to support exchange between Moldova, Georgia and Ukraine on the implementation of chapters relevant for regional development in the EU Association Agreement.

CHALLENGES:

During the reporting period, the MLPS project faced several **challenges**:

- Lack of certainty regarding future role/mandate of Regional Development-institutions, their relation to future combined ministries
- Lack of certainty on future composition/mandate of National Coordination Council for Regional Development /MLPS Steering Committee.
- Overlapping support to Cahul/Vulcanesti Water Supply and Sanitation project in Gagauzia
- Limited political consensus at central and regional level slows down the decision making process to establish RSCs and other complementary measures in support for strengthening the capacities of RDCs.
- Lack of motivation and, consequently, low level of involvement of the members of Regional Development Councils in regional development processes.
- Restricted experience in broader citizen involvement in the areas of social accountability, awareness

raising, planning and procurement monitoring of investment projects

- The tender process for the development of technical documentation for WSS project Cahul-Lebedenco-Vulcanesti-Alexandru loan Cuza had to be repeated three times due to poor quality of submitted bids and lack of company that could meet the tender requirements;
- The differences between international and national standards in designing the technical documents in WSS and EE sectors takes more time for adjustments and approving by GIZ Construction Department;
- Scarce monitoring on behalf of RDAs in the implementation of contracts with technical supervisors. In this respect, the contract model content should be revised by including a number of detailed requirements, which would increase the responsibility of the technical supervisor.
- Lack of financial sustainability of training institutions to finance the

provisions of training modules after the end of MLPS support.

- Limited capacity and resistance to use 'modern/innovative' adult teaching methods in training provision; Difficulties to ensure effective transfer and application of training content into practical work routines of participants.
- Limited number of qualified national experts as potential trainers for modules in some fields (e.g. regarding human resource management)
- Low interest and lack of strategic vision of the management of WSS operators related to the subject of human resources development.

Details on the progress achieved as per agreed milestones of the MLPS project (2nd phase) are presented in the next chapters of this report.

INTERVENTION AREA 1.

MRDC puts in place a coherent frame-work for the effective implementation of national regional development policy in priority sectors

► Result: Objective of Intervention Area 1 ► Indicator: 1.1 NSRD 2016-2020

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	1.1. NSRD 2016-2020		
Name	1.1. The National Strategy for Regional Development (NSRD) for the period 2016-2020 is approved taking into consideration 40 recommendations both from the line ministries and RDCs.	Responsible	IA1, Angela Dumitrasco

Impact markers		
Relevant for:	PD/GG: Participatory development/good governance	

Assessment of current status			
Baseline value	0 (no strategy exists for this period)	Start of implementation	01/01/2016
Target value	1 NSDR	Target date	30/12/2016
Achieved value	1 NSRD 2016-2020 is approved by the Parliament of the Republic of Moldova and is published in the Official Gazette (Monitorul Oficial)	Frequency	According to milestones
Date of last monitoring	30/03/2017	Date of next monitoring	N/A

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/01/2016	0.3	0.3	On track	The development of the final draft of NSRD 2016-2020 was completed during the 1st half of February, 2016. This was submitted to MRDC for their further endorsement with the NCCRD and
		Development of NSRD is completed	Development of NSRD is completed		

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					other line ministries.
2	29/02/2016	0.4	0.4	On track	The drafts of NSRD 2016-2020 were presented and discussed at several meetings of the inter-ministerial committee, RDCs, as well as a public hearing was organised in accordance with the national regulations. The 1st draft NSRD 2016-2020 was placed by MRDC on the website (http://www.particip.gov.md/proiectivew.php?l=ro&idd=2692) for public consultations. After these public consultations, the document was subjected to several consultations with endorsement of the line ministries.
3	30/04/2016	0.6	0.6	On track	The final draft of NSRD 2016-2020 was approved by the NCCRD by Decision No. 2/16 dated 10 March 2016, after presentation of all endorsements of line ministries (please see: http://parlament.md/LegislationDocument.aspx?Id=7b212795-22d4-4e28-bf1f-a3088880663a) Before its approval by NCCRD, MRDC took into

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					<p>consideration 40 (out 55) recommendations provided by 5 line ministries and other institutions (National Bureau of Statistics and National Agency of Tourism). The summary of all recommendations are included in Divergence Table (Tabelul de Divergenta) which can be found at http://www.particip.gov.md/proiectview.php?l=ro&idd=2692 and aforementioned "endorsement of the line ministries. The final draft NSRD 2016-2020 was further submitted to the Government and approved by Government Decision No. 749, dated 10 June, 2016. The final NSRD 2016-2020 was published in Official Gazette in the editions No. 169183 (source http://monitorul.md/monitor/v166v/)</p>
4	30/10/2016	0.7	0.7	On track	<p>The Draft Law No. 239 on approval of NSRD 2016-2020 was debated and endorsed by the Parliamentary Committee on Public Administration, Regional Development, Environment and Climate</p>
	NSRD approved by specialized/relevant commission from Parliament of RM	NSRD 2016-2020 is approved by specialized/relevant commission from Parliament of RM			

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					Change. Based on this, this Draft Law was proposed to Parliament for its examination and approval. Source: http://parlament.md/LegislationDocument.aspx?Id=0369a76b-b3b1-4d18-b0c5-3701d959f623
5	30/11/2016	0.9	0.9	On track	The Draft Law No. 239 on approval of NSRD 20162020 was debated and approved by the Parliament on 13.10.2016 Source : http://parlament.md/ProcesulLegislativ/Proiectedeactelegislative/tabid/61/LegislativId/3298/language/roRO/Default.aspx
		NSRD approved by Parliament of RM	NSRD 2016-2020 approved by Parliament of RM		
6	30/12/2016	1.0	0.9	Minor deviations	The Draft Law No. 239 on approval of NSRD 2016-2020 is undergoing proofreading by the specialised body in the Parliament in accordance with the legislative practice and shall be published in the Official Gazette next quarter.
		NSRD published in Official Gazette (Monitorul Oficial)	NSRD 2016-2020 is published in Official Gazette (Monitorul Oficial)		
7	30/03/2017	1.0	1.0	On track	The Law No. 239 dated 13.10. 2016 on approval of NSRD 2016-2020 was published in the Official Gazette (Monitorul Oficial) Nr.30-39 dated 03.02.2017.
		Order/Decision on the approval of NSRD 2016-2020 by the Parliament of the Republic of Moldova is published in the Official Gazette (Monitorul	Order/Decision on the approval of NSRD 2016-2020 by the Parliament of the Republic of Moldova is published in the Official Gazette (Monitorul		

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		Official) of the Republic of Moldova	Official) of the Republic of Moldova		Source: http://monitorul.md/monitor/v-217-v/

Data sources	Secondary Sources. - Government and Parliament decision published in Official Gazette (Monitorul Oficial). -Divergences table compiled by MRDC		Link to documents/sources	http://monitorul.md/monitor/v-217-v/
Data collection method	Document analysis of sources of information provided by Government and Parliament. -Document analysis of the compiled divergences table compiled by MRDC and extract of a number of recommendations.			

► **Result: Objective of Intervention Area 1** ► **Indicator: 1.2 RD legislative and normative**

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	1.2. RD legislative and normative documents.		
Name	1.2. Three (existing) legislative and normative documents regarding regional development and involved institutions (.ex. decrees on the National Fund for Regional Development, laws on regional development, procedure manuals) were reviewed and, if necessary, harmonized with the requirements of the EU Association Agreement.	Responsible	IA 1, Alexandr Muravschi

Impact markers	
Relevant for:	PD/GG: Participatory development/good governance.

Assessment of current status			
Baseline value	0	Start of implementation	01/01/2016
Target value	3	Target date	31/12/2018
Achieved value	A new draft Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement	Frequency	In accordance with the milestone
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/03/2017	0.3	0.3	On track	The new draft Law on Regional Development was developed and submitted to the Minister of Regional development for initial approval. Currently it is also undergoing internal consultations with the RDAs.
		The draft of new Law on Regional Development is developed in accordance with the Association Agreement between RM and EU.	A new draft Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement		
2	30/09/2017	0.5			
		The new Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement gets positive opinion from the Government of RM			
3	30/12/2017	0.7			

		The new Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement is approved by the Parliament of RM			
4	30/12/2018	0.8			
		The legislative framework related to the law on Regional Development is adjusted according to the new provisions of the law			
5	30/12/2018	1.0			
		The legislative framework related to the law on Regional Development according to the new provisions of the law is approved by the Government of RM			
6	30/12/2018	1.0			
		Support for National Working Group in			

		solid waste management is provided			
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Data sources	Secondary Data Sources. - Government decision published in Official Gazette (Monitorul Oficial)	Link to documents/sources	
Data collection method	- Document analysis		

Need for steering or action
- Conceptually, the development of this draft law is challenging due to unclarities in the public administration reform and territorial-administrative reform.

► **Result: Project Objective (Outcome) ► Indicator: POI 3**

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	POI 3		
Name	The National Coordination Council for Regional Development confirms that financing of investment measures for improved service provision in the priority sectors, granted by national funds and the international donors, increased by 465%.	Responsible	IA 1, Alexandr Muravschi

Impact markers		
Relevant for:	PD/GG: Participatory development/good governance.	

Assessment of current status			
Baseline value	EUR 28.3 million (EUR 7.7 million via the National Fund for Regional Development and approximately EUR 20.6 million granted via international bilateral investments).	Start of implementation	01/01/2016
Target value	EUR 132.7 million (Increase of baseline value by 465%)	Target date	31/12/2018
Achieved value	EUR 37 million (Increase of the baseline value of 130%)	Frequency	Yearly
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/12/2016	EUR 28.3 million	EUR 28.3 million	Off track	The concept of funding in RD is postponed for the next year since the NSRD 2016-2020 was approved in October 2016. Also the priority was given to the draft Law on RD
		The concept of funding in RD is developed	The concept of funding in RD is postponed		
2	30/12/2017	EUR 37 million			
		The concept of funding in RD is approved by NCCRD			
3	30/12/2018	EUR 132.7 million			
		Changes in the funding system in the field of RD are initiated			

Data sources	<ul style="list-style-type: none"> - Minutes of meetings of National Coordination Council for Regional Development - Annual reports on implementation on NSRD 2016-2020 - Annual reports submitted by MRDC and RDAs - Donor reports 	Link to documents/sources	
Data collection method	Document analysis of the financing of investment measures for regional development in the priority sectors, based on the annual reports submitted by MRDC and RDAs		

INTERVENTION AREA 2.

The Regional Development Councils are enabled to coordinate the implementation of regional development strategies

► **Result: Objective of Intervention Area 2** ► **Indicator: 2.1 RDS approval**

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	2.1. RDS approval		
Name	2.1. 32 recommendations by RDCs have been included during the development process of regional development strategies.	Responsible	IA 1, Alexandr Muravschi

Impact markers	
Relevant for:	PD/GG: Participatory development/good governance.

Assessment of current status			
Baseline value	0	Start of implementation	01/01/2016
Target value	4 RDSs	Target date	31/12/2017
Achieved value	4	Frequency	Quarterly
Date of last monitoring	30/03/2017	Date of next monitoring	N/A

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/01/2016	1.5 Development of 3 RDSs (North, Centre and South) is completed	1.5 The development of final draft of the NSRD 2016-2020 was completed during the 1st half of February, 2016 and submitted to MRDC for their further	On track	The 3 RDAs completed the development of 3 RDSs (for the regions North, Centre and South). All the 3 RDSs were subjected to several consultations with the working groups and RDCs, as well as public consultations. All RDSs were aligned to the objectives of the draft NSRD 2016-2020. As result of: <ul style="list-style-type: none"> consultations with members of RDC South – out of 22 provided recommendations, 4 recommendations were totally included in the final RDS 2016-

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
			endorsement with the NCCRD and other line ministries.		2020 and 18 – only partially included. <ul style="list-style-type: none"> consultations with members of RDC Centre – out of 2 provided recommendations, none were included as they were not considered relevant. consultations with members of RDC North – out of 11 provided recommendations, 6 recommendations were totally included, 4 - were taken into account to a certain extent and 1 was not included as it was considered not relevant.
2	29/02/2016	3.0	3.0	On track	3 RDCs approved the respective 3 RDSs (North, Centre and South) during the councils sessions, as follows: RD South 05.02.2016, RD Centre 11.02.2016, RD North 12.02.2016. MRDC and RDCs decided to approve the 3 RDSs before approval of the draft NSRD 2016-2020. However, conceptual harmonisation with the draft NSRD 2016-2020 was ensured. The 3 final RDS approved by RDCs can be found on RDAs' websites. News on: http://adrsud.md/libview.php?!=ro&idc=340&id=2775 http://adrcentru.md/libview.php?!=ro&idc=340&id=2635&t=Noutati/Membrii-Consiliului-Regional-pentru-Dezvoltare-Centru-au-aprobat-Strategia-de-Dezvoltare-Centru-2016-2020/ http://adrnord.md/libview.php?!=ro&idc=195&id=2479
3	30/12/2016	3.5	3.5	On track	The development of the 1draft of RDS Gagauzia 2017-2020 is completed and is under review by RDA Gagauzia and MRDC
4	30/12/2016	3.6	3.6	On track	The RDA Gagauzia is operational. It has all the necessary personnel at this stage and support in renovation of the

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		operational			office and equipping was provided.
5	30/03/2017	4.0 Final RDS for Gagauzia is approved by RDC	4.0 Final Regional Development Strategy for TAU Gagauzia is approved by the Regional Development Council of Gagauzia	On track	The Regional Development Council of Gagauzia approved the Final Strategy on Regional Development for Gagauzia for the period 2017-2020 on 24.01.2017. Source: http://adrgagauzia.md/public/files/ADR_UTAG/SDR_UTAG_2017-2020_RU.pdf

Data sources	Secondary Data Sources. -Signed minutes of 4 RDCs (North, Center, South and - Gagauzia) decision Web sites of RDAs	Link to documents/sources	http://Adrsud.Md/Public/Files/SDR_SUD_2016-2020_Aprobat_CRD.Pdf http://C:/Users/User/Downloads/SDR-Centru-2016-2020a7e32%20(2).pdf http://adnord.md/pageview.php?!=ro&idc=230& http://adrgagauzia.md/public/files/ADR_UTAG/SDR_UTAG_2017-2020_RU.pdf
Data collection method	- Document analysis of the compiled divergences table compiled by RDAs and extract of a number of recommendations.		

Need for steering or action
- In order to ensure successful monitoring and evaluation of the RDS, it is necessary to have clear indicators, including target values and baselines established at the beginning of the implementation of the RDS 2016-2020. In addition, a clear M&E mechanism at the regional level needs to be established with clear roles and responsibilities between RDCs and RDAs.

► **Result: Objective of Intervention Area 2** ► **Indicator: 2.2 RDC&RBM system**

Project: Modernization of Local Public Services in the Republic of Moldova

Key data	
Short name	2.2 RDC&RBM system national and regional level

Name	2.2 The coordination of the implementation of the regional development strategies is exercised by the RDCs on the basis of a results based monitoring system linked between national and regional level.	Responsible	IA 2, Petru Veverita
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Impact markers	
Relevant for:	PD/GG: Participatory development/good governance

Assessment of current status			
Baseline value	0	Start of implementation	01/01/2016
Target value	RBM systems used by 4 RDCs	Target date	31/12/2018
Achieved value	Support package for RDAs and RDCs is defined and agreed with partners	Frequency	Quarterly
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/12/2016	Assessment findings are presented to the partners (MRDC, RDCs, RDAs)	Assessment findings are presented to the partners (MRDC, RDCs, RDAs)	Minor deviation	The focus group discussions with the members of the RDCs were organized in October-November 2016. The preliminary results were presented to the MRDC on the level of the General Directorate for Regional Development on 28 November 2016 and to the management of the Ministry on 30 November 2016 (rehearsal of National Coordination Council for Regional Development). The presentations for RDCs are planned for January 2017 due to the fact that RDC meetings from December 2016 have been rescheduled.
2	30/12/2016	Draft ToRs for leading and regional CSOs are prepared	Draft ToRs for leading and regional CSOs are prepared	On track	The draft ToR (see https://dms.giz.de/dms/llisapi.dll?func=ll&objId=107588429&objAction=browse&viewType=1) was presented to the WMM on 21 Nov 2016.
3	30/12/2016	Support package	Support package	Minor deviation	Capacity Development Matrix is drafted as well as reflected in the Report on the RDC assessment

		for RDAs and RDCs is defined and agreed with partners	for RDAs and RDCs is defined and agreed with partners		and recommendations for strengthening their capacities.
4	30/03/2017	Support package for RDAs and RDCs is defined and agreed with partners	Support package for RDAs and RDCs is defined and agreed with partners	On track	At MLPS initiative, the issue on the results of RDC assessment and recommendations for strengthening their capacities was included into agenda of the RDC meetings and presented in the North DR on 18 January, Centre and South DR on 26 January 2017. At the RDC meetings, the decisions on creation of the working groups for elaboration of the draft regulation on functioning of the Regional Sector Commissions (RSCs) were approved. The support for RDCs, including recommendations/decisions were presented and agreed during the MLPS Steering Committee held on 27 January 2017. The subject was also presented at the MLPS Monitoring Committee held on 14 February 2017 with participation of MRDC and RDAs decision makers. After a series of working meetings with the members of the RDCs and RDAs in the Development Regions, MLPS submitted on 10 March 2017 to the MRDC and RDAs the draft framework regulations on functioning of RSCs and launched the proposal for a joint MRDC/RDCs/RDAs meeting to agree on the next steps. After consultation with partners, the meeting is planned for April 2017.
5	30/06/2017	Support package for RDAs and RDCs is defined and agreed	Support package for RDAs and RDCs is defined and agreed with partners	On track	The support package for RDCs was presented and agreed during RDC workshops that were organized: in the North Development Region – on 17-18 May 2017; in the Centre Development Region – on 28 June 2017 and in the South Development Region – on 29 June 2017.

		with partners			The main support is to be channelled through Regional Sector Commissions (RSCs) that are foreseen as sector governance platforms within RDC. MLPS will provide specialised technical expertise, logistical and financial support to ensure their functionality. RDAs will receive support from MLPS to ensure secretariat services for RDCs and RSCs.
6	30/06/2017	National regulatory framework is favourable for RDC/RSCs functioning	National regulatory framework is favourable for RDC/RSCs functioning	On track	Based on the findings of the Report on the results of Focus Group discussions and recommendations for strengthening the capacity of Regional Development Councils (link https://dms.giz.de/dms/llisapi.dll/app/nodes/130904284), the regulatory framework is permissive for functioning of RDCs. However, there is a lack of motivation in participation and consequently the low level of involvement of RDC members
7	30/06/2017	RDCs' regulations are revised in order to formalise the establishing of Regional Sector Commissions	RDCs' regulations are revised in order to formalize the establishing of Regional Sector Commissions	On track	The regulations for Center and South Development Regions contain provisions on creations of RSCs. The North RDC regulation was amended accordingly at the RDC meeting from 29 June 2017.
8	30/06/2017	RSC Regulations are approved by RDCs	RSC Regulations are approved by RDCs	Minor deviation	RSC Regulations were approved by RDCs from North and South on 29 June 2017. The decision on approval of RSC Regulations by Center RDC is postponed due to lack of quorum at the meeting from 28 June 2017.
9	30/06/2017	RSCs in 2 fields (WSS	RSCs in 2 fields (WSS and	Minor deviation	The creation of RSCs in WSS and SWM sectors were approved by RDCs from North and South on 29 June 2017.

		and EE or MDS) from 3+1 regions are created by RDCs	EE or SWM) from 3+1 regions are created by RDCs		The decision on approval of RSCs by Center RDC is postponed due to lack of quorum at the meeting from 28 June 2017.
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Data sources	Secondary data sources collected by RDAs and RDCs: <ul style="list-style-type: none"> • Biannually RDAs reports on RDSs implementation • Analysis of the minutes of the RDCs meetings • Analysis of the progress reports by the Project • RSCs or RSWGs minutes 	Link to documents/sources	
Data collection method	Document analysis and direct observation		

Need for steering or action
<ul style="list-style-type: none"> - The agreements on allocation of financial resources for one unit as secretariat for North, Center and South RDAs are to be concluded. - To carry out an analysis of related legal framework and provide recommendations for amendment to ensure payment of sitting allowances for RDC members for participation in plenary sessions and RSCs meetings. - The RSC Regulations in the Center Development Region are to be approved at the next RDC meeting.

► **Result: Objective of Intervention Area 2 ► Indicator 2.3: Projects pre-final stage**

Project: Modernization of Local Public Services in the Republic of Moldova

	Key data		
Short name	Projects pre-final stage		
Name	The pre-final stage of 5 projects (3 in WSS and 2 in SWM sector) resulted from the Regional Sector Programs implementation are finalized	Responsible	IA 2, Petru Veverita

Impact markers	
Relevant for:	PD/GG: Participatory development/good governance

Assessment of current status			
Baseline value	0	Start of implementation	01/01/2016
Target value	5	Target date	30/05/2017
Achieved value	3.0	Frequency	According to milestones
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	29/02/2016	0.5	0.5	On track	The results of 36 projects in WSS, EE, SWM and RLR sectors have been handed over as following: -On 05/02/16 at South RDC session (for 10 projects); -On 11/02/16 at Centre RDC session (for 13 projects), and -On 12/02/16 at North RDC session (for 13 projects).
		The process of handing over the results of projects pipeline development, based on RSPs implementation in WSS, EE, SWM and RLR sectors is finalized.	The process of handing over the results of projects pipeline development, based on RSPs implementation in WSS, EE, SWM and RLR sectors is finalized.		
2	31/08/2016	1.0	1.0	On track	On 5 of August 2016, 2 MoUs and annexes (Project Implementation Plans, Centre and North RDA) in SWM sector were signed
		MoUs in SWM sector for two Development Regions (Centre and North), including Action Plans are discussed, agreed and signed	MoUs and annexes (Action Plans, ADR Centre and ADR North) in SWM sector are discussed, agreed and signed		
3	30/09/2016	2.0	2.0	On track	- 2 FSs in WSS sector for Ialoveni & Hinesti projects have been finalized and presented to respective PWGs on 28/09/16.
		Three Feasibility Studies in WSS	Three Feasibility Studies in WSS		

		sector finalized	sector finalized		- The FS in WSS sector for the Balti project has been presented to the PWG on 29/09/16.
4	30/10/2016	3.0	3.0	On track	<p>The draft WSS Feasibility Studies for Balti, Ialoveni and Hincesti were presented to the relevant Project Working Groups in September 2016 (see minutes at: https://dms.giz.de/dms/llisapi.dll?func=ll&objId=107596523&objAction=browse&viewType=1)</p> <p>The Feasibility Studies were approved by local councils as follows: Balti (4 Nov 2016), Ialoveni (1 Nov 2016), Hincesti (28 Oct 2016).</p> <p>The approved Feasibility Studies can be found here: https://dms.giz.de/dms/llisapi.dll?func=ll&objId=107595235&objAction=browse&viewType=1</p> <p>The local council decisions on approval of Feasibility Studies can be found here: https://dms.giz.de/dms/llisapi.dll?func=ll&objId=107601337&objAction=browse&viewType=1</p>
		Three Feasibility Studies in WSS sector are presented at the PWG (Project Working Group) and approved by LPA	Three Feasibility Studies in WSS sector are presented at the PWG (Project Working Group) and approved by LPA		
5	30/10/2016	3.2	3.2	On track	<p>On 2-7 October 2017, a group of 40 people-representatives of MoE, MRDC, RDAs, LPAs and Service Providers from WMZ 5 (Center RD) and 8 North RD) learned about integrated solid waste management approaches in Romania and Bulgaria.</p> <p>The study tour was organized in cooperation with Romanian Waste Association and International Solid Waste Association (ISWA).</p> <p>The participants find out the coherence between the various processes in Romania and Bulgaria waste management system, including the division of tasks between the municipalities and the collection companies.</p>
		LPAs (14 representatives) gained the experience in establishing of the integrated SWM system in Romania and Bulgaria	LPAs (14 representatives) gained the experience in establishing of the integrated SWM system in Romania and Bulgaria		
6	28/02/2017	3.6	3.5	Minor deviation	<p>The activities carried out during the reporting period were focused mainly on development of two feasibility studies in Solid Waste Management sector – Waste Management Zone 5 from Centre Development Region and Waste Management Zone 8 from North</p>
		Two Feasibility Studies in SWM sector finalized	Two Feasibility Studies in SWM sector on going		

					Development Region. At the Local Steering Committees held in January 2017 in each Waste Management Zone, the progress achieved was presented and the following steps were determined. The feasibility studies are to be finalized in June 2017.
7	30/03/2017	4.0 Database of the projects pipeline results is elaborated and handed over to the responsible actors/parties.	3.5 Database of the projects pipeline results is elaborated and handed over to the responsible actors/parties.	Minor deviation	Need decision about ownership under the database of the projects pipeline.
8	30/06/2017	4.4 2 Feasibility Studies in SWM (SWZ 5 and 8) are completed and handed over to beneficiaries for approval	3.5 2 Feasibility Studies in SWM (SWZ 5 and 8) were not completed	Major deviation	On 16 and 17 May 2017 the LSC meetings were held in WMZ 8 and WMZ 5. The experts presented the final results of the FS to the members of LSC. The compilation of English version of FS is expected to be finalized in July 2017. On 5 June 2017, the contracted company Ecologie-Expert for the development of EIA, together with the delegated persons from WMZ 5 and 8, has submitted to the Ministry of Environment the request for preliminary assessment of the necessity for EIA.
9	30/06/2017	4.4 Database of the projects pipeline results is elaborated and handed over to the responsible actors/parties.	3.5 Database of the projects pipeline results not elaborated	Major deviation	The draft Terms of reference for elaboration of the database software is prepared.

<p>Data sources</p>	<p>Primary data sources collected by MLPS project; document analysis and direct observation of:</p> <ul style="list-style-type: none"> • Minutes of the Projects' Working Groups meetings • Projects implementation progress reports • Regional Sector Programs (WSS and SWM) 	<p>Link to documents/sources</p>	
<p>Data collection method</p>	<p>Document analysis and direct observation:</p> <ul style="list-style-type: none"> • Minutes of the meetings • 2 signed MoUs, approved option from 5 FSs and 2 approvals of EIAs • Projects implementation progress reports 		

<p>Need for steering or action</p> <p>- To launch the tender procedure on selection of the experts for elaboration of the database software.</p>

INTERVENTION AREA 3.

RDA capacities to implement regional development strategies are improved

► Result: Objective of Intervention Area 3 ► Indicator: 3.1 RDS coherent with NSRD

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	3.1. RDS coherent with NSRD		
Name	3.1. Each of the four RDAs develops a coherent regional development strategy for the 2016-2020 period in accordance with the National Strategy for Regional Development.	Responsible	IA 1, Angela Dumitrasco

Impact markers	
Relevant for:	PD/GG: Participatory development/good governance

Assessment of current status			
Baseline value	0 (no strategy exists for this period)	Start of implementation	01/01/2016
Target value	4 RDSs	Target date	30/03/2017
Achieved value	4	Frequency	Quarterly
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/01/2016	1.5	1.5	On track	The 3 RDAs completed the development of 3 RDSs (for the regions North, Centre and South). All 3 RDSs were subjected to public consultations and discussions. All RDSs were aligned to the objectives of the draft NSRD 2016-2020.
		Development of 3 RDSs (North, Centre and South) is completed	Development of 3 RDSs (North, Centre and South) is completed		
2	29/02/2016	3,0	3,0	On track	3 RDCs approved the respective 3 RDSs (North, Centre and South) during the Councils' sessions, as follows: RD South 5.02.2016, RD Centre
		3 RDSs (North, Centre and South)	3 RDSs (North, Centre and South)		

		approved by RDCs	approved by RDCs		11.02.2016, RD North 12.02.2016. Due to political instability of the Central Government, MRDC and RDCs decided to approve the 3 RDSs before the approval of the draft NSRD 2016-2020. However, conceptual harmonisation with the draft NSRD 2016-2020 was ensured. The 3 final RDSs approved by RDCs can be found at: http://adrsud.md/public/files/SDR_SUD_2016-2020_aprobat_CRD.pdf http://adrnord.md/pageview.php?!=ro&idc=230& News on: http://adrsud.md/libview.php?!=ro&idc=340&id=2775 http://adrcentru.md/libview.php?!=ro&idc=340&id=2635&t=Noutati/Membrii-Consiliului-Regional-pentru-Dezvoltare-Centru-au-aprobat-Strategia-de-Dezvoltare-Centru-2016-2020/ http://adrnord.md/libview.php?!=ro&idc=195&id=2479
3	30/12/2016	3,5 Development of 1 draft of RDS for Gagauzia is completed	3,5 Development of 1 draft of RDS for Gagauzia is completed	On track	The development of the 1 draft of RDS Gagauzia 2017-2020 is completed and is under review by RDA Gagauzia and MRDC
4	30/12/2016	3,7 The RDA from Gagauzia is operational	3,7 The RDA from Gagauzia is operational	On track	The RDA Gagauzia is operational. It has all the necessary personnel at this stage and support in renovation of the office and equipment was provided
5	30/03/2017	4,0 Final RDS for Gagauzia is approved by RDC	4,0 Final RDS for Gagauzia is approved by RDC	On track	The Strategy on Regional Development for Gagauzia from the period 2017-2020 was developed in participatory manner and in line with the NSRD 2016-2020. The comments of the established Working Group were taken into account. The Regional Development Council of Gagauzia approved the Final

					Strategy on Regional Development for Gagauzia for the period 2017-2020 on 24.01.2017.
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Data sources	Primary Data/ Source - Signed minutes of 4 RDCs (North, Center, South and Gagauzia) decision - Web sites of RDAs	Link to documents/sources	Source: http://adrgagauzia.md/public/files/ADR_UTAG/SDR_UTAG_2017-2020_RU.pdf
Data collection method	Document analysis and observation of the minutes and decisions of RDCs.		

Need for steering or action

In order to ensure successful monitoring and evaluation of the RDS, it is necessary to have clear indicators, including target values and baselines established at the beginning of the implementation of the RDS 2016/2020. Also, a clear M&E mechanism at the regional level needs to be established with clear roles and responsibilities between RDCs and RDAs.

► Result: Objective of Intervention Area 3 ► Indicator: 3.2 Projects within 12 RSPs

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	3.2 Projects within 12 RSPs		
Name	3.2 45 % of projects eligible for funding developed within the 12 regional sector programs, of a total value of 194 million EUR are being implemented in accordance with the quality criteria of the MRDC for the modernization of local public services.	Responsible	IA 3, Dietrich Hahn

Impact markers

Relevant for	PD/GG: Participatory development/good governance
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Assessment of current status

Baseline value	0 projects	Start of implementation	01/01/2016
Target value	18 projects	Target date	31/12/2018
Achieved value	8 EE Audit Reports does not received technical endorsement from GIZ Construction department	Frequency	Quarterly
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/08/2016				

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		12 WSS Feasibility Studies received the technical endorsement from GIZ Construction department	12 WSS Feasibility Studies received the technical endorsement from GIZ Construction department	Minor deviation	The GIZ Construction department did the evaluation of 12 Project Feasibility Studies (FS) in WSS. Other 3 FS for Straseni, Hincesti and Balti were completed on September 28 and will be submitted for revision by the end of September.
2	30/08/2016	10 EE Technical Reports received technical endorsement from GIZ Construction department	10 EE Technical Reports received technical endorsement from GIZ Construction department	On track	The evaluation of EE Technical Reports were done in due time by the Construction Department and by a German Consulting Company 'A Blue' Contracted by this Department.
3	30/08/2016	Due diligences visits to 11 EE projects in public buildings completed and the minutes of the meeting prepared	Due diligences visits to 11 EE projects in public buildings completed and the minutes of the meeting prepared	On track	Following the MLPS management recommendation, the energy efficiency projects presented for EU funding were visited during 12-29 July 2016 by GIZ MLPS, MRDC, RDA Centre, South and North representatives. Representatives of local public authorities from municipality and rayon level, of institutions managing the objectives (schools, hospitals) also participated at the meeting.
4	15/09/2016	Due diligences visits to 7 WSS projects completed and the minutes of the meeting prepared	Due diligences visits to 7 WSS projects completed and the minutes of the meeting prepared	On track	National Coordination Councils in Regional Development approved the modalities for the implementation of WSS projects on 2 September. After this, MLPS in partnership with RDA informed the beneficiaries of the projects about the next steps to be taken by LPAs in order to meet

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					the requirements. The minutes of the meetings have been prepared.
5	30/09/2016	Due diligences visits to 5 WSS projects completed and the minutes of the meeting prepared	Due diligences visits to 5 WSS projects completed and the minutes of the meeting is prepared	On track	(Drochia WSS) https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=105934568; (Edinet WSS) https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=105936784; (Falesti WSS) https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=106058748 ; (Leova WSS) https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=105933356 ; (Riscani) https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=106063415 ; (Singerei) https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=107183783;
6	30/11/2016	3 WSS Feasibility Studies received technical endorsement from GIZ Construction Department	3 WSS Feasibility Studies does not received technical endorsement from GIZ Construction department	Major deviation	The WSS Feasibility Studies for Ialoveni, Hincesti and Balti still are under review at the GIZ Construction department.
7	15/12/2016	8 EE Technical/Audits Reports received	8 EE Technical/Audits Reports does not received technical endorsement	Major deviation	The EE technical/Audit activities are under implementation. Two national companies were contracted to conduct the EE audit. The delay is due to the fact that, the announcement and

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		technical endorsement from Moldovan Energy Efficiency Agency	from Moldovan Energy Efficiency Agency		contacted phase took longer expected time
8	30/12/2016	8 EE Audit Reports received technical endorsement from GIZ Construction Department	8 EE Audit Reports does not received technical endorsement from GIZ Construction department	Minor deviation	The CGIA construction Department expert will come in the third week of January 2017 to review the EE Audit reports and provide support to the company that are performing the audit. In the end of mission is foreseen to have the endorsement.
9	25/12/2016	The project proposal for EU related to the implementation of (design stage) regional development projects, selected in WSS and EE sectors is prepared, coordinated and submitted	The project proposal for EU related to the implementation of (design stage) regional development projects, selected in WSS and EE sectors is prepared, coordinated and submitted	On track	On December 19, 2016 the National Coordination Council in Regional Development approved the list of projects that will be financed from EU sources. https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=113794720
10	30/12/2016	2 contracts signed with design companies for the WSS projects	2 contracts were not signed with design companies for the WSS projects	Off track	Postponed for second quarter of 2017 due to the fact that the contract with EU is not signed and the procurement procedures can't be launched.
11	30/03/2017	Local Steering Committees (18 projects in WSS and	Local Steering Committees were not established	Off track	The contract was signed between GIZ and EU.

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		EE sectors) are convened once in a quarter	for 18 projects in WSS and EE sectors		
12	30/03/2017	Local Citizens Committees (18 projects in WSS and EE sectors) are convened once in a quarter	Local Citizens Committees (18 projects in WSS and EE sectors) were not created	Off track	The contract was signed between GIZ and EU.
13	30/03/2017	Logical Framework and PIPs are developed, discussed and accepted Memorandums of Understanding for 18 projects are signed	Logical Framework and PIPs are developed, discussed and accepted Memorandums of Understanding for 18 projects are signed	Off track	The contract was signed between GIZ and EU.
14	30/03/2017	Technical endorsement of 15 WSS Feasibility Studies by GIZ Construction Department is obtained	Technical endorsement of 15 WSS Feasibility Studies by GIZ Construction Department is obtained	On track	All 15 WSS Feasibility Studies were reviewed by GIZ Construction Department. As a result 14 FS were endorsed and 1 requires improved.
15	30/03/2017	Technical endorsement of 8 EE Audit Reports by GIZ Construction	Technical endorsement of 8 EE Audit Reports by GIZ Construction Department were not obtained	Major deviation	Due to complexity of performing energy audit report and cooperation with international experts the EE audit report is plan to be completed in the end of April, 2017.

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		Department is obtained			
16	30/03/2017	Technical endorsement of 8 EE Audit Reports by Energy Efficiency Agency is obtained	Technical endorsement of 8 EE Audit Reports by Energy Efficiency Agency was not obtained	Major deviation	The reports will be presented for endorsement to the Energy Efficiency Agency in April 2017.
17	30/03/2017	8 LPAs approved the preferred option from the Feasibility Studies in EE in public buildings	8 LPAs approved the preferred option from the Feasibility Studies in EE in public buildings	On track	On March 22, 23 and 24 took place the working meeting with LPAs at which the preferable energy efficiency investment measures have been approved. The selected investment measures will be included into the technical design theme for further development into technical documents. https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=115817304 , https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=115822414
18	30/05/2017	17 LPAs approved the preferred option from the Feasibility Studies in WSS	17 LPAs approved the preferred option from the Feasibility Studies in WSS	On track	Currently the experts are contracted and the working meetings are taken place at LPA level. The investment measures are checked in the field and are coordinated with LPAs.
19	30/06/2017	The project proposal for EU related to the implementation	The project proposal for EU related to the implementation of (design	On track	The project proposal has been official signed between GIZ and EU on June 13, 2017.

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		ion of (design stage) regional development projects, selected in WSS and EE sectors is prepared, coordinated and signed	stage) regional development projects, selected in WSS and EE sectors is prepared, coordinated and signed		
20	30/06/2017	Local Steering Committees established for 18 projects in WSS and EE sectors are established and organised	Local Steering Committees established for 18 projects in WSS and EE sectors where not established	Major deviation	Due to late signature of Project proposal with EU funding the milestone is in delay with approximate 3 mounts. The implementation of the milestone it's foreseen for next quarter.
21	30/06/2017	Local Citizens Committees (18 projects in WSS and EE sectors) are established and organised	Local Citizens Committees (18 projects in WSS and EE sectors) where not established	Major deviation	Due to late signature of Project proposal with EU funding the milestone is in delay with approximate 3 mounts. The implementation of the milestone it's foreseen for next quarter.
22	30/06/2017	Logical Framework and PIPs are developed, discussed and accepted Memorandums of Understanding for 18 projects are signed	Logical Framework and PIPs are in the process of development	Major deviation	On 11, 16 and 17 May, in the premises of RDAs Center, North and South, were organized workshops with the beneficiaries on the procedures and approaches for implementation of PSPs financed by EU. The drafts of Logic Frame and PIPs are developed and are to be discussed and accepted by the stakeholders.

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					Due to late signature of Project proposal with EU funding the milestone is in delay with approximation of 3 mounts. The implementation of the milestone it's foreseen for next quarter.
23	30/06/2017	16 contracts are signed with design companies (8 WSS projects & 8 Energy Efficiency projects)	16 contracts where not signed with design companies (8 WSS projects & 8 Energy Efficiency projects)	Major deviation	Due to late signature of Project proposal with EU funding the milestone is in delay with approximation of 6 mounts.

Data sources	Primary Data Source. - Decisions of local councils regarding endorsement of planning doc and FS; - Cooperation Agreements between LPAs within the project area; - Annual information note from RDAs regarding the status of implementation of projects.	Link to documents/sources	
Data Collection method	Observation of documents presented by MLPS regional advisor as attachments to the reports. Informative notes from RDAs.		

Need for steering or action

- The MLPS Project Operation Plan (POP) 2017-2018 to be updated and harmonized according to signed EU PA GRANT AGREEMENT (3.5 mln Euro)

► Result: Objective of Intervention Area 3 ► Indicator: 3.3 Seven pilot projects

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	3.3 Seven pilot projects		
Name	3.3 Seven pilot projects with a combined investment volume of approximately 13.43 million EUR (German Federal Ministry for Economic Cooperation, Switzerland, Romania) are fully implemented in accordance	Responsible	IA 3, Dietrich Hahn

	with the quality criteria of MRDC for the modernization of local public services.		
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Assessment of current status			
Baseline value	EUR 5.037 million	Start of implementation	01/01/2016
Target value	EUR 13.43 million	Target date	31/12/2018
Achieved value	8.25 million	Frequency	Quarterly
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/06/2016	Contract with design company for the development of technical documentation for Calarasi EE project signed	Contract with design company for the development of technical documentation for Calarasi EE project signed	Major deviation	The main reason for having major deviation is that the tender was repeated twice due to poor quality of bids.
2	30/06/2016	Contract with company for the delivery of solid waste collection vehicles for Floresti SWM project is concluded	Contract with company for the delivery of solid waste collection vehicles for Floresti SWM project is concluded	On track	The solid waste collection vehicles for Floresti will be delivered by the end of September 2016
3	30/07/2016	Cahul Regional operator is officially registered	Cahul Regional operator is not yet officially registered	Off track	The major cause of being out of track is: the divergences between Local Councilors from different political parties in adopting important decisions.
4	30/08/2016			On track	

		The quality check-monitoring mission of international expert for the development of technical design documents for Leova WSS project is organized.	The quality check-monitoring mission of international expert for the development of technical design documents for Leova WSS project is organized.		The international expert delegated by GIZ Construction Department had a working mission to provide support and monitor the quality of the development of technical design documents for Leova-largara WSS project prepared by a national company contracted by RDA South. The expert recommendations were presented at the workshop for national design companies and also incorporated into design documents
5	30/09/2016	The quality check-monitoring mission of international expert for the development of technical design documents for Calarasi EE project is organized; The validation report with conclusions and recommendations is submitted	The quality check-monitoring mission of international expert for the development of technical design documents for Calarasi EE project is organized; The validation report with conclusions and recommendations is submitted	On track	Two German Experts from, A Blue Company' visited Calarasi project during 19-21 September. The experts had a meeting with representatives of design company, hospital and LPA Calarasi. The technical solutions included in the technical design were positively appreciated by experts. The company received approval to start the detailed design of the boiler house.
6	30/09/2016	The quality monitoring missions of national expert to the construction site of	The quality monitoring missions of national expert to the construction site of	On track	According to the ToR, the consultants are visiting the construction sites every 2 weeks. After each visit the consultant presents the report, discusses it with RDA responsible for the project and contracted companies. All the issues and

		Costesti, Cahul, Rosu WSS projects are organised. The validation reports with conclusions and recommendations are submitted	Costesti, Cahul, Rosu WSS projects are organised. The validation reports with conclusions and recommendations are submitted		recommendations are included in the minutes of the meeting and later are monitored on how they were elucidated.
7	30/09/2016	The solid waste collection vehicles for Floresti SWM project is delivered and transferred to LPA/operator	The solid waste collection auto vehicles for Floresti SWM project is delivered and transferred to LPA/operator	Minor deviation	The solid waste collection vehicles were delivered and transferred to LPA/operator on October 10 2016. http://adrnord.md/libview.php?l=ro&idc=195&id=2615 ; https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=107173313 (Delivery contract) , https://dms.giz.de/dms/llisapi.dll?func=ll&objaction=overview&objid=107181490 (Document to confirm the transfer into the property of LPA/operator)
8	15/10/2016	The contract with construction company for EE measures in the Orhei hospital is signed	Contract with construction company for EE measures in the Orhei hospital is signed	Minor deviation	The contract with construction company EuroDeviz Ltd was signed on November 4 2016. The construction works started on 17 November 2016.
9	30/10/2016	Leova WSS and Calarasi EE technical design	Leova WSS and Calarasi EE technical design	Minor deviation	The technical design documents for Leova WSS project are completed and currently are being translated into English. In the beginning of January 2017 will be submitted to GIZ

		documents are completed and transferred to LPAs	Documents completed and transferred to LPAs.		Construction Department for endorsement. Calarasi EE technical design documents project are completed and endorsed by GIZ Construction Department
10	15/10/2016	Tender for procurement of WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators is launched	Tender for procurement of WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators is launched	Major deviation	The tender for procurement of WSS equipment for Ungheni, Calarasi, Straseni and Hincesti water operator was launched on 4 October 2016 (first time) and 5 December 2016 (second time)
11	30/11/2016	EE programs for Orhei, Calarasi completed	EE programs for Orhei, Calarasi were not completed	Major deviation	The EE programs are under development and will be completed in the end of first quarter 2017
12	30/11/2016	Construction works in Riscani project completed and transferred to LPA/operator	Construction works in Riscani project completed and transferred to LPA/operator	Minor deviation	Construction works sewerage system (17,56 km) and waste water treatment plant from Costesti town, Riscani rayon are completed. On December 23, 2016 the final reception of the construction works have been signed by construction company, RDA North and LPA Costesti
13	30/12/2016	LPA recorded in their local registers the assets transferred to them.	LPA recorded in their local registers the assets transferred to them.	Minor deviation	
14	30/11/2016				

		Contract with company to deliver the WSS equipment for Ungheni, Calarasi, Straseneni, Hincesti water operators is signed	Contract with company to deliver the WSS equipment for Ungheni, Calarasi, Straseneni, Hincesti water operators was not signed	Major deviation	Launched the second procurement procedures due to lack of three qualified offers
15	30/12/2016	Construction EE works in Orhei completed and transferred to LPA	Construction EE works in Orhei was not completed and transferred to LPA	Minor deviation	The construction works of external heating system and installation of 11 individual heat substations completed on December 15 2016. The system will be transferred onto LPA property in January 2017 due to some issues that should be fixed by construction company. http://adrcentru.md/libview.php?l=ro&idc=340&id=2851&t=%2FNoutati%2FLa-spitalul-raionadin-Orhei-au-fost-finalizate-lucrarile-de-reconstructi-a-retelelotermice-exterioraere-i-instalarea-punctelor-termice-individual
16	30/12/2016	Construction works financed from BMZ in Cahul project completed and transferred to LPAs	Construction works financed from BMZ in Cahul project completed and transferred to LPAs	Minor deviation	The construction works for sewerage system in Rosu village and rehabilitation of purification of water potable station in Cahul town are completed. The reception of construction works took place on October 19, 2016 for the station and on December 14, 2016 for the sewerage system. The system and the station will be transferred into the LPA property in January 2017, after the construction company will remediate some issues identified by the reception working group. http://adrsud.md/libview.php?l=ro&idc=340&id=3083&t=%2FPresa%2FNoutati%2FSistemde-canalizare-proaspat-construi

					t-la-Rou-Cahul-cu-suportulGermaniei-va-fi-dat-in-exploatare , http://provincial.md/fierbinte/statia-de-tratare-a-apei-potabile-din-orasul-cahul-finalizate
17	30/01/2017	The WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators is delivered and transferred to LPAs/WSS operators	The WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators were not delivered and transferred to LPAs/WSS operators	Major deviation	The milestone will be reached during the next quarter.
18	30/06/2017	Public procurement procedures for detailed design for Cahul Lebedenco has been organised by RDASouth in coordination with LPAs	Public procurement procedures for detailed design for Cahul Lebedenco has been organised by RDA South in coordination with LPAs	On track	The public procurement procedures has been organised. The selected company is Fluxproiect. The contract with company was signed on 30.06.2017.
19	30/06/2017	Detail designs for Leova WSS project is completed and transferred to LPAs	Detail designs for Leova WSS project is completed and transferred to LPAs	On track	RDA South transferred the doc to Leova Rayon Administration. The development of public procurement documents for construction works has been initiated.
20	30/06/2017			On track	

		Constructi on works financed from BMZ source in Cahul in Rosu (central network of sewerage) project are completed and transferre d to LPAs	Constructi on works financed from BMZ source in Cahul in Rosu (central network of sewerage) project are completed and transferre d to LPAs		The construction works completed and the official inauguration took place on June 15, 2017. http://www.serviciilocale.md/libview.php?l=ro&idc=52&id=1409&t=/Stiri-Galerii-foto/Stirile-proiectului/Cu-suportul-Guvernului-Germaniei-locuitorii-oraului-Cahul-i-satului-Rou-vor-beneficia-de-servicii-calitative-de-apa-potabila-i-canalizare
21	30/06/2017	Public procureme nt procedure s for Orhei EE project has been organised by RDA Centre in coordinati on with LPAs	Public procureme nt procedure s for Orhei EE project has been organised by RDA centre in coordinati on with LPAs but the deadline to complete the constructi on works is not met.	Major deviation	The contract with construction company Eurodeviz Ltd has been signed in November 2016. According to the contract, the company should had to complete the construction works till May 29, 2017. As of today, the works are not completed and the company is included to pay penalties for delays.
22	30/06/2017	Contract with company to deliver the WSS equipment for Ungheni, Calarasi, Straseni, Hincesti water operators is signed	8.25 Contract with company to deliver the WSS equipment for for Ungheni, Calarasi, Straseni, Hincesti water operators is signed	Minor deviation	RDA Centre contracted the delivery for 3 WSS equipment and for one the repeated tender was launched.
23	30/06/2017	Leova regional	Leova regional	Major deviation	The agreement on Inter-municipal cooperation with 7

		operator is extended with additional 5 PAs as shareholders	operator where not extended with additional 5 LPAs as shareholders		LPAs from Leova Rayon is planned to be signed at the next Local Steering Committee to be organized by the end of July 2017. Based on this, the involved parties shall agree on the conditions for share-sharing. This process has been delayed given the need to revise and coordinate the investment measures.
24	30/09/2017	EE programs for Orhei, Calarasi completed	The EE program (Chapter on public buildings) for Calarasi rayon is completed and approved by the Raional Council. The EE program (Chapter on public buildings) for Orhei rayon is under completion.	Minor deviation	The EE program (Chapter on public buildings) for Calarasi rayon is completed and approved by the Rayonal Council on 23 March 2017. The EE program (Chapter on public buildings) for Orhei rayon is under completion.

Data sources	Primary data sources collected by MLPS project: <ul style="list-style-type: none"> • Decisions of rayon/local councils on approval of SEDS/local plans ; • Contract for construction works from RDAs. • Transferring documents of completed construction works in the LPA property. 	Link to documents/sources	
Data collection method	Document analysis and direct observation of documents copies presented by MLPS regional advisor as attachments to the reports.		

Need for steering or action

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| <ul style="list-style-type: none">- Several warning letters have been submitted to the Eurodeviz Ltd company. In addition the company management have been invited to RDA to discuss about the serious delays and the solution how to overcome the situation.- RDA Centre and GIZ/MLPS Regional advisor daily monitoring the progress of the company. No need for additional steering measures. |
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INTERVENTION AREA 4.

Institutionalisation of Training Modules

► **Result: Objective of Intervention Area 4** ► **Indicator: 4.1 Institutionalisation of Training Modules**

Project: Modernization of Local Public Services in the Republic of Moldova	
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Key data			
Short name	4.1 Institutionalisation of Training Modules		
Name	4.1 Both governmental and non-governmental organizations include 14 training modules into their programmes, in accordance with the requirements of the relevant competent institutions in relation to modernization of local public services in priority areas	Responsible	IA 4, Simon Boehler

Assessment of current status			
Baseline value	2 training modules are implemented by one governmental and one non-governmental organisation in two sectors	Start of implementation	01/01/2016
Target value	14 training modules in the four sectors	Target date	31/12/2018
Achieved value	9 training modules	Frequency	Continuously, aggregation every year
Date of last monitoring	30/06/2017	Date of next monitoring	30/09/2017

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	30/09/2016	2 steering groups in the Water and Energy Efficiency sector are established	One working group in the Water and Energy Efficiency sector is established	On track	Both groups are established and had minimum one meeting to discuss the necessary next steps in the process of developing needs oriented training modules in the respective sectors. In the water sector, the working group consists currently of AMAC, the Institute of Continuous Education of the Technical University and GIZ. The working group

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					commissioned an update of the existing needs assessment and initiated the development of three training modules for staff of the water utilities for the last quarter of 2016. In the energy efficiency sector, the working group consisting out of the Energy Efficiency Agency, the Technical University and the Chamber of Commerce and Industry, discussed potential thematic priorities for trainings. A needs assessment as a systematic follow-up on this discussion is currently under preparation.
2	31/12/2016	Needs assessments for a minimum of 2 sectors are completed and priority areas for trainings are identified	Needs assessments for a minimum of 2 sectors are completed and priority areas for trainings are identified	Minor deviation	2 needs assessments (in the water supply and sanitation as well as in the energy efficiency in public buildings sector) are currently in the process of being updated or conducted. Both are foreseen to be completed in the first quarter of 2017.
3	31/12/2016	5.0 5 training modules are piloted and included into the programme of the training institution (2 cross sectorial modules with APA, 3 modules in the WSS sector with AMAC-TUM); A minimum of 8 previously developed training	4.0 4 training modules are piloted and included into the programme of the training institution (2 cross-sectorial modules with APA, 3 modules in the WSS sector with AMAC-TUM). A minimum of 8 previously developed	Minor deviation	A total of 4 training modules have been piloted and included into the programme of the training institution. This encompasses three modules developed in cooperation with the Centre for Continuous Education at TUM for the water supply and sanitation sector: 1. Legislative Foundations for 'Customer Relations (10h instruction) 2. Water Metering and Technical Aspects of

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		modules are re-implemented	training modules are re-implemented		Customer Services (10h instruction) 3. Contract Management for Customer Relations (10 h instruction). As well as one module developed in cooperation with the APA piloted already in the 3 rd quarter of 2016: 4. Public Procurement and Conflicts of Interest (40h instruction). A fifth module "Public Property Management" foreseen to be piloted in 2016 was postponed due to changes in the legal framework pending formal approval by the government. It is expected to be piloted in 2017. 15 modules piloted with TUM and APA have been reimplemented in the Q4, 2016 with more than 400 participants.
4	31/12/2016	Aggregated evaluation of training modules implemented in 2016 is available	Aggregated evaluation of training modules implemented in 2016 is available	On track	Aggregated evaluation of training modules implemented in 2016 is available
5	30/03/2017	Needs assessment in the 2 priority sectors are completed (EE) and validated (WSS sector)	Needs assessment in the 2 priority sectors are completed (EE) and validated (WSS sector)	Minor deviation	The needs assessment in the WSS-sector was validated together with the representative of Centre of Continuous Education of TUM and AMAC. The respective methodology for providing trainings was updated based on the results of the assessment and the evaluation of the trainings of 2016. The needs assessment in EE sector was conducted by an expert

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					and recommends the development of three training modules for different target groups. The formal discussion of the results of the assessment with all stakeholders was agreed to be conducted within a working group established on the invitation of the EEA.
6	30/03/2017	At least 2 training modules previously developed are reimplemented	At least 2 training modules previously developed are reimplemented	Minor deviation	While one new training modules was piloted ("Local and Regional Marketing for Competitive Regional Development" with APA), no training modules was reimplemented. The reimplementation of the foreseen training modules was slightly postponed to the 2nd quarter 2017 due to logistical considerations.
		2.0	2.0		
7	30/06/2017	2 training modules are piloted and included into the training programme of the institution (2 modules in WSS sector with AMAC-TUM)	2 training modules are piloted and included into the training programme of the institution (2 modules in WSS sector with AMAC-TUM)	On track	In cooperation with the Centre of Continuous Education (CCE) at TUM and AMAC, the curriculum for two training modules was developed, a ToT conducted and the training module piloted: <ul style="list-style-type: none"> - "Human Resources Management" for WSS Operators on June 27-29 - "Investment Attraction and Implementation of Investment Projects" for WSS operators on June 20-22. In addition to that, while the training module "Local and Regional Marketing for Competitive Regional Development" by the APA was initially also planned for Q2, the

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
					piloting took already place in March due to swift progress in the curriculum developed.
8	30/06/2016	1.0	1.0	On track	Overall, 7 previously developed training modules were reimplemented in order to respond to the existing training needs. In total, 135 participants (96 female, 39 male) benefited from the offered training modules. In the WSS-sector, 3 training modules targeting the client departments and customer relations developed in 2016 were reorganized by CCE in May for a total of 56 participants (41 female, 15 male). In cooperation with APA, 4 training modules have been reimplemented: <ul style="list-style-type: none"> - "Public Procurement and Conflict of Interest" from 15-19 May (total of 26 participants, 18 female, 8 male) - "Local and Regional Marketing for Competitive Regional Development" on 26-28 April (total of 15 participants, 12 female, 8 male) - "Regional and Local Planning and Programming" from 15 - 19 May (total of 22 participants, 17 female, 5 male) - "Regional Development" (22-26 May 16 participants, 05-09 June 16 participants).
9	30/06/2017	Regional conferences in	Regional conferences in	Minor deviation	In coordination with MOLDSWA, ISWA and the Ministry of

N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
		SWM sector are organised	SWM sector where not organised		Environment, it was decided to postpone the milestone for September or October 2017 (Q3 or Q4) due to organisational considerations.

Data sources	<ul style="list-style-type: none"> - Formal confirmation of the respective training institutions that the course has been included into the respective programme; - Formal confirmation of the competent institution regarding the respective sector that the training module meets the requirements; 	Link to documents/sources	
Data collection method	Consultation and observation of the respective training institutions, as well as, competent institutions regarding the above sources of information subsequent analysis and aggregation		

► **Result: Objective of Intervention Area 4 ► Indicator: 4.2 Satisfaction with Training Modules**

Project: Modernization of Local Public Services in the Republic of Moldova

Key data			
Short name	4.2 Satisfaction with Training Modules		
Name	4.2 80% of participants consider the offered training courses as useful for their work	Responsible	IA 4, Simon Boehler

Assessment of current status			
Baseline value	2 training modules are implemented by one governmental and one non-governmental organization	Start of implementation	01/01/2016
Target value	80 % of 14 training modules	Target value	31/12/2018
Achieved value	>95% of 4 training modules	Frequency	Continuous data collection after the implementation of a training module; aggregation of data for every year
Date of last monitoring	31/12/2016	Date of next monitoring	31/12/2017

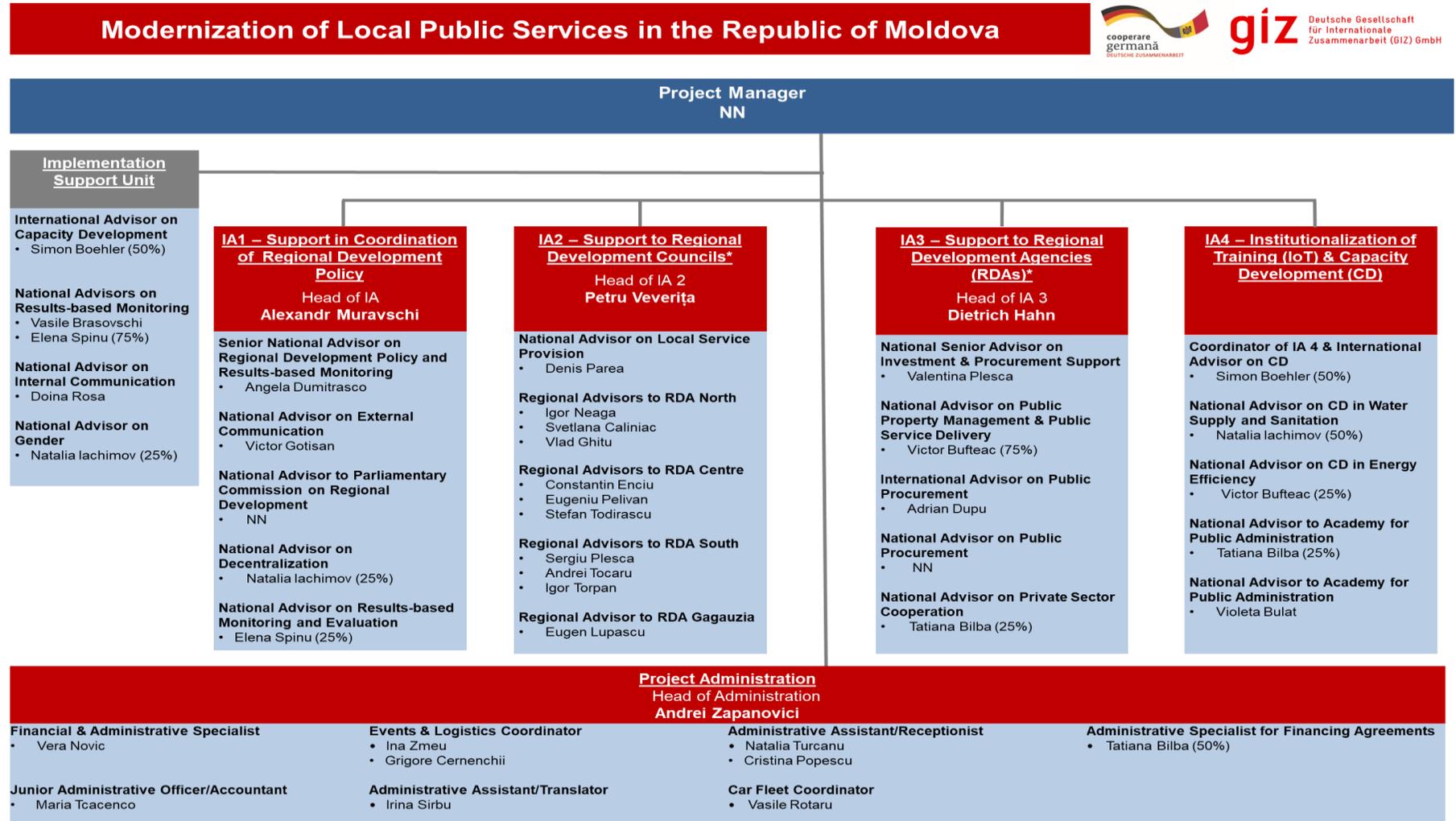
N/o	Milestone	Planned value	Achieved value	Status	Explanatory notes
1	31/08/2016	Coherent methodology/questionnaire item for the evaluation of training modules according to the indicator is established.	Coherent questionnaire item for the evaluation of training modules according to the indicator is established.	On track	A standardized questionnaire item to be included into all evaluations of training modules across different sectors was developed. The final design of the respective overall questionnaire for each training module will be determined in coordination with respective training institution based on standardized quality criteria.
2	31/12/2016	An aggregated evaluation of X training modules implemented in 2016 is available.	An aggregated evaluation of X training modules implemented in 2016 is available.	On track	An aggregated evaluation of 26 training modules implemented in 2016 is available
3	31/12/2017	An aggregated evaluation of X training modules implemented in 2017 is available			
4	31/12/2018	An aggregated evaluation of X training modules implemented in 2018 is available			

Data source	Inclusion of one item assessing the 'usefulness of the training' in the evaluation questionnaire of each training module. The item should be applied consistently throughout the trainings in all sectors.	Link to documents/sources	
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Data collection method	Formal evaluation questionnaire to be filled out by the participants directly after the end of the training.		
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ANNEXES

Annex No. 1: Organisational chart of 'Modernization of local public services in Moldova' project phase 2


 Project Administration
Head of Administration
Andrei Zapanovici

Financial & Administrative Specialist

- Vera Novic

Events & Logistics Coordinator

- Ina Zmeu
- Grigore Cernenchii

Administrative Assistant/Receptionist

- Natalia Turcanu
- Cristina Popescu

Administrative Specialist for Financing Agreements

- Tatiana Bilba (50%)

Junior Administrative Officer/Accountant

- Maria Tcacenco

Administrative Assistant/Translator

- Irina Sirbu

Car Fleet Coordinator

- Vasile Rotaru

* All MLPS Regional Advisors provide approximately 75% of their assistance within IA2 and approximately 25% within IA3

Status: July 2017

Annex No. 2: Evaluation Grid for measuring the progress according to GIZ monitoring and evaluation results based web system

- The status of objectives and results is calculated according to a grading scale from 1 to 5 points, given based on the rating from the table below:

Color	Status of indicators	Value for calculating the objective/result
	On track	4
	Minor deviation	3
	Major deviation	2
	Off track	0,5
	No rating	0

- The average value of all indicators is calculated as follows:

Color	Status of the module objective/result	Average value of all indicators
	On track	4.0 - 3.1
	Minor deviation	3.0 – 2.6
	Major deviation	2.5 – 1.6
	Off track	1,5 - > 0
	No rating	0

Note:

The average value is automatically calculated by the system by adding all indicators' statute values and by dividing this figure by the total number of indicators which obtained a status (i.e. only those which obtained a rating)

Summary	Success indicators	Sources of verifiability	Main assumptions and risks
	<p>gender sensitive measures from the regional sector programmes.</p> <p>Baseline value: 0 Target value: 18 (number of confirmed measures) Value year 1: 0 (no measures in implementation)</p> <p>3. The National Coordination Council for Regional Development confirms that financing of investment measures for improved service provision in the priority sectors, granted by national funds and the international donors, increased by 465%.</p> <p>Baseline value: EUR 28.3 million (EUR 7.7 million via the National Fund for Regional Development and approximately EUR 20.6 million granted via international bilateral investments). Target value: EUR 132.7 million (Increase of baseline value by 465%) Value year 1: EUR 37 million (Increase of the baseline value of 130%)</p>	<p>implementation of regional sector programmes Gender analysis of the respective project documents of the investment measures</p> <p>Analysis of the financing of investment measures for regional development in the priority sectors, based on the annual reports submitted by MRDC and RDAs</p> <p>Minutes of meetings of National Coordination Council for Regional Development</p>	
Interventions Areas Objectives			

Summary	Success indicators	Sources of verifiability	Main assumptions and risks
<p>Objective of the Intervention Area 1: MRDC puts in place a coherent framework for the effective implementation of national regional development policy in priority sectors.</p>	<p>1.1: The National Strategy for Regional Development (NSRD) for the period 2016-2020 is approved taking into consideration 40 recommendations both from the line ministries and RDCs.</p> <p>Baseline value: 0 (no strategy exists for this period) Target value: 1 NSRD where 40 recommendations were taken into consideration. Value year 1: 1 NSRD 2016-2020 approved by the Parliament, 40 recommendations taken into consideration</p> <p>1.2: 3 (existing) legislative and normative documents regarding regional development and involved institutions (.ex. decrees on the National Fund for Regional Development, laws on regional development, procedure manuals) were reviewed and, if necessary, harmonized with the requirements of the EU Association Agreement.</p> <p>Baseline value: 0 Target value: 3 reviewed/adjusted legislative and normative documents Value year 1: 1 legislative document in the process of review and adjustment</p>	<p>Analysis of the process of elaboration of the new National Strategy for Regional Development;</p> <p>Official comments, recommendations of the line ministries and RDCs.</p> <p>Ministerial, governmental and parliamentary decisions for the adoption / modification of legal and normative documents</p>	<p>The newly elected government of the Republic of Moldova is actively supporting and promoting decentralization and regional development during the European Union rapprochement process.</p> <p>The approval for financing of regional development projects is based on identified needs in the regions as well as on agreed criteria – rather than on the ground of individual political interests.</p> <p>The ministries for environment, economy and transport use the respective sector funds for financing concrete measures for improved service provision in accordance with the regional planning.</p> <p>The new government of the Republic of Moldova fully supports the implementation of the result-oriented policy approach to regional development, in accordance with the requirements of the EU.</p> <p>Investment activities are identified within a structured regional planning and programming</p>

Summary	Success indicators	Sources of verifiability	Main assumptions and risks
<p>Objective of the Intervention Area 2: The RDCs are enabled to coordinate the implementation of regional development strategies.</p>	<p>2.1: 32 recommendations by RDCs have been included during the development process of regional development strategies.</p> <p>Baseline value: 0 Target value: 32 recommendations Value year 1: 32 recommendations</p> <p>2.2: The coordination of the implementation of the regional development strategies is exercised by the RDCs on the basis of a results-based monitoring system linked between national and regional level.</p> <p>Baseline value: 0 Target value: 1 national system, 1 per each RDC Value year 1: National and regional results-based monitoring system in the process of establishment</p>	<p>Analysis of the minutes of the RDC meetings including recommendations; Analysis and assessment of the regional strategies made by the Project</p> <p>A results-based monitoring system is in place and corresponding reports are available; Analysis of the minutes of the RDC meetings; Analysis of the progress reports by the Project</p>	<p>process, and meet to the relevant quality criteria.</p> <p>National and international financing opportunities are made available in a timely manner.</p> <p>Institutional rivalries between the line ministries and MRDC are avoided/ prevented.</p> <p>Tenders in public procurement are carried out without major delays and identify competent companies.</p>
<p>Objective of the Intervention Area 3: Capacities of the RDAs to implement regional development strategies (developed by them) have improved</p>	<p>3.1: Each of the four RDAs develops a coherent regional development strategy for the 2016-2020 period in accordance with the National</p>	<p>Approval of the regional development strategies by the RDCs;</p>	

Summary	Success indicators	Sources of verifiability	Main assumptions and risks
	<p>Strategy for Regional Development.</p> <p>Baseline value: 0 Target value: 4 Value year 1: 3 regional development strategies 2016-2020 (North, Centre, South) available</p> <p>3.2: 45 % of projects eligible for funding developed within the 12 regional sector programs, of a total value of 194 million EUR are being implemented in accordance with the quality criteria of the MRDC for the modernization of local public services.</p> <p>Baseline value: 0 (there are currently no projects under implementation) Target value: 45 % (18 out of 40 projects) from the 12 regional sector programmes. Value year 1: 0% (there are currently no projects under implementation)</p> <p>3.3: 7 pilot projects with a combined investment volume of approximately 13.43 million EUR (German Federal Ministry for</p>	<p>Analysis of the annual work plans of RDAs; Coherence-checklist of RDAs (to be elaborated on the basis of the evaluation report of the National Strategy for Regional Development, A1)</p> <p>Recommendations of MRDC on the quality criteria of measures for the modernization of local public services regarding (i) local planning, (ii) investments (incl. preparation of technical documents, tendering), (iii) capacity development of operators and LPAs, (iv) strengthening of inter-municipal cooperation, and (v) awareness raising Documentation of the site inspection and construction supervision of the pilot projects; Progress reports of RDAs to RDCs and MRDC</p>	

Summary	Success indicators	Sources of verifiability	Main assumptions and risks
	<p>Economic Cooperation, Switzerland, Romania) are fully implemented in accordance with the quality criteria of MRDC for the modernization of local public services.</p> <p>Baseline value: 7 partially implemented pilot projects (about 3.9 million EUR) Target value: 7 fully implemented pilot projects with a total value of 13.43 million EUR Value year 1: 1 project fully implemented, 6 partially implemented (EUR 7.818 million implemented; EUR 3.290 million Germany, EUR 2.1 million. Switzerland and EUR 0.232 million Romania in preparation for implementation).</p>	<p>Recommendations of MRDC on the quality criteria of measures for the modernization of local public services regarding (i) local planning, (ii) investments (incl. preparation of technical documents, tendering), (iii) capacity development of operators and LPAs, (iv) strengthening of inter-municipal cooperation, and (v) awareness raising</p> <p>Documentation of the site inspection and construction supervision of the pilot projects;</p> <p>Progress reports of RDAs to RDCs and MRDC</p>	
<p>Objective of the Intervention Area 4: Representatives of rayons, municipalities and local service providers benefit from demand-oriented training modules of governmental and non-governmental organizations for the modernization of local public services in the priority sectors.</p>	<p>4.1: Both governmental and non-governmental organizations include 14 training modules into their programmes, in accordance with the requirements of the relevant competent institutions in relation to modernization of local public services in priority areas</p> <p>Baseline value: 2 training modules are implemented by one governmental and one non-governmental organization</p>	<p>Written consent of the competent institution in relation to modernization of local public services</p> <p>Training reports of the involved institutions and organizations</p>	

Summary	Success indicators	Sources of verifiability	Main assumptions and risks
	<p>Target value: 14 training modules in the four sectors Value year 1: 4 training modules</p> <p>4.2. 80% of participants consider the offered training courses as useful for their work. Baseline value: 0 Target value: 80% of 14 training modules. Value year 1: >95% of 4 training modules</p>	<p>Certificates of successful participation in training sessions; Analysis/evaluation of surveys among the participants of the trainings</p>	
<p>(Essential) Activities of the Project</p> <p>Activities of IA 1: Advising the evaluation of the current and the elaboration of the new National Strategy for Regional Development 2016-2020;</p> <p>Advising the adjustment of laws and regulations regarding regional development, in accordance with the requirements of the EU Association Agreement, and evaluation of the respective governmental decisions</p> <hr/> <p>Activities of IA2: Advising the RDCs in the use of a results-based monitoring system;</p>	<p>Not to be filled in</p>	<p>Not to be filled in</p>	<p>The government and, in particular, the MRDC attracts investments for the regional sector programmes.</p> <p>The new Government ensures a transparent, participatory and lawful process of developing, discussing, adapting and approving of its strategy.</p> <p>One of the risks is that the RDAs have an insufficient number of administrative and technical staff, which prevents them from performing their tasks to full extent.</p> <p>The risk is that the use of the partner system for public</p>

Summary	Success indicators	Sources of verifiability	Main assumptions and risks
<p>Further development and co-financing of training modules for strategic regional planning and programming as well as multi-level coordination for the RDCs</p> <hr/> <p>Activities of IA3: Advising in the development of a development strategy in each of the three regions for the period 2016-2020; Development of a concept/ mechanism for the coordination / harmonization of national and international funds and project development in the field of regional planning</p> <hr/> <p>Activities of IA4: Advising governmental and non-governmental organizations in the development and piloting of demand-oriented training modules on the basis of relevant experiences with modernization of local public services; Development of adequate modalities for surveys and criteria of assessment for analyzing the relevance of different offered training modules</p>			<p>procurement procedures leads to substantial delays.</p> <p>The RDCs, newly elected in 2015, are more actively involved than in the past and participate in the relevant processes.</p> <p>Party-political blockages and a lack of appreciation of RDCs by central governmental institutions are considered as the key risks.</p> <p>The equally staffed RDCs are enabled through the Project's support to verify the implementation of the regional sector programmes. They assume an active role in determining obstacles to the implementation of the agreed measures and in identifying possible solutions.</p> <p>Governmental and non-governmental organizations make use of the proposed support from the Project for the development of necessary professional capacities.</p> <p>Local public administrations, localities and local service providers appreciate the delivery of trainings and investment in the improvement of skills of its employees.</p>

Figure 1: 5-pillar Approach Model of Efficient Local Public Services

